



Watertown City Council

Administration Building
149 Main Street
Watertown, MA 02472
Phone: 617-972-6470

ELECTED OFFICIALS:

Mark S. Sideris,
Council President

Vincent J. Piccirilli, Jr.,
Vice President &
District C Councilor

John M. Airasian
Councilor At Large

Caroline Bays
Councilor At Large

John G. Gannon,
Councilor At Large

Anthony Palomba,
Councilor At Large

Nicole Gardner,
District A Councilor

Lisa J. Feltner,
District B Councilor

Emily Izzo,
District D Councilor

CITY COUNCIL MEETING TUESDAY, JANUARY 25, 2022 AT 6:00 PM RICHARD E. MASTRANGELO COUNCIL CHAMBER

MINUTES

ACCESS INFORMATION:

- A. The meeting will be televised through WCATV (Watertown Cable Access Television):
<http://vodwcatv.org/CablecastPublicSite/?channel=3>
- B. The Public may join the virtual meeting online:
<https://watertown-ma.zoom.us/j/92991331344>
- C. Public may join the virtual meeting audio only by phone: (877) 853-5257 or (888) 475-4499 (Toll Free) and enter Webinar ID: (877) 853-5257 or (888) 475-4499 (TollFree) and enter Webinar ID: 929 9133 1344 #
- D. Public may comment through email: vpiccirilli@watertown-ma.gov

1. ROLL CALL

Council President Sideris called to order a regular meeting of the Town Council at 6:00 p.m. in the Richard E. Mastrangelo Chamber, Administration Building. Those present were Councilors John M. Airasian, Caroline Bays, John G. Gannon, Nicole Gardner, Lisa J. Feltner, Emily Izzo, Anthony Palomba, Vice President Vincent J. Piccirilli, Jr., and Council President Mark S. Sideris. Also present were Michael Driscoll, Town Manager, Thomas Tracy, City Auditor/Assistant Manager for Finance, Mark Reich, City Attorney, and Marilyn W. Pronovost, Council Clerk.

2. EXECUTIVE SESSION - 6:00 P.M.

- A. Pursuant to G.L. c. 30A, sec. 21(A)(2), To Conduct Strategy Sessions in Preparation for Negotiations with Nonunion Personnel or to Conduct Collective Bargaining Sessions or Contract Negotiations with Nonunion Personnel – Interim City Manager

- B. To Consider the Purchase, Exchange, Lease, or Value of Real Property as an OpenMeeting May Have a Detrimental Effect on the Negotiating Position of the Public Body - 319 Arlington Street
- C. To Consider the Purchase, Exchange, Lease, or Value of Real Property as an OpenMeeting May Have a Detrimental Effect on the Negotiating Position of the Public Body - 341 Mount Auburn Street

Councilor Piccirilli moved to enter into executive session to discuss the above listed three matters; Councilor Feltner seconded the motion. The motion was adopted unanimously on a roll call vote.

3. RETURN TO SESSION – 7:00 P.M.

4. PLEDGE OF ALLEGIANCE

5. PUBLIC FORUM

There being no speakers, the public forum was closed.

6. EXAMINATION OF RECORDS OF PREVIOUS MEETINGS

Councilor Piccirilli moved to adopt the minutes of December 1, 2021 as written; Councilor Gannon seconded the motion. The motion was adopted unanimously on a voice vote.

7. PRESIDENT’S REPORT

Request from the Watertown Contributory Retirement Board to Increase the Base of the Retiree Cost of Living Adjustment; and a Referral to the Committee on Budget and Fiscal Oversight for Review and Report to the Full City Council

Council President Sideris stated he had received a letter from the Watertown Contributory Retirement Board requesting an increase to the base of the retiree cost of living adjustment. Councilor Piccirilli moved to refer it to the Committee of the Budget and Fiscal Oversight; Councilor Feltner seconded the motion. The motion was adopted unanimously on a voice vote.

He also announced that Mr. Driscoll’s Retirement Party that had been previously cancelled due to Covid concerns, had been rescheduled to Saturday, May 21, 2022 at the Commander’s Mansion. Weather permitting, the event will be held outside.

Council President Sideris stated he had been authorized by the Council to name Thomas Tracy as the Acting City Manager and Steve Magoon as the Acting Deputy Manager.

8. PUBLIC HEARINGS

- A. Public Hearing and Vote on a Petition for a Grant of Location from National Grid to Install and Maintain 522 Feet of 8-Inch Plastic Main on

Bigelow Avenue, from Artsakh Street to Mount Auburn Street, to Tie into the 4-inch Main in Merrifield Avenue. Upon Completion of the Department of Public Works Review, Said Work Is Subject to the Recommendations and Conditions by the City Council Should the Grant of Location be Approved for This Application

Mary Mulroney, speaking on behalf of National Grid, requested consent to install and maintain 522 feet of 8-inch plastic main on Bigelow Avenue, from Artsakh Street to Mount Auburn Street, to tie into the 4-inch main in Merrifield Avenue.

Council President Sideris opened the hearing to the public; there being no speakers, the public hearing was closed.

Councilor Piccirilli moved to approve a grant of location from National Grid to install and maintain 522 feet of 8-inch plastic main on Bigelow Avenue, from Artsakh Street to Mount Auburn Street, to tie into the 4-inch main in Merrifield Avenue. Upon completion of the Department of Public Works review, said work is subject to the recommendations and conditions by the City Council should the grant of location be approved for this application; Councilor Feltner seconded the motion. The motion was adopted unanimously on a voice vote.

- B. Public Hearing and Vote on a Petition for a Grant of Location from NSTAR d/b/aEVERSOURCE ENERGY for the Installation in Dexter Avenue from Pole 43/25, for a Distance of About 56+/- Feet of Conduit. This Work is Necessary to Provide OH/UG Electric Service to 191 Dexter Avenue. Upon Completion of the Department of Public Works Review, Said Work Is Subject to the Recommendations and Conditions by the City Council Should the Grant of Location be Approved for This Application

There was no representative available from NSTAR for this request. Mr. St. Louis, Superintendent of DPW, stated this property owner needs to have the electric service installed into the building for a tenant. DPW took no exception to this request.

Although there was no representative from Eversource available, the Council felt that because this service was critical to the owner, the matter being open for several months, and the request being straightforward, the matter should go forward. Council President Sideris opened the public hearing. There were no speakers and the public hearing was closed.

Councilor Piccirilli moved to provide a grant of location from NSTAR d/b/a EVERSOURCE ENERGY for the installation in Dexter Avenue from pole 43/25, for a distance of about 56+/- feet of conduit. This work is necessary to provide OH/UG electric service to 191 Dexter Avenue. Upon completion

of the Department of Public Works review, said work is subject to the recommendations and conditions by the City Council should the Grant of Location be approved for this application; Councilor Feltner seconded the motion. The motion was adopted unanimously on a voice vote.

- C. Public Hearing and Vote on a Resolution on an Amendment to the Watertown Zoning Ordinance to Create a Definition of Firearm Business, and Amend the Table of Permissible Uses to Include Firearms Business, and Create Regulations Specific to This Use.

Mr. Magoon stated this amendment arose from the lack of regulation of firearms businesses in the City. To complete the change, several jurisdictions' regulations were reviewed, and it was determined to allow the businesses. The businesses would only be allowed by Special Permit and there would be 500 feet buffers from other firearms businesses, pre-existing schools and public parks and playgrounds. The Planning Board recommended the change with an amendment to the definition of a firearms business to include "any associated indoor shooting or firing range."

Council President Sideris opened the Public Hearing:

Jackie Van Leeuwen – Whites Avenue – Requested some background information on the matter. Mr. Magoon stated that currently there are no regulations in Watertown to regulate the sales of firearms dealers; therefore, such a store could be set up as any other retail store. There was concern that this business should be more regulated. Although some people might want to ban such stores, there was a concern that a ban on sales might invite judicial challenges. It seemed appropriate then to regulate and limit the sales of firearms without incurring suits.

There being no other speakers, the Public Hearing was closed.

Councilor Piccirilli moved to adopt the Resolution amending the Watertown Zoning Ordinance to create a definition of Firearm Business and amending the Table of Permissible Uses to include Firearms Business and creating regulations specific to this use; Councilor Feltner seconded the motion.

In the discussion, these matters were considered:

- A concern was raised that shooting ranges are not retail stores and have other protections that need to be considered so that the City is not inviting challenges to the Ordinance.
- It was clarified these regulations were created for a firing range with a retail use. The amendment is not regulating a range as a standalone use; but rather as a range as that is an accessory component of a retail business.
- This is a different issue from regulating the right to bear and maintain arms. Sales of firearms are permitted to have more restrictions as is done

in this case.

- Was there a restriction of 500 feet from a residence. No there was not.
- Asked if the regulation would consider muffling sound and reducing noise, it was stated the ZBA would consider the impacts associated with the retail use.

The motion was adopted unanimously on a roll call vote.

D. Public Hearing and Vote on an Amendment to the Watertown Zoning Ordinance to Define Short Term Rentals, Include This Use in the Table of Accessory Use Regulations, and Add Requirements Specific to This Use.

Mr. Magoon stated the amendment is a method of regulating short-term rentals after a determination was made to regulate and not outlaw short-term rentals. With this change, a short-term rental is defined as a rental of a dwelling unit, or bedroom of not more than 31 days in a row. It removes a previous category allowing short-term rental in all zoning districts for an accessory use to residential dwelling units. There are three types of units:

- * Limited Share Unit – a bedroom or shared space with the operator present for three bedrooms or six guests whichever is fewer (sharing a space while the operator is on the premises)
- * Home Share Unit – a whole unit that is the primary residence of the operator limited to five bedrooms or 10 guests whichever is fewer (rental of home while operator is not present)
- * Owner Adjacent Unit – a unit that is not the operators primary residence but is in the same building as the operator and all units of the building are owned by the operator. Only one adjacent unit may be used as a short-term rental (multi-family unit offering a rental while living in one of the units). This would prevent corporate entities from buying homes for the purpose of short-term rentals.

Mr. Magoon suggested that the requirement for such a rental add the words “for two guests per bedroom:” so that the line reads:

- (1) A short-term rental operator may make available for two guests per bedroom:

He stated the Planning Board allow the lessees operator with the permission of the Owner. The maximum number of renters is two people per bedroom. The phrase that the unit or bedroom must meet building and health code requirements should be replaced with basic habitability and life safety standards as it is a more accurate description. Such rentals should not be permitted for affordable units as it is seen as a public benefit being used for a private gain.

Council President Sideris opened the Public Hearing:

Elodia Thomas – Raised concerns about what the City will be doing to

enforce current requirements. Is the public aware of what their liability is from renters. Will parking spaces be mandated for renters? Will neighbors know who is renting? What can neighbors do or who can they call if something needs to be done?

Maryann Mulligan – 23 Falmouth Road – Due to Watertown's density, it has significant challenges that are not addressed in the regulations. Parking is a major concern. Although the Council has worked on this matter for a period of time, this is the first time many are seeing the suggested changes. She compared other communities' regulations and feel they address the situation better. Some limit vehicles to 1 for every two renters. Permit renewals are done annually while Watertown provides for a registration every five years. Units have to comply with fire regulations and the community reserves the right to reinspect if provided with new information of violations. Some communities require a minimum of three-nights while Watertown's regulations could allow for a nightly turnover.

David Leon – The City has to determine the impact of such rentals on the quality of life and how they will affect the community. What impact would such rentals have on the housing market: Would it reduce the housing supply or reduce affordability of housing? He suggested using a more conservative approach to lessen the impact on the neighborhoods and suggested the occupancy number should not exceed 6 guests per rental.

Councilor Piccirilli read two emails that the Council received:

Beverly Hanson – Was concerned about the B&B on her street. Transient occupancy affects the marketability of a neighborhood and the value of the home. Buyers will be concerned with safety, noise, cleanliness, parking, and possible criminal activity. This could change the quality of the neighborhood. She raised the concern that a flood of such rentals will occur if not well regulated.

Joan Gumbleton – Had several issues with the short-term rental changes. She raised a concern for safety with such renters. The one-night stay policy could provide a constant turnover of renters. There should be a maximum of rentals on a monthly or annual basis. She raised the concern of how these rentals would affect the neighborhood effect that Watertown has. Who would police the properties in a timely fashion? If these are illegal rentals, they should be terminated. Notification should be provided to neighbors of the rental. Parking should be in authorized spaces only.

Angeline Kounelis – She did not support this change as it affected neighborhoods and sometimes placed resident against resident. There are issues of enforcement, and it does not improve the quality of life.

Susanne Demis – 27 Falmouth Road – She lives next door to a short-term

rental and has more contact with renters than the absent landlord. She feels the security of living in her neighborhood has been broken. She has minor children and is concerned for their safety. Renters have used her trash cans' and she feels as if she is living near a hotel.

Dean Martino - Many of the houses in Watertown are small with small frontage and single file driveways. It is not safe or fair to the neighborhood to have demands for the needed extra parking. Enforcement of the parking regulations should regulate the rentals. Often there are health concerns with trash not put out or the containers picked up.

James Mello – Warren Street – Reminded the public if the City Council takes no action on the regulation, the current practice will continue without regulation. He understood the dilemma but felt something needs to be done even a moratorium until there is a resolution to the matter.

Mark Patterson – 94 Acton Street – He previously moved from an area with constant turnover due to college students to a neighborhood that is comfortable. With the arrival of short-term rentals, the same problem is being recreated. There is a short-term rental unit nearby with renters parking on front lawns. This looks like garbage. Such units may not work for such a small city.

Council President Sideris recommended that the Council needed to address the issues discussed. He suggested keeping the Public Hearing open and referring the matter to the Rules and Ordinances Committee for additional discussion to clarify issues presented by the public. Councilor Piccirilli moved to refer the matter of the short-term rentals to the Rules and Ordinances Committee for further discussion; Councilor Feltner seconded the motion. The motion was adopted unanimously on a voice vote.

9. MOTIONS, ORDINANCES, ORDERS, AND RESOLUTIONS

10. REPORTS OF COMMITTEES

A. Committee on Public Works Report Regarding the Appointments and Reappointments to the Stormwater Advisory Committee and the Environment and Energy Efficiency Committee - Vincent J. Piccirilli, Chair ACTION ITEMS:

1. That the City Council Approve the Reappointment of Janet Buck to the Stormwater Advisory Committee for a Term Ending July 15, 2023
2. That the City Council Approve the Appointment of Pat Rathbone to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2022
3. That the City Council Approve the Reappointment of Jeanne Trubek to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2024

4. That the City Council Approve the Reappointment of Brian Hebeisen to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2023
5. That the City Council Approve the Appointment of Ellen Parker Menounos to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2023
6. That the City Council Approve the Reappointment of Laurie Murphy to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2023

Councilor Piccirilli read the Committee Report. Councilor Piccirilli moved to adopt the report with two edits, that being that Ms. Buck and Ms. Murphy are reappointments rather than appointments; Councilor Gannon seconded the motion. The motion was adopted unanimously on a voice vote.

Councilor Piccirilli moved that the City Council approve the reappointment of Janet Buck to the Stormwater Advisory Committee for a term ending July 15, 2023; furthermore, that Pat Rathbone be appointed to the Environment and Energy Efficiency Committee for a term ending November 15, 2022, that Jeanne Trubek be reappointed to the Environment and Energy Efficiency Committee for a term ending November 15, 2024; that Brian Hebeisen be reappointed to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2023; that Ellen Parker Menounos be appointed to the Environment and Energy Efficiency Committee for a term ending November 15, 2023, and that Laurie Murphy be reappointed to the Environment and Energy Efficiency Committee for a term ending November 15, 2023; Councilor Feltner seconded the motion. The motion was adopted unanimously on a voice vote.

- B. Committees on Public Works and Rules and Ordinances Report Regarding the Management of Snow and Ice Removal and to Make Recommendations on a Sidewalk Snow Shoveling Ordinance - Vincent J. Piccirilli, Chair, Public Works; John G. Gannon, Chair, Rules and Ordinances

Councilor Piccirilli read the report of the Committees. Councilor Piccirilli moved to accept the report; Councilor Palomba seconded the motion. The motion was adopted unanimously on a voice vote.

11. NEW BUSINESS

- A. Referral to the Committee on Rules and Ordinances to Create a Human Rights Commission

Councilor Piccirilli moved to refer to the Committee on Rules and Ordinances to create a Human Rights Commission; Councilor Gannon seconded the motion. The motion was adopted unanimously on a voice vote.

B. Referral to the Committee on Personnel and City Organization a Discussion on the Creation of the Position of a City Council Analyst

Councilor Piccirilli moved to refer to the Committee on Personnel and City Organization a discussion on the creation of the position of a City Council Analyst; Councilor Palomba seconded the motion. The motion was adopted unanimously on a voice vote.

12. COMMUNICATIONS FROM THE CITY MANAGER

A. Submission of the of the Proposed Fiscal Year 2023-2027 Capital Improvement Program

Mr. Driscoll presented the proposed Fiscal Year 2023-2027 Capital Improvement Program (CIP) budget. The CIP totals \$377,277,700 and is a reduction of \$51,054,500 from the previous CIP request. The New High School Project of \$200,000,000 is listed as a subcategory. The CIP bonding requirement is \$225,852,900; however, it does not include the streets and sidewalks bonds of \$48,435,800. A funding resource has not been determined for the renovation of the former North Branch Library (\$1,100,000) and the renovation of the former Police Station (\$500,000). He suggested a new building for the former Police Station.

Water and Sewer:

- \$21,400,000 will be used for Water and Sewer Projects
- Stormwater Infrastructure Improvements of \$36,150,000 are included but the funding source has not yet been determined
- DPW will be undertaking projects for inflow and infiltration removal, sewer and drain replacement and relining, water system improvements, and water main replacements
- These improvements will have an impact on the rates; however, using interest free loans and grants will help the rate change have a minimal impact

Moxley Courts Renovation

- This is a Fiscal Year 2016 authorized project.
- Given that the High School will use it for a temporary site during construction, there should be no changes made to the southern portion of the park; however, there is a heightened to improve the northern portion of the park. The improvements are estimated to be \$1,380,000

FY 2022 Loan Orders

- Originally there were 20 Loan Orders authorized for a cost of \$80,565,300
- Through the use of transfers, the items have been reduced to ten at a cost of \$68,796,079

School Capital Projects

- \$207,882,000 is scheduled for use over the next five years; of this amount, \$200,000,000 is earmarked for the High School
- Elementary Schools – The lease of St. Jude's School in Waltham as a swing space has allowed the Cunniff and Hosmer Schools to be completed two years earlier than projected. Construction began in December 2020 with the Cunniff School being completed in October 2021 and the Hosmer School to be completed in February 2022. Construction and renovation at the Lowell School will begin in March 2022 and is anticipated to be completed by Summer 2023. The Lowell School classes will be in either the Phillips School or the St. Jude's leased property.
- High School – The project will be funded with MSBA funding. There will be no need to make a debt-exclusion request for financing the project. Council President Sideris, Dr. Galdston, Superintendent of Schools, Ai3 Architects, and Compass Management will meet with MSBA. If the plans meet MSBA's satisfaction, MSBA will consider approval of the project on March 2, 2022.

Phillips School/Senior Center Master Plan/Feasibility Study

- A study will be made to identify future capital funding and will be presented to the community for consideration on how to move forward

Streets and Sidewalk Improvements

- A top priority of the City Council - \$114,085,800 is being designated for streets and sidewalks improvements
- The General Fund will also fund \$1,170,400 to augment the Chapter 90 funds (funds from the State for roads)
- Funding for future improvements is being increased beginning FY2024 to accommodate price escalations and stormwater requirements.
- Between FY 2023 and 2027, future loan orders total \$25,200,000

Items for Continued Discussion

- Reuse of City Buildings: Former North Branch Library and Former Police Station
- Record Storage Management and Related Issues
- Department of Public Works Staging Area
- Acquisition of Land for Open Space and/or Recreation Use
- Mr. Driscoll suggested including the building of the new High School and how to best fund the improvements

As this was his last presentation, he stated that the Acting City Manager will look forward to working with the City Council.

B. Good Government Items/Issues

Mr. Driscoll made a statement regarding his retirement – 45 years serving Watertown – of which 29 were as City Manager. His first Town Council meeting was on March 9, 1993. During this period several accomplishments have been made.

- Curbside recycling more than 27 years ago
- Municipal services agreements with Belmont
- Aggressive Capital Improvement Program
- Reinvestment in the Infrastructure of the Community
- A new Senior Center in 1993
- A new Police Station in 2010
- Renovated and expanded the Library and the Public Works facility
- Renovated three fire stations, City Hall, skating arena, parks, and playgrounds
- Improved streets and sidewalks
- On November 7, 2013, Standard & Poor upgraded the City bonding rating from AA+ to AAA, their highest rating
- Fully funded retirement system as of July 1, 2021
- Established an OPEB liability paydown with an anticipated date of being fully funded in 2031. Mr. Driscoll recommended that the Retirement's Board request to increase the base pay from an increase of 3% of \$13,000 (a maximum increase of \$390/year/retiree) to 3% of \$14,000 (a maximum increase of \$420/year/retiree) be approved as recommended.
- The success of the Elementary Schools, an offshoot of the retirement paydown and the rental of space at St. Jude's, allowed the City to have savings by bidding the construction of the Cuniff and Hosmer schools together. Although he would have liked to have signed off on the Lowell School renovations, he was confident the incoming Administration would be scheduling that construction in the near future.
- The establishment of an Acquisition of Land/Open Space Stabilization Fund that currently has \$10,000,000
- Paying for the new High School with MSBA funding and without a need for a debt override referendum along with the establishment of another stabilization fund for the High School
- Joining the MA Group Insurance Commission in Fiscal Year 2010 to provide group health care coverage to the employees of the city. The agreement will continue until June 30, 2026. The insurance has provided quality health care to its employees without a large annual increase in costs.

Mr. Driscoll stated these accomplishments involved a lot of planning and hard work, and a commitment to the taxpayers. He thanked all Councilors

who have served since 1993 and acknowledged that the Council would continue to strive to help the taxpayers. He thanked City Council President Sideris, who has served in that position since 2010, for creating a special relationship.

He then thanked several others:

- The School Committee members and Library Trustees for their tireless efforts serving the community.
- All the committed employees who are led by dedicated Department Heads.
- Dr. Galdston, Superintendent of Public Schools, her staff, and the faculty for providing a quality education to the community's children.
- Fire Chief Quinn and the Fire Department for their 24/7 efforts. He praised them for being a well-trained team of professionals. Mr. Driscoll acknowledged Chief Quinn would be retiring at the end of April after 35 years of service and wished him well.
- Chief Law, Police Department, who has helped place the Watertown Police Department significantly ahead of other Commonwealth Police Departments. The Department was recently reaccredited by the MA Police Accreditation Commission, an achievement that only 27% of the state's police departments (95 out of 351 Departments) have achieved. MA is only one of 25 states that offers an accreditation service for the Police. Mr. Driscoll mentioned the Legislature enacted a law regarding Peace Officers standards and training. Communities are awaiting the regulations to be in compliance with the law.
- Mr. St. Louis, Superintendent of DPW, and all DPW employees for their daily contribution to the public's safety.
- Leone Cole, Library Director, for providing a high level of quality services to the public and creating a library that is open for the most hours in the Commonwealth. She too will be retiring in March after providing 27 years of service to Watertown.
- Anne Marie Gagnon, Director of the Council on Aging and the Senior Center, and her staff; he advocated for the building of a new Senior Center.
- Mr. Centola, Director of Recreation, and Dan Brothers for providing recreation support to the community.
- Mr. Kane, Director of Public Buildings, who is responsible for maintaining 775,000 sq. ft. of buildings that are safe, accessible, functional, and inviting and that protect the heritage of Watertown.
- Town/City Attorney, Kopelman and Paige, for their efforts since 1994 and in particular Attorney Joe Fair who has served for almost 20 years and Mr. Reich.
- The employees in the City Hall building; individuals who serve as government representatives by providing services to the community in a highly professional manner. He was grateful for their efforts.
- Members of the Boards and Commissions for their tireless efforts

- The City's Legislative delegation which has served the City

He spoke of COVID 19 and the effect it had on the City and the world. He grieves with those families who suffered a loss. He was thankful for the employees who worked and continued to provide services to the citizens under these difficult circumstances. He thanked the citizens for their resilience knowing that they will continue to support each other.

He spoke fondly of his wife Jane and his daughters who provided their unwavering support and concern for his well-being. He looked forward to the event on May 21 at the Commander's Mansion. His goal as City Manager has been to provide the highest level of services to the citizens while using the taxpayers money as efficiently as possible. He hoped that he served the community well and thanked all for their support. He felt it was a privilege and an honor to serve as the City Manager.

13. REQUESTS FOR INFORMATION/REVIEW OF LIST OF PENDING MATTERS

There were no requests for information.

14. ANNOUNCEMENTS

Council President Sideris announced there would be a ribbon cutting ceremony at the new Hosmer School on February 1, 2022 at 4:00 p.m. All were invited to see the school; all will be pleased with the efforts completed for the children.

Councilor Gardner announced there would be an informational meeting on the development of the Watertown Mall on Thursday, January 27, 2022 at 6:30. All were invited to attend the zoom meeting to share their ideas on how to make this development best serve the community.

Councilor Piccirilli announced that on February 2, 2022, there would be a forum on the status of the new High School via Zoom at 6:00 p.m.

Council President Sideris thanked Mr. Driscoll for his kind words about their relationship. Such a relationship, he felt, was a two-way street that is built over the years. This relationship is a testament to Watertown's form of government and how well it works – this can be seen by the many accomplishments completed over these years. Mr. Driscoll helped the City weather storms and helped it stand tall. This is an opportunity to say thank you to him and his family for allowing him to be a part of the leadership. He did not see this as an end but rather as a continuation to work on the things set out by this administration. He hoped to find the next successful manager who would help continue this success. Council President Sideris presented Mr. Driscoll with the sign of Town Manager that hung on his door.

15. PUBLIC FORUM

Councilor Piccirilli – Stated he had worked with Mr. Driscoll for 14 years and considered him a consummate professional with the highest ethical standards, a strategic thinker, a long-term planner, and a financial wizard responsive to Council requests. The Councilor found Mr. Driscoll delightful to work with and a friend. Mr. Driscoll made Watertown the envy of many cities and towns using his skills and dedicated them to the people of Watertown.

Councilor Gannon – As the Acting City Attorney in 1993, Councilor Gannon worked with Acting Town Manager Driscoll and again has had the opportunity to work with the City Manager. In all that time, Mr. Driscoll has always been a professional and a valuable friend. He felt it was an honor to work with him.

Councilor Bays – She thanked Mr. Driscoll and would miss him. In an anecdote, she mentioned speaking with a Mayor of a major city about Watertown's financial condition. That Mayor stated she would love to be in Watertown's position and that we were lucky. Councilor Bays responded that it had nothing to do with luck; it was the efforts of a financial wizard. She went on to state that when others hear of Watertown's success, they are stunned. She also stated that future generations will continue to benefit from his dedicated service to Watertown. She again thanked him for his service.

Councilor Airasian – Said that while he had only been serving as a Councilor for three weeks, he would regret not working with Mr. Driscoll. Having grown up in the City, he was aware of the many accomplishments of Watertown that Mr. Driscoll moved forward and Watertown is the envy of many towns and cities. He felt Watertown had Mr. Driscoll to thank for that achievement.

Councilor Palomba – Thanked Mr. Driscoll for his 29 years of leadership. He always found Mr. Driscoll always treated him and others with respect, and he thanked Mr. Driscoll for that respect.

Councilor Izzo – Stated she met Mr. Driscoll when she was three or four years old and has known him for most of her life. She now works at the Department of Revenue and Watertown comes up quite a bit as a bragging point. People are impressed with the achievements. Although she has worked with him for a short time, she would miss him.

Councilor Gardner – Stated she had probably known Mr. Driscoll for the shortest period of time; however, after she was elected, he generously was willing to spend time with her to discuss municipal government and financing. She will always be grateful to him for welcoming her. Although it is a small story, it will remain a part of her memory.

Attorney Reich – Stated it was 19 years ago that he became the primary attorney for Watertown. It was somewhat daunting as Mr. Driscoll had a reputation for

unwavering dedication to the city, a fine attention to detail, hard work and effort completed for the benefit of the city. He felt the need to craft his messages properly so that people knew what he was doing and what his intentions were. Attorney Reich learned much from Mr. Driscoll and was impressed with his dedication to the city. He stated he would miss Mr. Driscoll.

Angeline B. Kounelis – As a former councilor, she stated their relationship had been quite a ride. She mentioned Mr. Driscoll would have many fond memories and some he would want to forget, but that it is part of life. She spoke of their many conversations some testy and heated, but it was part of doing business. She hoped he would enjoy his time and the quality of life of spending it with his family and friends. She thanked his family for supporting Mr. Driscoll over these many years because the job required a family commitment. She thanked him for his efforts and said she would continue the conversation in May.

Representative John Lawn – Thanked Mr. Driscoll for his service and he thanked Ms. Driscoll for sharing her husband with the community. He remembered serving on the council with Mr. Driscoll. He learned of Mr. Driscoll's care for his family, his daughters, and now his grandchildren. The Community was fortunate to have his talent these many years. He looked forward to the celebration in May.

Elodia Thomas – Thanked Mr. Driscoll for all his work and the effort to make Watertown what it is. She noted that the relation between Mr. Driscoll and Council President Sideris was special. She wished him well and thanked him for all that he had done for the community. She looked forward to the celebration in May.

John Portz – School Committee Chair – Stated it was a privilege and his good fortune to have served with Mr. Driscoll in his public service career. He thanked him for the great relationship he created with the School Committee and for his support for both the operational school services and for the capital support. It has been phenomenal. The children of Watertown are the beneficiaries of his support. He wished Mr. Driscoll good luck in his “next career”.

Dr. Dede Galdston – Superintendent of Watertown Public Schools – Stated on behalf of the Schools and the children of Watertown, she wanted to thank Mr. Driscoll for his support by allowing them to enter into a great future “all within the confines of Proposition 2 ½”. She stated the Watertown High School will be only one of three High Schools in the country that will be LEED Platinum certified.

James Mello – Stated that initially he did not like or want a Town Manager form of government because he preferred a mayor. However, over the years, Mr. Driscoll has convinced him of the quality of this governmental form. He thanked Mr. Driscoll for his friendship and for what he has done for the city.

16. RECESS OR ADJOURNMENT

Council President Sideris asked for a moment of silence in memory of Bob Manzelli, a former Selectman, State Representative, and employee of the Town of Watertown.

Councilor Piccirilli moved to adjourn; Councilor Gannon seconded the motion. The motion was adopted unanimously on a voice vote. The meeting adjourned at 9:37 p.m.

I hereby certify that at a regular meeting of the Town Council for which a quorum was present, the above minutes were adopted by a vote of ___ for, ___ against, ___ present on February 22, 2022.

Mark S. Sideris, Council President
s:/MWP

**TOWN COUNCIL MEETING
TUESDAY, JANUARY 25, 2022, AT 6:00 P.M.
RICHARD E. MASTRANGELO COUNCIL CHAMBER
WITH REMOTE ACCESS OPPORTUNITIES**

LIST OF DOCUMENTS

1. Minutes of the Special City Council Meeting – December 1, 2022 – Item 6A
2. Letter Re: Increase to Base of Retiree Cost of Living Adjustment – Thomas V. Thibaut, Jr., Chair, Watertown Contributory Retirement Board, to City Council – January 20, 2022– Item 7A
3. Grant of Location Request from Regarding National Grid Regarding the Installation and Maintenance of a Main on Bigelow Avenue – Department of Public Works – October 6, 2021 – Item 8B
4. Grant of Location Request from NSTAR Electric Regarding the Installation of Conduit for 191 Dexter Avenue – Department of Public Works – January 10, 2022 – Item 8C
5. Planning Board Report Regarding a Zoning Text Amendment for Regulating Firearms – Item 8D
6. Planning Board Report Regarding the Regulation of Short-Term Rentals – Item 8E
7. Committee on Public Works Report Regarding Appointments and Reappointments to the Stormwater Advisory Committee and the Environment and Energy Efficiency Committee – Vincent J. Piccirilli, Chair – December 9, 2021 – Item 9A
8. Committees on Public Works and Rules and Ordinances Report Regarding the Management of Snow and Ice Removal to Make Recommendations on a Sidewalk Snow Shoveling Ordinance – Vincent J. Piccirilli, Chair – Public Works; Anthony J. Donato, Chair, Rules and Ordinances – November 16, 2022 – Item 9B
9. Fiscal Year 2023-2027 Capital Improvement Program – Michael Driscoll, City Manager, to City Council – January 25, 2022 – Item 12A
10. Remarks – City Manager, Michael J. Driscoll – January 25, 2022 – Item 12B

*Addendum
to the Minutes of
January 25, 2022
City Council
Meeting*



Watertown City Council

Administration Building
149 Main Street
Watertown, MA 02472
Phone: 617-972-6470

ELECTED OFFICIALS:

Mark S. Sideris,
Council President

Vincent J. Piccirilli, Jr.,
Vice President &
District C Councilor

John M. Airasian,
Councilor At Large

Caroline Bays,
Councilor At Large

John G. Gannon,
Councilor At Large

Anthony Palomba,
Councilor At Large

Nicole Gardner,
District A Councilor

Lisa J. Feltner,
District B Councilor

Emily Izzo,
District D Councilor

CITY COUNCIL MEETING

TUESDAY, JANUARY 25, 2022 AT 6:00 PM

RICHARD E. MASTRANGELO COUNCIL CHAMBER

AGENDA

ACCESS INFORMATION:

- A. The meeting will be televised through WCATV (Watertown Cable Access Television): <http://vodwcatv.org/CablecastPublicSite/?channel=3>
- B. The Public may join the virtual meeting online: <https://watertown-ma.zoom.us/j/92991331344>
- C. Public may join the virtual meeting audio only by phone: (877) 853-5257 or (888) 475-4499 (Toll Free) and enter Webinar ID: 929 9133 1344 #
- D. Public may comment through email: vpiccirilli@watertown-ma.gov

1. ROLL CALL

2. EXECUTIVE SESSION - 6:00 P.M.

- A. Pursuant to G.L. c. 30A, sec. 21(A)(2), To Conduct Strategy Sessions in Preparation for Negotiations with Nonunion Personnel or to Conduct Collective Bargaining Sessions or Contract Negotiations with Nonunion Personnel – Interim City Manager
- B. To Consider the Purchase, Exchange, Lease, or Value of Real Property as an Open Meeting May Have a Detrimental Effect on the Negotiating Position of the Public Body - 319 Arlington Street
- C. To Consider the Purchase, Exchange, Lease, or Value of Real Property as an Open Meeting May Have a Detrimental Effect on the Negotiating Position of the Public Body - 341 Mount Auburn Street

3. RETURN TO SESSION – 7:00 P.M.

4. PLEDGE OF ALLEGIANCE

5. PUBLIC FORUM

6. EXAMINATION OF RECORDS OF PREVIOUS MEETINGS

7. PRESIDENT'S REPORT

- A. Request from the Watertown Contributory Retirement Board to Increase the Base of the Retiree Cost of Living Adjustment; and a Referral to the Committee on Budget and Fiscal Oversight for Review and Report to the Full City Council

8. PUBLIC HEARINGS

- A. Public Hearing and Vote on a Petition for a Grant of Location from National Grid to Install and Maintain 522 Feet of 8-Inch Plastic Main on Bigelow Avenue, from Artsakh Street to Mount Auburn Street, to Tie into the 4-inch Main in Merrifield Avenue. Upon Completion of the Department of Public Works Review, Said Work Is Subject to the Recommendations and Conditions by the City Council Should the Grant of Location be Approved for This Application
- B. Public Hearing and Vote on a Petition for a Grant of Location from NSTAR d/b/a EVERSOURCE ENERGY for the Installation in Dexter Avenue from Pole 43/25, for a Distance of About 56+/- Feet of Conduit. This Work is Necessary to Provide OH/UG Electric Service to 191 Dexter Avenue. Upon Completion of the Department of Public Works Review, Said Work Is Subject to the Recommendations and Conditions by the City Council Should the Grant of Location be Approved for This Application
- C. Public Hearing and Vote on a Resolution on an Amendment to the Watertown Zoning Ordinance to Create a Definition of Firearm Business, and Amend the Table of Permissible Uses to Include Firearms Business, and Create Regulations Specific to This Use.
- D. Public Hearing and Vote on an Amendment to the Watertown Zoning Ordinance to Define Short Term Rentals, Include This Use in the Table of Accessory Use Regulations, and Add Requirements Specific to This Use.

9. MOTIONS, ORDINANCES, ORDER, AND RESOLUTIONS

10. REPORTS OF COMMITTEES

- A. Committee on Public Works Report Regarding the Appointments and Reappointments to the Stormwater Advisory Committee and the Environment and Energy Efficiency Committee - Vincent J. Piccirilli, Chair
ACTION ITEMS:
 - 1. That the City Council Approve the Appointment of Janet Buck to the Stormwater Advisory Committee for a Term Ending July 15, 2023
 - 2. That the City Council Approve the Appointment of Pat Rathbone to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2022
 - 3. That the City Council Approve the Reappointment of Jeanne Trubek to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2024
 - 4. That the City Council Approve the Reappointment of Brian Hebeisen to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2023
 - 5. That the City Council Approve the Appointment of Ellen Parker Menounos to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2023
 - 6. That the City Council Approve the Appointment of Laurie Murphy to the Environment and Energy Efficiency Committee for a Term Ending November 15, 2023
- B. Committees on Public Works and Rules and Ordinances Report Regarding the Management of Snow and Ice Removal and to Make Recommendations on a Sidewalk Snow Shoveling Ordinance - Vincent J. Piccirilli, Chair, Public Works; John G. Gannon, Chair, Rules and Ordinances

11. NEW BUSINESS

- A. Referral to the Committee on Rules and Ordinances to Create a Human Rights Commission
 - B. Referral to the Committee on Personnel and City Organization a Discussion on the Creation of the Position of a City Council Analyst
- 12. COMMUNICATIONS FROM THE CITY MANAGER
 - A. Submission of the Proposed Fiscal Year 2023-2027 Capital Improvement Program
 - B. Good Government Items/Issues
- 13. REQUESTS FOR INFORMATION/REVIEW OF LIST OF PENDING MATTERS
- 14. ANNOUNCEMENTS
- 15. PUBLIC FORUM
- 16. RECESS OR ADJOURNMENT

CITY COUNCIL ATTENDANCE
MEETING DATE: JANUARY 25, 2022

	YES	NO	PRESENT
CAROLINE BAYS	<u> X </u>	<u> </u>	<u> </u>
LISA J FELTNER	<u> X </u>	<u> </u>	<u> </u>
JOHN G. GANNON	<u> X </u>	<u> </u>	<u> </u>
NICOLE GARDNER	<u> X </u>	<u> </u>	<u> </u>
EMILY IZZO	<u> X </u>	<u> </u>	<u> </u>
ANTHONY PALOMBA	<u> X </u>	<u> </u>	<u> </u>
VINCENT J. PICCIRILLI	<u> X </u>	<u> </u>	<u> </u>
JOHN M. AIRASIAN	<u> X </u>	<u> </u>	<u> </u>
MARK S. SIDERIS, COUNCIL PRESIDENT	<u> X </u>	<u> </u>	<u> </u>



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Caroline Bays,
Councilor At Large

John G. Gannon
Councilor At Large

Anthony Palomba,
Councilor At Large

Nicole Gardner,
District A Councilor

Lisa J. Feltner,
District B Councilor

Emily Izzo,
District D Councilor

RESOLUTION # 02

R – 2022 – 02

BE IT RESOLVED: The Watertown Department of Public Works has reviewed the attached petition by National Grid for consideration of a Grant of Location to install and maintain 522 feet of 8-inch plastic main on Bigelow Avenue, from Artkash Street to Mount Auburn Street, to tie into the 4-inch main in Merrifield Avenue. Said Grant of Location shall be subject to the following recommendations and conditions.

Additional Conditions

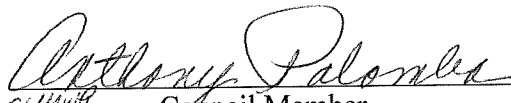
1. During construction, uninterrupted pedestrian access (or temporary pedestrian facilities) shall be provided at all times, or an appropriate alternative path provided.
2. Please be aware that there may be utility infrastructure that is not shown on the plan and may be encountered in the field. If a conflict occurs between the proposed installation and existing City-Owned and/or private utility infrastructure, The City Engineer shall be contacted directly to discuss an appropriate resolution.
3. It is the sole responsibility of the Applicant, and their Contractor, to ensure that a City-Owned and/or private utilities, if located within the limits of work should be properly marked and protected during construction activities. **The City of Watertown is not a member of Dig Safe and must be notified separately.**
4. The proposed scope of work requires a DPW Street Opening Permit through the Watertown DPW prior to the start of construction.
5. All disturbances to curbing, grass strips, sidewalks, walkways, and roadway surfaces, should be repaired in kind to the satisfaction of the City of Watertown DPW. If any existing sidewalk is proposed to be removed and replaced in full width, the restoration must be completed in accordance with all current ADA, AAB and City of Watertown standards.
6. All work within the right of way shall require the Contractor to schedule and coordinate a police traffic detail. Traffic control and safety measures shall be implemented in adherence to applicable OSHA requirements, Massachusetts DOT Work Zone Safety Guidelines and Part VI of the Manual of Uniform Traffic Control Devices.
7. All material stockpiled on roadways and/or roadway shoulders shall be protected with erosion control devices, such as silt fence or straw wattles. It

will be the sole responsibility of the Contractor to remove any sediment that enters the City drainage system as a result of the proposed work.

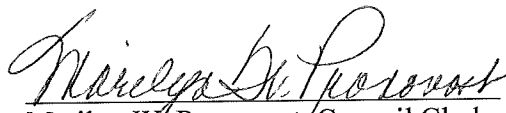
8. Equipment, staging, and stockpiles shall not be located in a manner so as to interfere with intersection sightlines and be kept in a neat and orderly fashion.
9. Public shade trees within and adjacent to the proposed work zone must be protected. The Contractor shall install individual tree protection on any public shade tree that may be impacted, and the Contractor shall not stockpile material or equipment within the drip zone of a public shade tree.
10. Contractor shall coordinate with City Health Department on rodent control requirements.

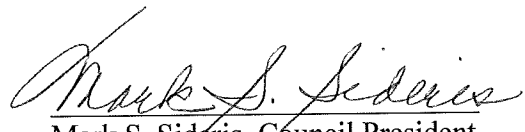
BE IT FURTHER RESOLVED: That the petitioner shall deposit sufficient cash surety as determined by the Superintendent of Public Works to be held in escrow until the Superintendent of Public Works is satisfied with the condition of repair and restoration of the street.

BE IT FURTHER RESOLVED: That a copy of said petition is forwarded to the City Clerk for processing.


Council Member

I hereby certify that at a regular meeting of the Town Council for which a quorum was present, the above Resolution was adopted by a vote 9 for, 0 against, and 0 present on January 25, 2022.


Marilyn W. Pronovost, Council Clerk


Mark S. Sideris, Council President



Watertown City Council

Administration Building
149 Main Street
Watertown, MA 02472
Phone: 617-972-6470

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John G. Gannon
Councilor At Large

Anthony Palomba,
Councilor At Large

Nicole Gardner,
District A Councilor

Lisa J. Feltner,
District B Councilor

Emily Izzo,
District D Councilor

NOTICE OF PUBLIC HEARING – NATIONAL GRID

Grant of Location: BIGELOW AVENUE (WO #1405156)
January 10, 2022

Dear Abutters:

The City Council of the City of Watertown will hold a public meeting on Tuesday, January 25, 2022 at 7:00 p.m. in the Richard E. Mastrangelo Council Chamber, 149 Main Street, Watertown, MA. Anyone wishing to attend may do so in person or access the meeting using the following public access methods.

ACCESS INFORMATION:

- A. The meeting will be televised through WCATV (Watertown Cable Access Television): <http://vodwcatv.org/CablecastPublicSite/?channel=3>
- B. The Public may join the virtual meeting online: <https://watertown-ma.zoom.us/j/92991331344>
- C. Public may join the virtual meeting audio only by phone: (877) 853-5257 or (888) 475-4499 (Toll Free) and enter Webinar ID: 929 9133 1344 #
- D. Public may also comment through email: vpiccirilli@watertown-ma.gov

This meeting is in regards to a petition by National Grid for the consideration of a Grant of Location to install and maintain 522 feet of 8-inch plastic main on Bigelow Avenue, from Artsakh Street to Mount Auburn Street, to tie into the 4-inch main in Merrifield Avenue. Upon completion of the Department of Public Works review, the following recommendations and conditions are being submitted for consideration by the City Council should the Grant of Location be approved for this application.

Additional Conditions

1. During construction, uninterrupted pedestrian access (or temporary pedestrian facilities) shall be provided all times or an appropriate alternative path provided.
2. Please be aware that there may be utility infrastructure that is not shown on the plan and may be encountered in the field. If a conflict occurs between the proposed installation and existing City-Owned and/or private utility infrastructure, The City Engineer shall be contacted directly to discuss an appropriate resolution.
3. It is the sole responsibility of the Applicant, and their Contractor, to ensure that any City-Owned and/or private utilities, if located within the limits of work should be properly marked and protected during construction activities. **The City of Watertown is not a member of Dig Safe and must be notified separately.**
4. The proposed scope of work requires a DPW Street Opening Permit through the

Watertown DPW prior to the start of construction.

5. All disturbances to curbing, grass strips, sidewalks, walkways, and roadway surfaces, should be repaired in kind to the satisfaction of the City of Watertown DPW. If any existing sidewalk is proposed to be removed and replaced in full width, the restoration must be completed in accordance with all current ADA, AAB and City of Watertown standards.
6. All work within the right of way shall require the Contractor to schedule and coordinate a police traffic detail. Traffic control and safety measures shall be implemented in adherence to applicable OSHA requirements, Massachusetts DOT Work Zone Safety Guidelines and Part VI of the Manual of Uniform Traffic Control Devices.
7. All material stockpiled on roadways and/or roadway shoulders shall be protected with erosion control devices, such as silt fence or straw wattles. It will be the sole responsibility of the Contractor to remove any sediment that enters the City drainage system as a result of the proposed work.
8. Equipment, staging, and stockpiles shall not be located in a manner so as to interfere with intersection sightlines and be kept in a neat and orderly fashion.
9. Public shade trees within and adjacent to the proposed work zone must be protected. The Contractor shall install individual tree protection on any public shade tree that may be impacted and the Contractor shall not stockpile material or equipment within the drip zone of a public shade tree.
10. Contractor shall coordinate with City Health Department on rodent control requirements.

Please feel free to contact Mary Mulroney at 617-894-3890 or at Mary.Mulroney@nationalgrid.com for any technical questions you may have.

Your participation is not necessary, if you choose not to object to the above petition.

Sincerely,

Watertown City Council



TOWN OF WATERTOWN

DEPARTMENT OF PUBLIC WORKS
124 ORCHARD STREET
WATERTOWN MA 02472

(P) 617-972-6420
(F) 617-972-6402

TYPE: Grant of Location Recommendations
DATE: October 6, 2021
APPLICANT: National Grid
LOCATION: Bigelow Avenue

Watertown Department of Public Works has reviewed the attached petition by National Grid for consideration of a Grant of Location to install and maintain 522 feet of 8-inch plastic main on Bigelow Avenue, from Artsakh Street to Mt Auburn Street, TO tie into the 4-inch main in Merrifield Avenue. Upon completion of our review, we are submitting the following recommendations and conditions for consideration by the Town Council should the Grant of Location be approved for this application.

Additional Conditions

1. During construction, uninterrupted pedestrian access (or temporary pedestrian facilities) shall be provided at all times, or an appropriate alternative path provided.
2. Please be aware that there may be utility infrastructure that is not shown on the plan and may be encountered in the field. If a conflict occurs between the proposed installation and existing Town-Owned and/or private utility infrastructure, The Town Engineer shall be contacted directly to discuss an appropriate resolution.
3. It is the sole responsibility of the Applicant, and their Contractor, to ensure that and Town-Owned and or private utilities, if located within the limits of work should be properly marked and protected during construction activities. **The Town of Watertown is not a member of Dig Safe and must be notified separately.**
4. The proposed scope of work requires a DPW Street Opening Permit through the Watertown DPW prior to the start of construction.
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9. Public shade trees within and adjacent to the proposed work zone must be protected. The Contractor shall install individual tree protection on any public shade tree that may be impacted and the Contractor shall not stockpile material or equipment within the drip zone of a public shade tree.
10. Contractor shall coordinate with Town Health Department on rodent control requirements.

PETITION OF NATIONAL GRID FOR GAS MAIN LOCATIONS

Town of Watertown / Town Council:

The Nationalgrid hereby respectfully requests your consent to the locations of mains as hereinafter described for the transmission and distribution of gas in and under the following public streets, lanes, highways and places of the **Town of Watertown** and of the pipes, valves, governors, manholes and other structures, fixtures and appurtenances designed or intended to protect or operate said mains and accomplish the objects of said Company; and the digging up and opening the ground to lay or place same:

To install and maintain 522 feet of 8-inch plastic main on Bigelow Avenue, from Artsakh Street to Mt. Auburn Street, Watertown, (tie into the 4-inch main in Merrifield Av).

Date: September 24, 2021

By:

Mary Mulroney
Mary Mulroney
Permit Representative

City
Town of Watertown / City Council:

IT IS HEREBY ORDERED that the locations of the mains of the Nationalgrid for the transmission and distribution of gas in and under the public streets, lanes, highways and places of the City of **Watertown** substantially as described in the petition dated September 24, 2021 attached hereto and hereby made a part hereof, and of the pipes, valves, governors, manholes and other structures, fixtures and appurtenances designed or intended to protect or operate said mains and/or accomplish the objects of said Company, and the digging up and opening the ground to lay or place same, are hereby consented to and approved.

City The said Nationalgrid shall comply with all applicable provisions of law and ordinances of the ~~Town of Watertown~~ applicable to the enjoyment of said locations and rights.

Date this 25th day of January, 2022.

I hereby certify that the foregoing order was duly adopted by the City Council
the Town of Watertown, MA on the 25th day of January, 2022.

City

By:

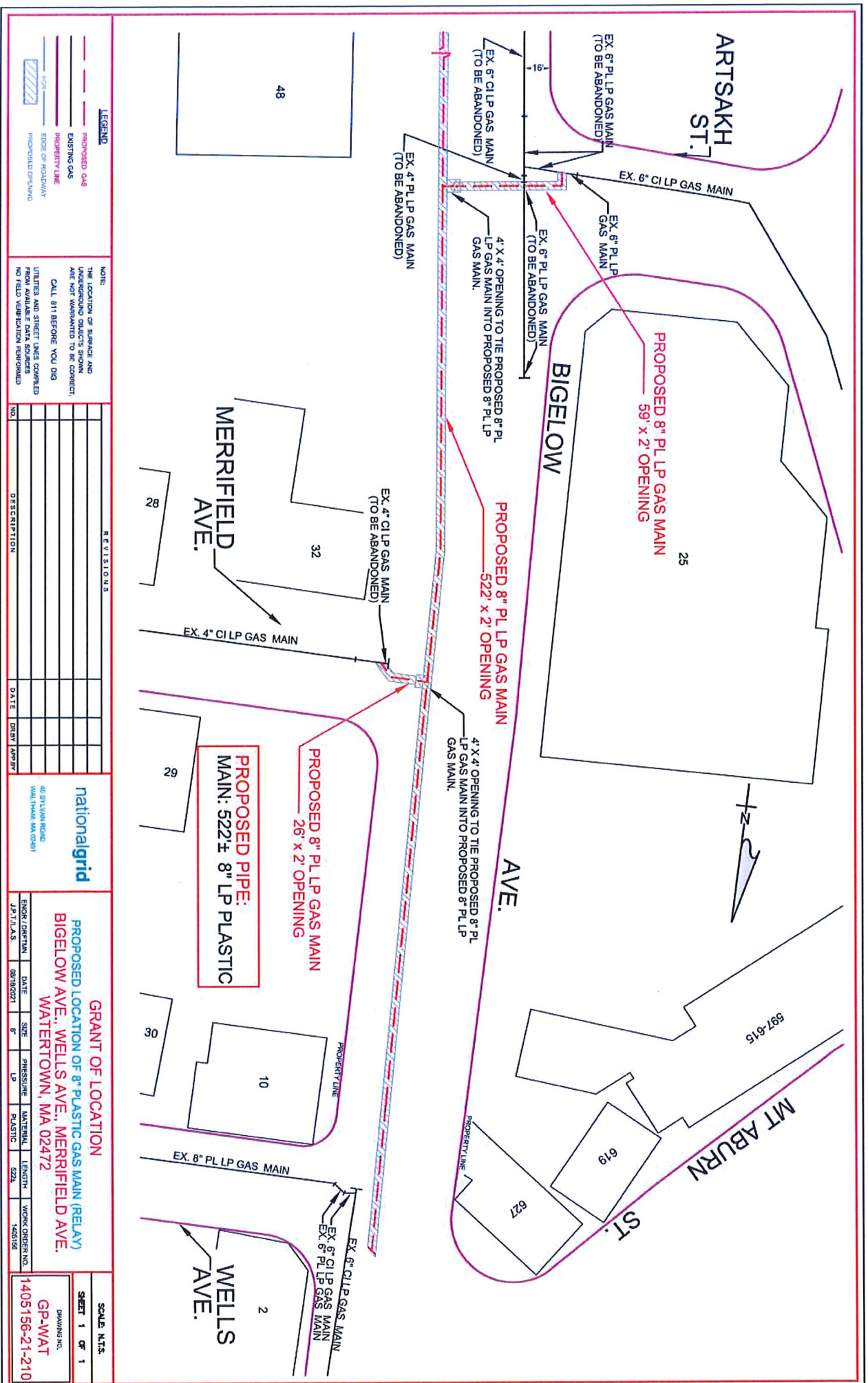
Mark S. Sideris
City Council President
Title

WO #1405156

**RETURN ORIGINAL TO THE PERMIT SECTION
NATIONAL GRID
40 SYLVAN RD, WALTHAM, MA 02451
RETAIN DUPLICATE FOR YOUR RECORDS**

FORM # 1444, Rev. 90

RECEIVED
WATERTOWN D.P.W.
2021 SEP 24 PM 2:19





Watertown City Council

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Nicole Gardner,
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Lisa J. Feltner,
District B Councilor

Emily Izzo,
District D Councilor

RESOLUTION # 03

R – 2022 – 03

BE IT RESOLVED: The Watertown Department of Public Works has reviewed the attached petition by NSTAR Electric d/b/a Eversource Energy for consideration of a Grant of Location for the installation in Dexter Avenue from pole 43/25, for a distance of about 56 ± feet of conduit. This work is necessary to provide OH/UG electric service to 191 Dexter Avenue. Said Grant of Location shall be subject to the following recommendations and conditions.

Additional Conditions

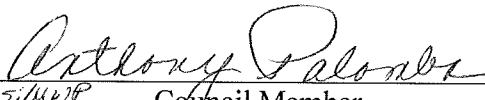
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Manual of Uniform Traffic Control Devices.

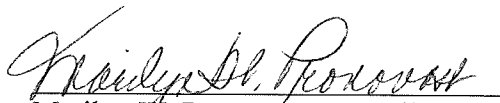
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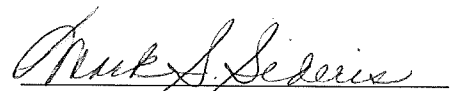
BE IT FURTHER RESOLVED: That the petitioner shall deposit sufficient cash surety as determined by the Superintendent of Public Works to be held in escrow until the Superintendent of Public Works is satisfied with the condition of repair and restoration of the street.

BE IT FURTHER RESOLVED: That a copy of said petition is forwarded to the City Clerk for processing.


5/14/22 Council Member

I hereby certify that at a regular meeting of the City Council for which a quorum was present, the above Resolution was adopted by a vote 9 for, 0 against, and 0 present on January 25, 2022.


Marilyn W. Pronovost, Council Clerk


5/14/22 Mark S. Sideris, Council President



Watertown City Council

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Councilor At Large

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Lisa J. Feltner,
District B Councilor

Emily Izzo,
District D Councilor

NOTICE OF PUBLIC HEARING – NSTSAR ELECTRIC COMPANY d/b/a EVERSOURCE ENERGY (WO # 6565501)

Grant of Location: 191 DEXTER AVENUE
January 10, 2022

Dear Abutters:

The City Council of the City of Watertown will hold a public meeting on Tuesday, January 25, 2022 at 7:00 p.m. in the Richard E. Mastrangelo Council Chamber, 149 Main St., Watertown, MA along with remote opportunities for participation with public access provided as follows:

ACCESS INFORMATION:

- A. The meeting will be televised through WCATV (Watertown Cable Access Television):
<http://vodwcatv.org/CablecastPublicSite/?channel=3>
- B. The Public may join the virtual meeting online: <https://watertown-ma.zoom.us/j/92991331344>
- C. Public may join the virtual meeting audio only by phone: (877) 853-5257 or (888) 475-4499 (Toll Free) and enter Webinar ID: 929 9133 1344 #
- D. Public may also comment through email: vpiccirilli@watertown-ma.gov

on a petition from NSTSAR ELECTRIC COMPANY d/b/a EVERSOURCE ENERGY for consideration of a Grant of Location for the installation in Dexter Avenue from pole 43/25, for a distance of about 56 ± feet of conduit. This work is necessary to provide OH/UG electric service to 191 Dexter Avenue. Upon completion of our review, the following recommendations and conditions are being submitted for consideration by the City Council should the Grant of Location be approved for this application

Additional Conditions

1. During construction, uninterrupted pedestrian access (or temporary pedestrian facilities) shall be provided at all times or an appropriate alternative path provided.
2. Please be aware that there may be utility infrastructure that is not shown on the plan and may be encountered in the field. If a conflict occurs between the proposed installation and existing City-Owned and/or private utility infrastructure, The City Engineer shall be contacted directly to discuss an appropriate resolution.
3. It is the sole responsibility of the Applicant, and their Contractor, to ensure that and City-Owned and or private utilities, if located within the limits of work should be properly marked and protected during construction activities. **The City of Watertown is not a member of Dig Safe and must be notified separately.**
4. The proposed scope of work requires a DPW Street Opening Permit through the Watertown DPW prior to the start of construction.
5. All disturbances to curbing, grass strips, sidewalks, walkways, and roadway surfaces, should be repaired in kind to the satisfaction of the City of Watertown DPW. If any existing sidewalk is proposed to be removed and replaced in full width, the restoration

must be completed in accordance with all current ADA, AAB and City of Watertown standards.

6. All work within the right of way shall require the Contractor to schedule and coordinate a police traffic detail. Traffic control and safety measures shall be implemented in adherence to applicable OSHA requirements, Massachusetts DOT Work Zone Safety Guidelines and Part VI of the Manual of Uniform Traffic Control Devices.
7. All material stockpiled on roadways and/or roadway shoulders shall be protected with erosion control devices, such as silt fence or straw wattles. It will be the sole responsibility of the Contractor to remove any sediment that enters the City drainage system as a result of the proposed work.
8. Equipment, staging, and stockpiles shall not be located in a manner so as to interfere with intersection sightlines and be kept in a neat and orderly fashion.
9. Public shade trees within and adjacent to the proposed work zone must be protected. The Contractor shall install individual tree protection on any public shade tree that may be impacted, and the Contractor shall not stockpile material or equipment within the drip zone of a public shade tree.
10. Contractor shall coordinate with City Health Department on rodent control requirements.

Please feel free to contact Joanne Callender at 781-314-5054 for any technical questions you may have.

Your participation is not necessary, if you choose not to object to the above petition.

Sincerely,

Watertown City Council



200 Calvary Street
Waltham, Ma 02453

November 23, 2021

Town Council
Town Hall
149 Main Street
Watertown, MA 02472

RE: Dexter Avenue
Watertown, MA
W.O.# 6565501

RECEIVED
WATERTOWN D.P.W.
2021 NOV 23 PM 4:05

Dear Members of the Council:

The enclosed petition and plan are being presented by the NSTAR Electric Company d/b/a EVERSOURCE ENERGY for the purpose of obtaining a Grant of Location to install approximately 56 feet of conduit on Dexter Avenue.

The reason for this work is to provide overhead/underground service to 191 Dexter Avenue, Watertown.

If you have any further questions, contact Joanne Callender at 781-314-5054.
Your prompt attention to this matter would be greatly appreciated.

Very truly yours,

Richard M. Schifone

Richard M. Schifone, Supervisor
Rights and Permits

RMS/wls
Attachments

**PETITION OF NSTAR ELECTRIC COMPANY d/b/a EVERSOURCE ENERGY
FOR LOCATION FOR CONDUITS
AND MANHOLES**

To the ^{City}~~Town~~ Council of the ^{City}~~Town~~ of **WATERTOWN** Massachusetts:

Respectfully represents **NSTAR ELECTRIC Company d/b/a Eversource Energy** a company incorporated for the transmission of electricity for lighting, heating or power, that it desires to construct a line for such transmission under the public way or ways hereinafter specified.

WHEREFORE, your petitioner prays that, after due notice and hearing as provided by law, the council may by Order grant to your petitioner permission to construct, and a location for, such a line of conduits and manholes with the necessary wires and cables therein, said conduits and manholes to be located, substantially as shown on the plan made by **T. Thibault Dated November 6, 2021**, and filed herewith, under the following public way or ways of said Town:

**NSTAR ELECTRIC COMPANY
d/b/a EVERSOURCE ENERGY**

**Dexter Avenue – Northwesterly, from pole 43/25, approximately 291 feet
Southwest of Cypress Street, install approximately 56
feet of conduit.**

WO# 6565501

BY *Richard M. Schifone*
Richard M. Schifone, Supervisor
Rights & Permits

25th day of January 2022
Dated this ~~9th day of November 2021~~

^{City}~~Town~~ of **WATERTOWN** Massachusetts

Received and filed _____ 202~~1~~

ORDER FOR LOCATION FOR CONDUITS AND MANHOLES

City Town of WATERTOWN

WHEREAS, NSTAR ELECTRIC COMPANY d/b/a EVERSOURCE ENERGY has petitioned for permission to construct a line for the transmission of electricity for lighting, heating or power under the public way or ways of the *City* Town thereafter specified, and notice has been given and a hearing held on said petition as provided by law.

It is ORDERED that NSTAR ELECTRIC COMPANY d/b/a EVERSOURCE ENERGY be and hereby is granted permission to construct and a location for, such a line of conduits and manholes with the necessary wires and cables therein under the following public way or ways of said *City* Town:

Dexter Avenue - Northwesterly, from pole 43/25, approximately 291 feet
Southwesterly of Cypress Street, install approximately 56 feet of
conduit.

WO# 6565501

All construction work under this Order shall be in accordance with the following conditions:

1. Conduits and manholes shall be located as shown on the plan made by T. Thibault, dated November 6, 2021, on the file with said petition.
2. Said shall comply with the requirements of existing by-laws and such as may hereafter be adopted governing the construction and maintenance of conduits and manholes.
3. Company All work shall be done to the satisfaction of the town council or such officer or officers as it may appoint to supervise the work.

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4
5

City
Town Council
the Town of
WATERTOWN

CERTIFICATE

We hereby certify that the foregoing Order was adopted after due notice and a public hearing as prescribed by Section 22 of Chapter 166 of the General Laws (Ter. Ed.), and any additions thereto or amendments thereof, to wit: after written notice of the time and place of the hearing mailed at least seven days prior to the date of the hearing by the council to all owners of real estate abutting upon that part of the way or ways upon, along or across which the line is to be constructed under said Order, as determined by the last preceding assessment for taxation, and a public hearing held on the ~~9th day of November 2021 at~~ *25th day of January, 2022 at Council Chamber* in said ~~Town~~ *City*.

1
2
3
4
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City
Town Council
the Town of
WATERTOWN

CERTIFICATE

I hereby certify that the foregoing are true copies of the Order of the *City* Town Council of the *City* Town of WATERTOWN, Massachusetts, duly adopted on the ~~9th day of November, 2021~~ *25th day of January, 2022* and recorded with the records of location Orders of said *City* Town, Book _____, Page _____ and of the certificate of notice of hearing thereon required by Section 22 of Chapter 166 of the General Laws (Ter.Ed.) and any additions thereto or amendments thereof, as the same appear of record.

Attest: _____
Clerk of the Town of WATERTOWN, Massachusetts

City

Unofficial Property Record Card - Watertown, MA

General Property Data

Parcel ID **1211 5C 0**
 Prior Parcel ID **10116000 -1211 5C 0-**
 Property Owner **SDC WATERTOWN PARTNERS LLC**

Account Number **101160-00**

Mailing Address **150 EAST 58TH ST, STE 2000**

Property Location **165 DEXTER AV**

Property Use **R+D BLD**

Most Recent Sale Date **10/21/2015**

Legal Reference **66259-421**

City **NEW YORK**

Grantor **REV MCFARLAND, REV COLLINS &,REV WITT TRUSTEES**

Mailing State **NY** Zip **10028**

Sale Price **6,500,000**

ParcelZoning **I-2**

Land Area **0.712 acres**

Current Property Assessment

Card 1 Value Building Value **784,500**

Xtra Features Value **18,600**

Land Value **1,109,600**

Total Value **1,912,700**

Building Description

Building Style **LAB-R&D-OFF**
 # of Living Units **1**
 Year Built **1947**
 Building Grade **AVG. (+)**
 Building Condition **Good**
 Finished Area (SF) **9332**
 Number Rooms **0**
 # of 3/4 Baths **0**

Foundation Type **CONCRETE**
 Frame Type **STEEL**
 Roof Structure **FLAT**
 Roof Cover **MEMBRANE**
 Siding **BRICK**
 Interior Walls **MINIMUM**
 # of Bedrooms **0**
 # of 1/2 Baths **3**

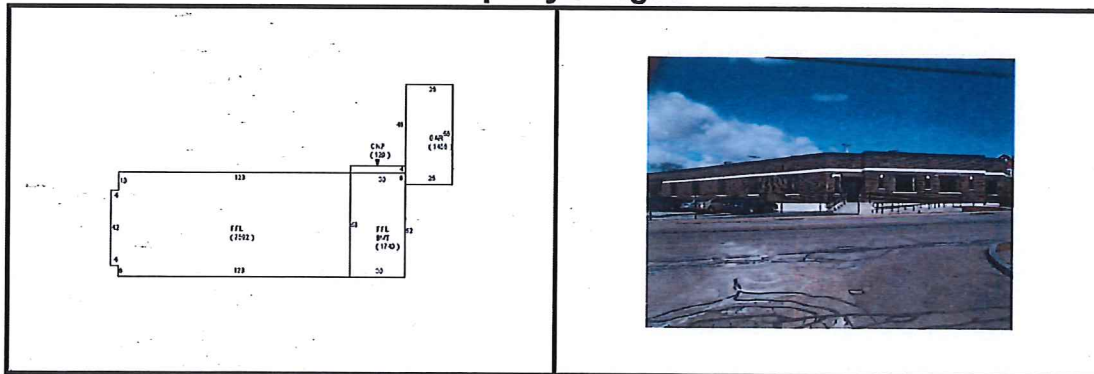
Flooring Type **CONCRETE**
 Basement Floor **N/A**
 Heating Type **FORCED H/A**
 Heating Fuel **GAS**
 Air Conditioning **100%**
 # of Bsmt Garages **0**
 # of Full Baths **0**
 # of Other Fixtures **5**

Legal Description

Narrative Description of Property

This property contains 0.712 acres of land mainly classified as R+D BLD with a(n) LAB-R&D-OFF style building, built about 1947 , having BRICK exterior and MEMBRANE roof cover, with 1 unit(s), 0 room(s), 0 bedroom(s), 0 bath(s), 3 half bath(s).

Property Images



Disclaimer: This information is believed to be correct but is subject to change and is not warranted.

Unofficial Property Record Card - Watertown, MA

General Property Data

Parcel ID **1214 1A A**
 Prior Parcel ID **10117033 -1214 1A A-**
 Property Owner **UNITED ELECTRIC CONTROLS CO**

Account Number **101170-33**

Mailing Address **180 DEXTER AV**

Property Location **180 DEXTER AV**
 Property Use **FACTORY**
 Most Recent Sale Date **3/31/1978**
 Legal Reference **13414-363**
 Grantor **UNITES STATE POSTAL SVC**
 Sale Price **1**
 Land Area **6.606 acres**

City **WATERTOWN**
 Mailing State **MA** Zip **02272-9143**
 ParcelZoning **I-2**

Current Property Assessment

Card 1 Value Building Value **4,606,000** Xtra Features Value **134,300** Land Value **8,416,900** Total Value **13,157,200**

Building Description

Building Style **INDUSTRIAL**
 # of Living Units **1**
 Year Built **1981**
 Building Grade **AVG. (+)**
 Building Condition **Average**
 Finished Area (SF) **96440**
 Number Rooms **0**
 # of 3/4 Baths **0**

Foundation Type **SLAB**
 Frame Type **STEEL**
 Roof Structure **FLAT**
 Roof Cover **MEMBRANE**
 Siding **BRICK**
 Interior Walls **MINIMUM**
 # of Bedrooms **0**
 # of 1/2 Baths **8**

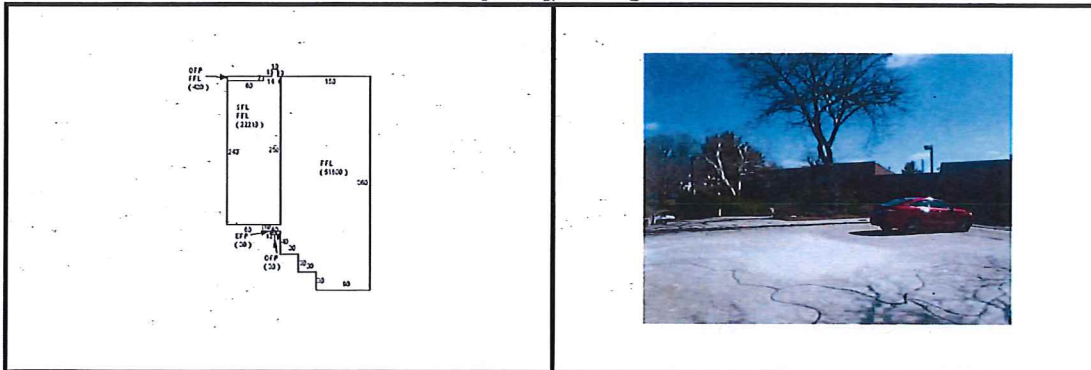
Flooring Type **ASPHL TILE**
 Basement Floor **N/A**
 Heating Type **FORCED H/W**
 Heating Fuel **GAS**
 Air Conditioning **100%**
 # of Bsmt Garages **0**
 # of Full Baths **0**
 # of Other Fixtures **10**

Legal Description

Narrative Description of Property

This property contains 6.606 acres of land mainly classified as FACTORY with a(n) INDUSTRIAL style building, built about 1981 , having BRICK exterior and MEMBRANE roof cover, with 1 unit(s), 0 room(s), 0 bedroom(s), 0 bath(s), 8 half bath(s).

Property Images



Disclaimer: This information is believed to be correct but is subject to change and is not warranted.

Unofficial Property Record Card - Watertown, MA

General Property Data

Parcel ID **1211 6 B2**
 Prior Parcel ID **10118029 -1211 6 B2-**
 Property Owner **JOKAR PROPERTIES LLC**
C/O CAMBRIDGE SCIENTIFIC
 Mailing Address **199 DEXTER AV**

 City **WATERTOWN**
 Mailing State **MA** Zip **02472**
 Parcel Zoning **I-2**

Account Number **101180-29**

 Property Location **191 199 DEXTER AV**
 Property Use **IND WHS**
 Most Recent Sale Date **4/1/2010**
 Legal Reference **54490-322**
 Grantor **191-199 DEXTER AVENUE LLC,**
 Sale Price **1,850,000**
 Land Area **0.538 acres**

Current Property Assessment

Card 1 Value Building Value **991,400**Xtra Features
Value **6,600**Land Value **925,700**Total Value **1,923,700**

Building Description

Building Style **WAREHOUSE**
 # of Living Units **2**
 Year Built **1940**
 Building Grade **AVERAGE**
 Building Condition **Avg-Good**
 Finished Area (SF) **17188**
 Number Rooms **0**
 # of 3/4 Baths **0**

Foundation Type **SLAB**
 Frame Type **STEEL**
 Roof Structure **FLAT**
 Roof Cover **TAR+GRAVEL**
 Siding **CONC BLOCK**
 Interior Walls **MINIMUM**
 # of Bedrooms **0**
 # of 1/2 Baths **4**

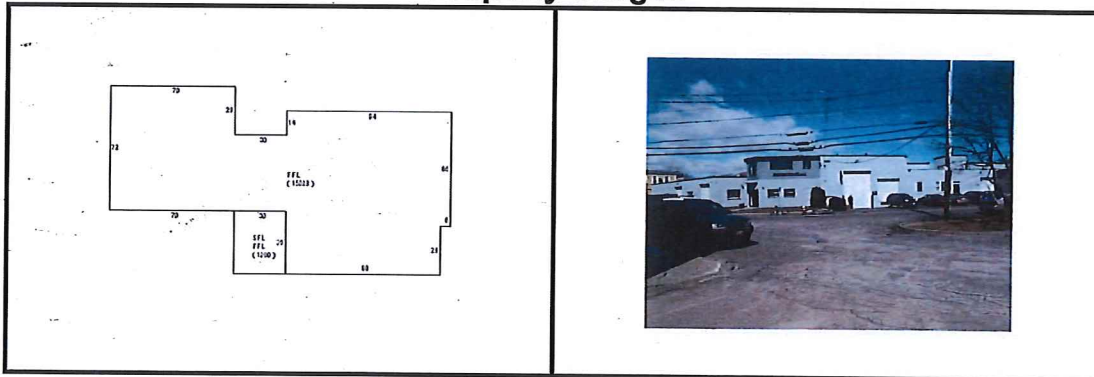
Flooring Type **CONCRETE**
 Basement Floor **N/A**
 Heating Type **FORCED H/W**
 Heating Fuel **OIL**
 Air Conditioning **0%**
 # of Bsmt Garages **0**
 # of Full Baths **0**
 # of Other Fixtures **1**

Legal Description

Narrative Description of Property

This property contains 0.538 acres of land mainly classified as IND WHS with a(n) WAREHOUSE style building, built about 1940, having CONC BLOCK exterior and TAR+GRAVEL roof cover, with 2 unit(s), 0 room(s), 0 bedroom(s), 0 bath(s), 4 half bath(s).

Property Images



Disclaimer: This information is believed to be correct but is subject to change and is not warranted.

PARCEL ID: 1211 6 B2
191 DEXTER AVE
N/F

JOKAR PROPERTIES LLC
C/O CAMBRIDGE SCIENTIFIC

#191

APPROX. PT.
OF PICKUP

PARCEL ID: 1211 5C 0
165 DEXTER AVE
N/F

SDC WATERTOWN PARTNERS LLC

12" WATER

SIDEWALK(CONC.)

GRANITE CURB (GC)

8" SEWER

12" DRAIN

12" WATER

GAS

CBS

DMH

12" DRAIN

8" SEWER

12" WATER

GAS

CBS

DMH

12" DRAIN

8" SEWER

12" WATER

GAS

DEXTER AVE

SIDEWALK(CONC.)

INSTALL 2 - 4" PVC PIPES
TYPE EB IN CONCRETE
SECTION 2 FIG. 1

PARCEL ID: 1214 1A A
180 DEXTER AVE
N/F

UNITED ELECTRIC CONTROLS CO

BY YOUR USE OF THE INFORMATION CONTAINED IN THIS MAP, YOU AGREE THAT NO WARRANTY OF ANY KIND, EXPRESS OR IMPLIED, IS GIVEN WITH RESPECT TO THE INFORMATION. NEITHER NSTAR ELECTRIC COMPANY, NSTAR GAS COMPANY NOR ITS PARENTS, AFFILIATES, OFFICERS, DIRECTORS, SHAREHOLDERS, EMPLOYEES OR AGENTS (COLLECTIVELY THE "NSTAR ENTITIES") SHALL BE LIABLE FOR ANY LOSS OR DAMAGE OF ANY KIND, INCLUDING BUT NOT LIMITED TO, REASONABLE ATTORNEY'S FEES, IN CONNECTION WITH THE MAXIMUM EXTENT ALLOWED BY LAW, YOU AGREE BY YOUR ACCEPTANCE OF THE INFORMATION TO RELEASE, INDEMNIFY AND HOLD THE NSTAR ENTITIES HARMLESS FROM ANY SUCH LOSS OR INJURY.

THE INFORMATION MAY NOT REPRESENT A SURVEY, MAY NOT BE THE MOST COMPLETE AND IS SUBJECT TO CHANGE WITHOUT NOTICE. NO LIABILITY IS ASSUMED FOR THE ACCURACY OF THE INFORMATION, EITHER IN WHOLE OR IN PART, OR FOR THE RESULTS OF ANY ACTION TAKEN OR NOT TAKEN BASED ON THE INFORMATION FOR OTHER THAN ITS INTENDED PURPOSES ARE PROHIBITED.

MASS. LAW

REQUIRES 72 HOURS ADVANCE NOTICE TO UTILITY COMPANIES
BEFORE DIGGING BY ANYONE. CALL DIG-SAFE 1-888-344-7233

C# 176-21

Ward #

Work Order # 6565501

Surveyed by: CR/SJ

Research by: JC

Plotted by: BP

Proposed Structures: BP

Approved: T THIBAUT

P#

NSTAR EVERSOURCE
Electric
Gas

1165 MASSACHUSETTS AVE. DORCHESTER, MASS. 02125

Plan of

DEXTER AVENUE

WATERTOWN

Showing

PROPOSED CONDUIT LOCATION

Scale 1"=20'

Date 11/06/2021

SHEET 1 of 1



SCALE IN FEET

SECTION - 2
STREET SURFACE

3'-0" MIN.

FIG. 1 2-DUCTS

FIG.	4" Ducts		6" Ducts		8" Ducts	
	A	B	A	B	A	B
1A	10"	10"	11"	11"	12"	12"
1	10"	10"	11"	11"	12"	12"
2	22"	10"	25"	11"	28"	13"
3	22"	10"	25"	11"	28"	13"
4	18"	10"	22"	11"	25"	13"
5	18"	10"	22"	11"	25"	13"
6	18"	10"	22"	11"	25"	13"
7	18"	10"	22"	11"	25"	13"
8	18"	10"	22"	11"	25"	13"
9	22"	10"	25"	11"	28"	13"
10	34"	10"	39"	11"	45"	13"
11	18"	10"	22"	11"	25"	13"
12	22"	10"	25"	11"	28"	13"
13	22"	10"	25"	11"	28"	13"
14	40"	10"	46"	11"	52"	13"
15	18"	10"	22"	11"	25"	13"
16	18"	10"	22"	11"	25"	13"

**CITY COUNCIL ROLL CALL VOTE
MEETING DATE: JANUARY 25, 2022**

	YES	NO	PRESENT
JOHN M. AIRASIAN	<u> X </u>	<u> </u>	<u> </u>
CAROLINE BAYS	<u> X </u>	<u> </u>	<u> </u>
LISA J. FELTNER	<u> X </u>	<u> </u>	<u> </u>
JOHN G. GANNON	<u> X </u>	<u> </u>	<u> </u>
NICOLE GARDNER	<u> X </u>	<u> </u>	<u> </u>
EMILY IZZO	<u> X </u>	<u> </u>	<u> </u>
ANTHONY PALOMBA	<u> X </u>	<u> </u>	<u> </u>
VINCENT J. PICCIRILLI, JR.	<u> X </u>	<u> </u>	<u> </u>
MARK S. SIDERIS, COUNCIL PRESIDENT	<u> X </u>	<u> </u>	<u> </u>

MOTION TO ADOPT THE RESOLUTION AMENDING THE WATERTOWN ZONING ORDINANCE TO CREATE A DEFINITION OF FIREARM BUSINESS AND AMENDING THE TABLE OF PERMISSIBLE USES TO INCLUDE FIREARMS BUSINESS AND CREATING REGULATIONS SPECIFIC TO THIS USE



Watertown City Council

Administration Building
149 Main Street
Watertown, MA 02472
Phone: 617-972-6470

ELECTED OFFICIALS:

ORDINANCE #04

2022 – O – 04

Mark S. Sideris,
Council President

Vincent J. Piccirilli, Jr.,
Vice President &
District C Councilor

John M. Airasian
Councilor At Large

Caroline Bays
Councilor At Large

John G. Gannon,
Councilor At Large

Anthony Palomba,
Councilor At Large

Nicole Gardner,
District A Councilor

Lisa J. Feltner,
District B Councilor

Emily Izzo,
District D Councilor

WHEREAS: Pursuant to Massachusetts General Laws Chapter 40A, Section 5 and Article IX of the Watertown Zoning, the Zoning Ordinance may be amended from time to time; and

WHEREAS: On July 23, 2021, the City Council (then the Town Council of the City known as the Town of Watertown) had a first reading on an amendment submitted by the Department of Community Development and Planning, in regard to Section 2.00, Section 5.01, and Section 5.05 (notes), relating to zoning regulation of the sale of firearms; and

WHEREAS: On November 10, 2021 with five members present, the Planning Board voted to recommend approval of the amendment and directed Department of Community Development and Planning staff to submit the Planning Board's report and recommendations to the City Council with respect to the proposed amendment; and

WHEREAS: On January 25, 2021, the City Council conducted a duly advertised Public Hearing with respect to the proposed Amendment.

NOW THEREFORE BE IT ORDAINED by the City Council of Watertown that Title XII of the Watertown Code of Ordinances, the Zoning Ordinance, is hereby amended, with struck-through language deleted and underlined language inserted, as follows:

1. Amend Article II Definitions - Add a new definition as follows with the renumbering of the following Definition sections, as necessary, starting with Flood, base:

§2.27 Firearms business. A retail or wholesale operation involving the purchase or sale of firearms, ammunition, and/or firearm accessories, including the repairing, altering, cleaning, polishing, engraving, blueing or performing of any mechanical operation on any firearm, and any associated indoor shooting or firing range.

2. Amend Article V Tables of District Regulations. Add a new row to § 5.01 Table of Use Regulations as follows:

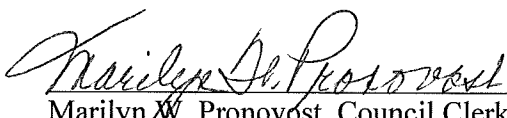
As a Principal Use	S-6	S-10	CR	SC	T	R.75	R1.2	NB	LB	CB	I-1	I-2	I-3	PSCD	OSC	RMUD
3. Business, Office, and Consumer Service Uses																
p. Firearms Business	N	N	N	N	N	N	N	N	SP (18)	SP (18)	SP (18)	SP (18)	SP (18)	SP (18)	N	SP (18)

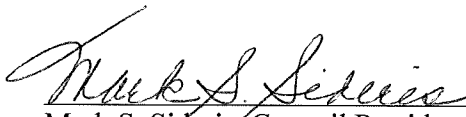
3. Amend Article V Tables of District Regulations. Add a new note to § 5.05 Notes to Table of Use Regulations as follows:

(18) Firearms businesses are prohibited from siting within a radius of five hundred feet (500 ft.) both between other like businesses and/or around pre-existing public or private schools providing education in kindergarten or any of grades 1 through 12. Further, there shall be a 500 foot buffer from public parks, playgrounds, and the Charles River Reservation, all as identified within the Watertown Open Space Plan. The distance shall be measured in a straight line from the nearest point of the property line of the proposed use to the nearest point of the property line of the pre-existing establishment or park.


 o./HWP Council Member

I hereby certify that as a regular meeting of the City Council for which a quorum was present, the above Resolution was adopted by a vote of 9 for, 0 against, and 0 present on January 25, 2022


 Marilyn W. Pronovost, Council Clerk


 Mark S. Sideris, Council President
 o./HWP

From: [Piccirilli, Vincent J](#)
To: [Pronovost, Marilyn](#)
Subject: For the Jan 25 Minutes – City Council Written Testimony for STR Regulation Public Hearing
Date: Sunday, January 30, 2022 5:42:30 PM
Attachments: [Short Term Rental Regulations Public Hearing Testimony Mary Ann Mulligan.docx](#)

Marilyn

Please add these comments to the minutes for the Short Term Rental Public hearing.

Thanks

Vinnie

From: MaryAnn Mulligan <mamulligan@governmentalstrategies.com>
Sent: Saturday, January 29, 2022 10:35 AM
To: Piccirilli, Vincent J <vpiccirilli@watertown-ma.gov>
Cc: Mary Ann Mulligan <mamulligan@governmentalstrategies.com>
Subject: City Council Written Testimony for STR Regulation Public Hearing

Dear Councilor Piccirilli:

I hope you are staying safe inside as the snowstorm batters us as predicted.

Attached please find my written comments from Tuesday's public hearing held. These comments and recommendations are more extensive than the oral comments I made at the hearing, which were edited down to meet the 2 minute time limit.

Please let me know if you have any questions and thanks to the Council for considering our testimony as part of the regulation review and public hearing process.

Thank you,

Mary Ann
23 Falmouth Road
Cell (617) 447-5043

From: [Piccirilli, Vincent J](#)
To: [Pronovost, Marilyn](#)
Subject: For the Jan 25 Minutes – Short Term Rentals
Date: Sunday, January 30, 2022 5:43:48 PM

Marilyn

Please add these comments to the minutes for the Short Term Rental Public Hearing.

Thanks

Vinnie

From: BEVERLY HANSON <bev.hanson@comcast.net>
Sent: Tuesday, January 25, 2022 7:01 PM
To: Piccirilli, Vincent J <vpiccirilli@watertown-ma.gov>
Subject: Short Term Rentals

Dear Councilor Piccirilli,

I writing with great concern over the use of a single-family house across the street being used as an Air B&B with short term rentals. It's like living across the street from a hotel.

I purchased a single-family residence in a single-family zone (S6), not a multi-family zone neighborhood and certainly not a commercial zone.

I have been a real estate appraiser for more than 40 years. I know what transient occupancy can do to both marketability and value of single-family homes. I also know the issues with short term occupancy.

Homebuyers, especially those with young children would be fearful of revolving door strangers that come with short term rentals. Buyers will have concerns with safety, noise, cleanliness, parking and even criminal activity. All of these will affect my property's marketability and those of my neighbors.

Zoning ordinances are supposed to be for "the protection of the public health, safety, morality and welfare". Allowing short term rentals in a single-family home/zone would forever change the character and livability of the residences.

I fear once that door is open the town will be flooded with complaints and violations. Inspectional services will need an army of inspectors for all the illegal short-term rentals that would result from such a change. Not to mention the parking nightmare, which is already a problem in Watertown.

I hope that the town will take the time to consider the concerns of all residential taxpayers when making such an impactful decision.

Sincerely,

Bev Hanson

28 Falmouth Road

BTW - According to an article in Realtor Magazine, in the future, real estate agents could be required to disclose to a seller or long-term renter the existence of a nearby STR. In fact, the **California Association of REALTORS® may soon ask its Forms Committee to add a question to the Seller's Property Questionnaire: "Is your home across from or next door to a short-term rental?"**

From: [Piccirilli, Vincent J](#)
To: [City Councilors](#)
Cc: [Magoon, Steve](#); [Driscoll, Michael](#)
Subject: Fw: Issues with Short-term Rentals in Watertown for Council Meeting on January 25, 2022
Date: Tuesday, January 25, 2022 10:34:28 AM

FYI

This email is being sent for informational purposes only. Please do not respond to all in order to avoid any concern with the Open Meeting Law.

From: Joan Gumbleton <gumbletonj@aol.com>
Sent: Monday, January 24, 2022 5:02 PM
To: Piccirilli, Vincent J <vpiccirilli@watertown-ma.gov>
Cc: Izzo, Emily <eizzo@watertown-ma.gov>
Subject: Issues with Short-term Rentals in Watertown for Council Meeting on January 25, 2022

Dear Councilor Piccirilli and other Councilors:

Having read the proposed regulations on the short-term rentals that you will be reviewing and discussing on January 25, I have a lot of issues with having these in Watertown. I know they are acceptable in many cities, but we are not a big city with big tourist interests. We are already a congested City as far as parking, and the small lots we have are not conducive to adding more parking spaces. We do not want to add more cars on our streets when the parking ban is lifted. We don't have enough spaces for current home owners or renters.

However, one of my biggest concerns is having strangers coming and going on our streets and in our neighborhoods on a regular and consistent basis. I am sure that most of these short-term renters are good people, but with all the crimes now occurring everywhere, we don't need to invite or allow strangers who do not go through any background checks to live next to us for the purpose of financial gain of people who may not be as dedicated to preserving the stability of our local community as others.

By your allowing only a minimum stay of one day (night), that could potentially in a worst case situation allow 15 to 20 people (30 to 40 if it's a couple) coming and going through a property in a month if the owners were so inclined. The minimum stay should definitely be increased. There also should be a maximum number of rentals per month and/or per year for each property. It's one thing to rent a property out if someone is going on vacation once or twice a year, but it's a totally different situation if people are just doing this as a business out of their home just to make money. They are benefiting financially while the rest of the neighbors are having their feelings of safety jeopardized. Why should everyone in a neighborhood suffer at the hands of others who are only interested in extra money in their pocketbooks. **I don't understand why Operators would want to share space with strangers during this Covid time or any possible future pandemics.** The saying that money is the root of all evils rings true to me.

Many neighborhoods in Watertown have had stable neighbors for many years; we know each other and feel comfortable in this type of environment. Many of us bought single family homes in S-6 zones thinking that we would be a true neighborhood with children running around freely and comfortable that they knew their neighbors. If these rentals go through, many parents won't have the same feeling of safety for their children as they don't know anything about these strangers.

No matter what fees or fines are put in place I can't see Watertown benefitting financially from these rentals. If there are problems, are we going to have enough personnel policing these properties and done in a timely fashion? Are we going to create more costly positions to monitor and make sure that all rules

are being followed all the time? I have my doubts. The police already have enough on their plates.

If the City has been aware of these short-term rentals since 2018, why weren't they shut down prior to this? Even though we didn't have regulations in place if people were doing illegal rentals and the City and State weren't benefitting, these Owners should have been notified to cease and desist until regulations were written and approved. As far as giving them extra time now to be compliant and get the proper permits, this shouldn't be allowed. They should stop the rentals immediately until legal regulations are finalized. Why should they be allowed to continue to earn money without following laws. Are they going to be required to pay back fees and/or fines for these illegal rentals?

I also think that there should be some type of notification required of the Owner to neighbors that this type of activity is going to be going on at their property. It seems that it should be a common courtesy to communicate that information and a requirement should be put in the regulations. Perhaps a copy of the Certificate should be placed in a window if and when they are going to be renting to someone. This information should be available to us on the City website too.

This City needs to communicate better on these types of activities. If serious issues such as these are going to be proposed, at a minimum it should be noted in the quarterly notices that come with our real estate tax bills. That way people would be aware and could access the details on the City's website or perhaps in our local Watertown Tab. However, that paper is almost useless to our community now. They spend more time on covering other cities around us and national news. They never inform us of what is coming up in Council or Board meetings. They don't even provide crime reports or upcoming state legislative actions any more. And they rarely provide the outcomes of these local meetings. This issue of short-term rentals should have been on their front page so people would be aware of what's going on prior to the meeting on the 25th.

The only notice in the Tab was on January 7 in the legal section saying there would be a Council meeting and mentioned the agenda items would be the short-term rentals and gun store location possibilities. It was such a small section, it could be lost to most people. I actually thought that there needed to be two notifications in the Tab for important issues to be voted on. I did not see a second notice in the Tab on January 14 or 21. Perhaps by right this meeting can't be held until the public is properly notified. I'll leave it to others in the know to determine if I am correct on this procedure.

It seems that the short-term rental regulations are replacing the ones in place for accessory apartments. Does this mean that the City will not be enforcing compliance with the rules that were out there for these apartments? We need to be sure that these are listed correctly and that safety requirements are being enforced there. In those units I believe they were not allowed to have stoves in their areas for safety reasons and to prevent their becoming illegal apartments.

You say in the Intent and Purpose section you don't want these rentals to "be a detriment to the character and livability of the surrounding residential neighborhood". If there are frequent rentals, there will be an effect on the neighborhoods. If there is a primary leaseholder basically subletting their apartments, this doesn't contribute to the neighbors' wellbeing. These rentals should only be available to the Operator Owners, if at all, to be sure all rules are being followed and the proper paperwork is submitted.

Who is going to be the person(s) to constantly monitor these rentals to be sure they are indeed complying with all local safety requirements. Will the City require that the Owner Operator provide a copy of the appropriate liability insurance? If this isn't on file, could the City be liable for any problems as they would be the ones issuing the Certificate? Does a basement door count as a second egress from a unit? This should be clearly pointed out.

In the parking rules section in addition to saying there should not be any parking on sidewalks or planter strips, it should be added that parking on front lawns or front walks is not allowed. Perhaps there should be a limitation of the number of cars that can be accommodated too to cut down on congestion on our streets during the days or when the parking ban is not in place.

Contact information for the Owner Operator should be readily available in the event that a situation or

emergency arises and neighbors or first responders need to contact someone. This would be especially important on weekends if the Operator isn't at home at the time and City Hall is closed. Will this be on a website or possibly placed on a sign in the window of the property?

In the section for Procedural Requirements it is saying that Operator only of an Owner-Adjacent Short-Term rental shall keep accurate books and records and maintain them for three years. I think those requirements should be in force for the other two categories also - Limited Share Units and Home Share Units. Otherwise we have no way of knowing what income has been taken in and how many rentals have taken place. These records may possibly be needed for Covid tracking or other pandemic situations. Full disclosure is the best policy for honest reports.

In this section it also mentions that the Operator needs to renew their certificate of registration every five years. I think this should be a shorter time period so everyone is up to speed on these activities.

In the section of Agent Updates it mentions Booking Agents. Would Owner Operators be considered Booking Agents? If so, they should be required to provide the municipality with a quarterly basis electronic report with all the same details of number of nights occupied, etc.

Regarding the Complaint Process and Violations it mentions investigations shall commence within 30 days. That number should be a lot less if we have the proper personnel in place to handle complaints. Violations should be subject to a fine/ticket on the first offense - not just a warning. What will the fines be?

If there are violations these Operators should be prevented from doing short-term rentals for at least a year, not just six months.

Under Violations I would like to see these additions:

Failure to furnish a copy of a Booking Agent **or Owner Operator** listing or include required parking information in such listing

Parking in unauthorized places

Booking rooms for a party, entertainment or noisy celebrations.

With regard to fees and fines, I think the details of these should be fully explained to us. If it is found that they are not covering the necessary expenses, can they be adjusted easily and quickly? Those of us not participating in these rentals situations shouldn't end up paying more to subsidize them.

Do Owner Operators need to receive mail at these properties? What if they are getting mail at other properties they own?

If a couple is married but maintain separate names and own other properties, how would the City monitor these situations to be sure not more than one property is being used as a short-term rental?

Somehow the City needs to communicate these issues to the public in a better way. Not everyone has the time or inclination to constantly check the City website to see what is happening. Can't an article be submitted to the the Tab and/or to a better publication, The Watertown News on line?

Your consideration of these questions and suggestions is truly appreciated. We need to get these regulations correct now rather than quickly implementing them to just get it done. If you could consider extending a vote on the Short-Term rentals until more answers are provided and perhaps changes are made, it would be greatly appreciated. Too much is at stake to rush this process. If you decided not to approve these short-term rentals, that would be fine with me.

Respectfully submitted,

Joan Gumbleton



Watertown City Council

Administration Building

149 Main Street

Watertown, MA 02472

Phone: 617-972-6470

ELECTED OFFICIALS:

Mark S. Sideris,
Council President

Vincent J. Piccirilli, Jr.,
Vice President &
District C Councilor

John M. Airasian,
Councilor At Large

Caroline Bays,
Councilor At Large

John G. Gannon
Councilor At Large

Anthony Palomba,
Councilor At Large

Angeline B. Kounelis,
District A Councilor

Lisa J. Feltner,
District B Councilor

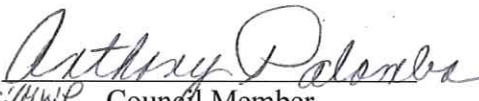
Emily Izzo,
District D Councilor

RESOLUTION #05

2022 – R – 05

RESOLUTION CONFIRMING THE REAPPOINTMENT OF JANET BUCK TO THE STORMWATER ADVISORY COMMITTEE

BE IT RESOLVED: That pursuant to the provisions of the Watertown Home Rule Charter, the City Council of the City of Watertown hereby confirms the reappointment of Janet Buck to the Stormwater Advisory Committee for a term to expire on July 15, 2023.


S/HWP Council Member

I hereby certify that as a regular meeting of the City Council for which a quorum was present, the above Resolution was adopted by a vote of 9 for, 0 against, and 0 present on January 25, 2022


Marilyn W. Pronovost, Council Clerk


Mark S. Sideris, Council President
S/HWP



Watertown City Council

Administration Building

149 Main Street

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Phone: 617-972-6470

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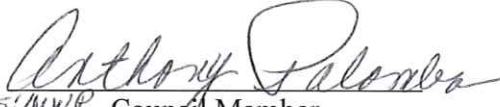
Emily Izzo,
District D Councilor

RESOLUTION #06

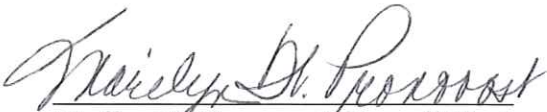
2022 – R – 06

RESOLUTION CONFIRMING THE APPOINTMENT OF PAT RATHBONE TO THE ENVIRONMENT AND ENERGY EFFICIENCY COMMITTEE

BE IT RESOLVED: That pursuant to the provisions of the Watertown Home Rule Charter, the City Council of the City of Watertown hereby confirms the appointment of Pat Rathbone to the Environment and Energy Efficiency Committee for a term to expire on November 15, 2022.


61/MWP Council Member

I hereby certify that as a regular meeting of the City Council for which a quorum was present, the above Resolution was adopted by a vote of 9 for, 0 against, and 0 present on January 25, 2022


Marilyn W. Pronovost, Council Clerk


61/MWP Mark S. Sideris, Council President



Watertown City Council

Administration Building

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Watertown, MA 02472

Phone: 617-972-6470

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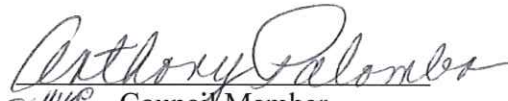
Emily Izzo,
District D Councilor

RESOLUTION #07

2022 – R – 07

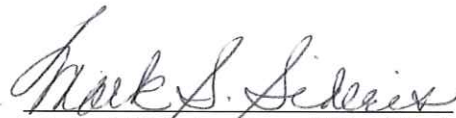
RESOLUTION CONFIRMING THE REAPPOINTMENT OF JEANNE TRUBEK TO THE ENVIRONMENT AND ENERGY EFFICIENCY COMMITTEE

BE IT RESOLVED: That pursuant to the provisions of the Watertown Home Rule Charter, the City Council of the City of Watertown hereby confirms the reappointment of Jeanne Trubek to the Environment and Energy Efficiency Committee for a term to expire on November 15, 2024


Council Member

I hereby certify that as a regular meeting of the City Council for which a quorum was present, the above Resolution was adopted by a vote of 9 for, 0 against, and 0 present on January 25, 2022


Marilyn W. Pronovost, Council Clerk


Mark S. Sideris, Council President



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Councilor At Large

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Lisa J. Feltner,
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Emily Izzo,
District D Councilor

RESOLUTION #08

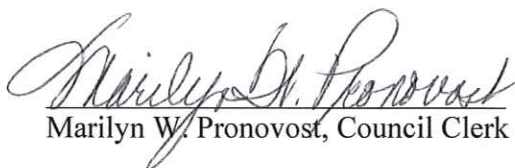
2022 – R – 08

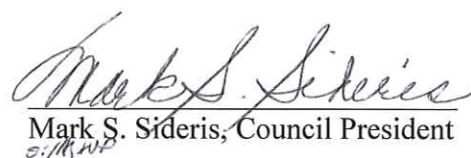
RESOLUTION CONFIRMING THE REAPPOINTMENT OF BRIAN HEBEISEN TO THE ENVIRONMENT AND ENERGY EFFICIENCY COMMITTEE

BE IT RESOLVED: That pursuant to the provisions of the Watertown Home Rule Charter, the City Council of the City of Watertown hereby confirms the reappointment of Brian Hebeisen to the Environment and Energy Efficiency Committee for a term to expire on November 15, 2023.


Council Member

I hereby certify that as a regular meeting of the City Council for which a quorum was present, the above Resolution was adopted by a vote of 9 for, 0 against, and 0 present on January 25, 2022


Marilyn W. Pronovost, Council Clerk


Mark S. Sideris, Council President



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149 Main Street

Watertown, MA 02472

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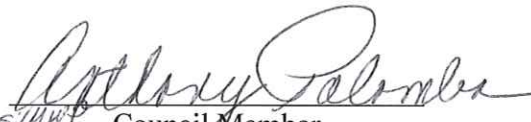
Emily Izzo,
District D Councilor

RESOLUTION #09

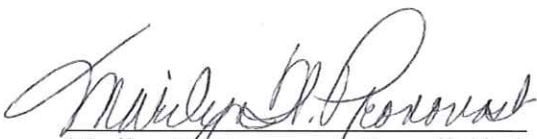
2022 – R – 09

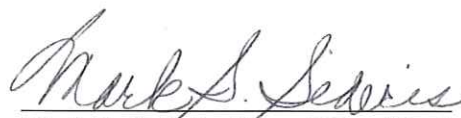
RESOLUTION CONFIRMING THE APPOINTMENT OF ELLEN PARKER MENOUNOS TO THE ENVIRONMENT AND ENERGY EFFICIENCY COMMITTEE

BE IT RESOLVED: That pursuant to the provisions of the Watertown Home Rule Charter, the City Council of the City of Watertown hereby confirms the appointment of Ellen Parker Menounos to the Environment and Energy Efficiency Committee for a term to expire on November 15, 2023.


Council Member

I hereby certify that as a regular meeting of the City Council for which a quorum was present, the above Resolution was adopted by a vote of 9 for, 0 against, and 0 present on January 25, 2022


Marilyn W. Pronovost, Council Clerk


Mark S. Sideris, Council President



Watertown City Council

Administration Building

149 Main Street

Watertown, MA 02472

Phone: 617-972-6470

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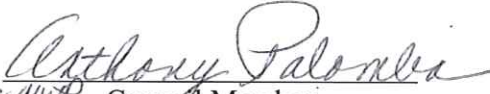
Emily Izzo,
District D Councilor

RESOLUTION #10

2022 – R – 10

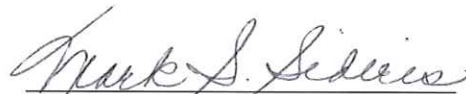
RESOLUTION CONFIRMING THE REPOINTMENT OF LAURIE MURPHY TO THE ENVIRONMENT AND ENERGY EFFICIENCY COMMITTEE

BE IT RESOLVED: That pursuant to the provisions of the Watertown Home Rule Charter, the City Council of the City of Watertown hereby confirms the reappointment of Laurie Murphy to the Environment and Energy Efficiency Committee for a term to expire on November 15, 2023.


S: HWP Council Member

I hereby certify that as a regular meeting of the City Council for which a quorum was present, the above Resolution was adopted by a vote of 9 for, 0 against, and 0 present on January 25, 2022


Marilyn W. Pronovost, Council Clerk


Mark S. Sideris, Council President
S: HWP



Michael J. Driscoll
City Manager

CITY OF WATERTOWN

Office of the City Manager

Administration Building
149 Main Street
Watertown, MA 02472
Phone: 617-972-6465
www.watertown-ma.gov
citymgr@watertown-ma.gov

To: Honorable City Council

From: Michael J. Driscoll, City Manager

Date: January 25, 2022

RE: Fiscal Year 2023-2027 Capital Improvement Program

Pursuant to the provisions of the Watertown Home Rule Charter, the attached City Council Resolution on the Fiscal Year 2023 Budget Process and the City Council Resolution on Watertown's Ongoing Capital Project Budget Guidelines, I herewith present the Proposed Fiscal Year 2023-2027 Capital Improvement Program (CIP).

The Proposed Fiscal Year 2023-2027 General Fund CIP totals \$377,277,700, which represents a decrease of \$51,054,500 from the Fiscal Year 2022-2026 CIP. The New High School Project totaling \$200,000,000 is included as a subcategory in the Fiscal Year 2023-2027 Capital Improvement Program.

The bonding requirement for the Fiscal Year 2023-2027 CIP is \$225,852,900 and the Street and Sidewalk bonds of \$48,435,800 listed in Fiscal Year 2027 are not included in the bonding requirement.

The funding source of \$1,600,000 of the CIP has not been determined. The following are the projects/items with the funding source to be determined (TBD).

• Former North Branch Renovation/Reuse	\$ 1,100,000
• Multi-Service Center Renovation	\$ 500,000
TOTAL:	\$ 1,600,000

Water and Sewer Enterprise Funds Capital Improvement Program (CIP)

The proposed Fiscal Year 2023-2027 Water and Sewer Enterprise Funds CIP totals \$21,400,000 and is attached in this document.

Stormwater Infrastructure Improvements of \$36,150,000 are included in the same document with the funding source "to be determined" (TBD) to support design and construction of future projects targeting phosphorus removal to comply with the City's NPDES permit, issued by the EPA. The Permit requires specific phosphorus reduction targets be met over a 20-year timeframe as part of a

Phosphorus Control Plan (PCP). The City continues documenting existing phosphorus removal activities for future credit towards the reduction target. Phosphorus control elements are also included in many capital projects using existing funding sources.

The PCP must be completed by June 30, 2023. Over the next year, the City will continue to develop a Plan and also identify funding needs. As indicated in the Fiscal Year 2016 Budget Message, and in accordance with City Council's Budget Policy Guideline, a determination of how to fund future stormwater infrastructure improvements will be undertaken. Options exist including the creation of a stormwater utility, which could be set up as an Enterprise Fund (as the City of Newton has done); or financing could be established through the General Fund.

The Honorable City Council's Fiscal Year 2022-2026 Capital Improvement Program conceptual recommendations #27, #28, #29, and #30 reads as follows:

- Confirm the previous recommendation to proceed with the FY20 MWRA Sewer Inflow & Infiltration Local Financial Assistance Program for \$1,050,000 consisting of a \$787,500 grant and a \$262,500 interest-free loan order; plus proceed with the FY20 MWRA Local Water System Assistance Program \$500,000 interest-free loan order to replace outdated unlined cast iron water mains.
- Proceed with the FY21 MWRA Sewer Inflow & Infiltration Local Financial Assistance Program for \$1,050,000 consisting of a \$787,500 grant and a \$262,500 interest-free loan order; plus proceed with the FY21 MWRA Local Water System Assistance Program \$500,000 interest-free loan order to replace outdated unlined cast iron water mains.
- Confirm the prior recommendation to proceed with the FY19 proposed Sewer Enterprise Fund loan order for \$270,000 for a Heavy-duty Crane; and the prior recommendation to proceed with the FY19 proposed Water Enterprise Fund loan order for \$60,000 for a Utility Truck.
- Concur with the decision to move the following items for proposed FY21 loan orders to FY22:
 - Sewer Enterprise Fund Street Sweeper @ 250,000 (FY21 line 10, FY22 line 9)
 - Water Enterprise Fund Utility Track @ 60,000 (FY21 line 23, FY22 line 21)

Proposed Loan Orders will be brought forward for the items listed in conceptual recommendations #29, and #30.

On May 11, 2021, the Honorable City Council approved a Proposed Loan Order totaling \$1,050,000 from the Fiscal Year 2020 CIP utilizing monies from the MWRA Inflow and Infiltration I/I Local Financial Assistance Program which consists of a \$787,500 grant (75%) and a \$262,500 interest free loan (25%) payable over five years.

On May 11, 2021, the Honorable City Council also approved a proposed interest free Loan Order totaling \$500,000 from the Fiscal Year 2020 CIP utilizing monies from the MWRA Local Water System Assistance Program (LWSAP). This program provides funds for replacing outdated unlined cast iron water mains in the City's distribution system which will improve system water quality and increase system pressures and flows.

Lastly, on May 11, 2021, the Honorable City Council approved a proposed interest free Loan Order totaling \$600,000 from the Fiscal Year 2020 & 2021 CIP utilizing monies from the MWRA's Local

Water System Assistance Program for Lead Service Line Replacement. This program provides funds to communities for efforts to fully replace lead service lines.

On September 28, 2021, The Honorable City Council approved a proposed Loan Order totaling \$1,628,000 for Department of Public Works equipment, of which \$250,000 was for a Sewer Enterprise Fund Street Sweeper.

On October 26, 2021, the Honorable City Council approved a proposed Loan Order totaling \$4,733,900 in order to move forward with funding of the Water Meter Replacement Program.

In Fiscal Years 2022 and 2023, The Department of Public Works will be undertaking multiple projects throughout the City utilizing previously appropriated capital funds. The various projects are related to the following:

- Inflow and Infiltration Removal
- Sewer and Drain Replacement & Relining
- Water System Improvements
- Water Main Replacements

All of the work to the water, sewer and drain systems directly impacts the Water and Sewer rates. Interest free loans and outright grants will enable the City to perform necessary work with little or minimal impact on the rate payers.

Fiscal Year 2016 Proposed Loan Order

On March 23, 2021, the Honorable City Council adopted thirty-three (33) conceptual recommendations on the Fiscal Year 2022-2026 CIP.

Conceptual recommendation #1 reads as follows:

- Confirm the prior recommendation to proceed with the FY16 proposed loan order for \$900,000 for Moxley Park Courts Renovations & Lighting (Design @ 100,000, Construction @ 800,000), subject to the condition that the Recreation Department shall hold community meetings to develop a design proposal and have one or more informational presentations to the City Council, and understanding the project may be postponed for several years pending the decision to use Moxley Field as swing space for the new High School as discussed in the School Building Committee meeting on March 3, 2021.

This project also recognizes the more recent decision of the School Building Committee to locate the temporary High School within the park. This would limit any work in the field on the southern portion of the park where the temporary school will be located, but also heightens the need for the northern portion to be improved to meet the needs of the Middle School, temporary High School, and the surrounding neighborhood.

Given the above, an Informational Presentation on this project was given at the January 11, 2022 City Council Meeting. Upon the conclusion of the Informational Presentation, City Council requested that another neighborhood meeting be held in advance of moving forward with bidding of the project.

A proposed Loan Order will be brought forward for this item subsequent to the neighborhood meeting and the Honorable City Council's adoption of recommendations on the Fiscal Year 2023-2027 Capital Improvement Program.

- Moxley Courts Renovations and Lighting \$1,380,000

Fiscal Year 2017 Proposed Loan Orders

The Honorable City Council's conceptual recommendations #2 and #3 on the Fiscal Year 2022-2026 CIP reads as follows:

- Confirm the prior recommendation to proceed with the FY17 proposed loan order for \$950,000 for improvements to the Casey Park baseball area (Design @ 100,000, Construction @ 850,000), subject to the condition that the Recreation Department shall hold community meetings to develop a design proposal and have one or more informational presentations to the City Council, with the understanding that the cost estimate is several years old and additional funds may be required for this project.
- Confirm the prior recommendation to proceed with the FY17 loan order for Victory Field Phase 2 for \$3,000,000 in accordance with the Final Report of the Ad Hoc Committee on Victory Field Phase 2 dated June 28, 2018 as approved by the City Council on August 14, 2018, subject to the outcome of the High School Feasibility Study, with the understanding that the cost estimate is several years old and additional funds may be required for this project.

The following is a list of items contained in the Fiscal Year 2017 CIP. Proposed Loan Orders will be brought forward subsequent to the Honorable City Council's adoption of conceptual recommendations on the Fiscal Year 2023-2027 CIP.

• Casey Park Improvements	\$ 950,000
• Victory Field Improvements (Phase II)	<u>\$ 3,000,000</u>
	TOTAL: \$ 3,950,000

Fiscal Year 2018 Proposed Loan Orders

The Honorable City Council's conceptual recommendations #4 and #5 on the Fiscal Year 2022-2026 CIP reads as follows:

- Confirm the prior recommendation to proceed with the FY18 proposed loan order or transfer of funds for \$385,000 for Administration Building for asphalt roof shingle replacement, painting, and carpet, with the further recommendation to hold off on proceeding until the new Director of Public Buildings is hired.
- Confirm the prior recommendation to proceed with the FY18 proposed loan order or transfer of funds for \$325,000 for the Community Path Design from Saltonstall Park to Taylor St, and policy guidance from the Joint Committees on Public Works and Economic Development & Planning.

The following is the list of items contained in the Fiscal Year 2018 CIP. Proposed Loan Orders will be brought forward subsequent to the Honorable City Council's adoption of conceptual recommendations on the Fiscal Year 2023-2027 Capital Improvement Program.

• Administration Building Improvements	\$ 385,000
• Community Path Design	<u>\$ 325,000</u>
	TOTAL: \$ 710,000

Fiscal Year 2019 Proposed Loan Orders

The Honorable City Council's conceptual recommendations #6, #7 and #8 on the Fiscal Year 2022-2026 CIP reads as follows:

- Confirm the prior recommendation to proceed with the FY19 proposed loan order or transfer of funds for \$607,000 for Public Works Equipment consisting of:
 - Highway 48,000 GVW Dump Truck @ 243,000
 - Snow & Ice 6 Wheel Combo Body Truck @ 265,000
 - Parks/Forestry Farm Tractor @ 75,000
 - Parks/Forestry Infield Groomer @ 24,000
 - Note: these two items were removed from the proposed loan by the DPW Superintendent:
 - Snow & Ice Front Loader Blower Attachment @ 205,000
 - Highway Skid Steer @ 65,000
- Confirm the prior recommendation to proceed with the FY19 proposed loan order for \$300,000 for the Saltonstall Park lighting improvements subject to the condition that the Recreation Department shall hold community meetings to develop a design proposal and have one or more informational presentations to the City Council.
- Confirm the prior recommendation to proceed with the FY19 proposed loan order or transfer of funds for \$215,000 for Administration Building Improvements, with the further recommendation to hold off on proceeding until the new Director of Public Buildings is hired, consisting of:
 - Fire Alarm System replacement @ 85,000
 - Air Conditioning and Plumbing upgrades @ 130,000

As a follow-up to the Honorable City Council's adoption of conceptual recommendations on the Fiscal Year 2022-2026 CIP on March 23, 2021, proposed Loan Orders were to be brought forward for these items.

• Public Works Equipment	\$ 607,000
• Saltonstall Park Improvements	\$ 300,000
• Administration Building Improvements	<u>\$ 215,000</u>
TOTAL:	\$ 1,122,000

On September 28, 2021, the Honorable City Council approved a proposed Loan Order totaling \$1,628,000 for acquisitions of Department of Public Works equipment, of which \$508,000 was for Fiscal Year 2019 CIP items. The other remaining Department of Public Works equipment totaling \$99,000 is no longer needed at this time.

The following is a revised list of items contained in the Fiscal Year 2019 CIP. Proposed Loan Orders will be brought forward subsequent to the Honorable City Council's adoption of conceptual recommendations on the Fiscal Year 2023-2027 Capital Improvement Program.

• Saltonstall Park Improvements	\$ 300,000
• Administration Building Improvements	<u>\$ 215,000</u>
TOTAL:	\$ 515,000

Fiscal Year 2020 Proposed Loan Orders

As a follow-up to the Honorable City Council's adoption of conceptual recommendations on the Fiscal Year 2022-2026 Capital improvement Program on March 23, 2021, the following was a revised list of items contained in the Fiscal Year 2020 CIP. Proposed Loan Orders were to be brought forward for these items.

• Community Path Construction – Taylor to Linear	\$ 3,000,000
• Connector Roads/Longer Streets Improvements	\$ 1,500,000
• Police Station Improvements	<u>\$ 125,600</u>
TOTAL:	\$ 4,625,600

On July 13, 2021, the Honorable City Council approved a proposed Loan Order totaling \$1,500,000 to fund Connector Roads/Longer Street Improvements at Waverley Avenue between Orchard and Belmont Streets.

The Police Station Improvements was related to exterior painting of the Police Station and was done with previously appropriated monies.

The following is the remaining item contained in the Fiscal Year 2020 CIP. A proposed Loan Order will be brought forward subsequent to the Honorable City Council's adoption of conceptual recommendations on the Fiscal Year 2023-2027 Capital Improvement Program.

• Community Path Construction – Taylor to Linear	\$ 3,000,000
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Fiscal Year 2021 Proposed Loan Orders

As a follow-up to the Honorable City Council's adoption of conceptual recommendations on the Fiscal Year 2022-2026 Capital Improvement Program on March 23, 2021, the following was a revised list of items contained in the Fiscal Year 2021 CIP. Proposed Loan Orders or Transfer of Funds were to be brought forward for these items.

Three Elementary Schools Project	\$39,455,000
Arsenal Park Renovations (Phase B)*	\$ 2,700,000
Connector Roads/Longer Streets Improvements	\$ 1,500,000
Information Technology	\$ 575,000
Filippello Spray Park Renovation	\$ 400,000
Skating Arena Improvements	\$ 300,000
Public Works Equipment	\$ 205,000
Various School Improvements	\$ 101,000
Fire Station Improvements	<u>\$ 41,600</u>
TOTAL:	\$45,277,600

* Developer Mitigation will offset some of the cost

Conceptual recommendations #14, #17, #21 and #24 on the Fiscal Year 2022-2026 Capital Improvement Program reads as follows:

- Proceed with the FY21 proposed loan order for \$2,700,000 for renovations of Arsenal Park Phase B, subject to the condition that developer mitigation and proposed I-Cubed funds will offset a portion of the costs, with the understanding that additional funds may be required for this project due to various issues including unforeseen subsurface soil conditions.

- Proceed with the FY21 \$575,000 proposed loan order or transfer of funds for Information Technology consisting of:
 - GIS system @ 50,000
 - Replace Phone System @ 175,000
 - Replace & Upgrade Technology @ 270,000
 - Document Management System @ 80,000
- For the “Building for the Future” Three Elementary Schools Project: endorse the revised borrowing plan, within the confines of Proposition 2½, to reflect the accelerated schedule as voted by the School Building Committee on February 16, 2021, will change from this:
 - Planned FY22 loan order of \$46,000,000
 - Planned FY23 loan order of \$43,478,109
 To this:
 - Second proposed FY21 loan order of \$39,455,000
 - Proposed FY22 loan order of \$50,023,109
- Confirm the prior recommendation to proceed with the FY21 proposed loan order or transfer of funds for the Middle School design of second floor air-conditioning at \$101,000. (note in the FY21 CIP this was listed as third floor, not second floor)

On April 13, 2021, the Honorable City Council approved a transfer of funds totaling \$101,000 to move forward with the design of air conditioning for the second floor of the Middle School.

Also, on April 13, 2021, the Honorable City Council approved a transfer of funds totaling \$559,100 for the four (4) Information Technology items listed in the above-mentioned conceptual recommendation #17.

On April 14, 2021, the above-mentioned \$39,455,000 less \$655,000 related to an upcoming transfer of funds of budgeted Fiscal Year 2021 monies for the Three Elementary Schools Project was permanently borrowed. The winning bid on the bonds was an average interest rate of 1.466% for the 20-year General Obligation Bond Issue!

Additionally, a net premium of \$4,693,800 was applied to the project costs and thereby lowering the permanent borrowing amount related to the Three Elementary Schools Project to \$34,106,200 as outlined below.

\$39,455,000	
(\$ 655,000)	Upcoming Transfer
<u>(\$4,693,800)</u>	Net Premium
\$34,106,200	

The following was a revised list of items contained in the Fiscal Year 2021 CIP. Proposed Loan Orders or Transfer of Funds were to be brought forward for these items.

Arsenal Park Renovations (Phase B)*	\$ 4,995,000
Connector Roads/Longer Streets Improvements	\$ 1,500,000
Filippello Spray Park Renovation	\$ 400,000
Skating Arena Improvements	\$ 300,000
Public Works Equipment	\$ 205,000
Fire Station Improvements	\$ 41,600
	<u>TOTAL: \$ 7,441,600</u>

* Developer Mitigation & Proposed I-Cubed Funds will offset some of the cost

An Informational Presentation on Arsenal Park Renovations (Phase B) was given at the January 11, 2022 City Council meeting. Subsequent to that Informational Presentation, on January 19th the Conservation Commission met again on the proposed project and voted to have a new spray park included in the project and agreed that the proposed advance purchase of the play equipment is a prudent course of action. A Proposed Loan Order or Transfer of Funds related to this advance purchase will be brought forward in order to allow the project to remain on schedule for work this summer and this action will also produce substantial cost savings for the project.

As previously stated, on September 28, 2021 the Honorable City Council approved a Proposed Loan Order totaling \$1,628,000 for acquisition of Department of Public Works equipment, of which \$205,000 was for Fiscal Year 2020 CIP items.

Fire Station Improvements was related to a floor drain repair at the North Fire Station and will be done with previously appropriated monies.

The following is the remaining items contained in the Fiscal Year 2021 CIP. Proposed Loan Orders will be brought forward subsequent to the Honorable City Council's adoption of conceptual recommendations on the Fiscal Year 2023-2027 Capital Improvement Program.

Arsenal Park Renovations (Phase B)*	\$ 6,350,000
Connector Roads/Longer Streets Improvements	\$ 1,500,000
Filippello Spray Park Renovation	\$ 400,000
Skating Arena Improvements	\$ 300,000
TOTAL:	\$ 8,550,000

* Developer Mitigation will offset some of the cost

Fiscal Year 2022 Proposed Loan Orders

As you recall, the Fiscal Year 2022 Budget Message dated April 27, 2021 stated that Proposed Loan Orders will be brought forward for various Capital items contained in the Fiscal Year 2022 CIP. The acquisition of the proposed items is consistent with one of the Honorable City Council's priorities of not deferring maintenance and/or recognition of costs of capital equipment, facilities and infrastructure to future years. The items that will be included in the Proposed Loan Orders are as follows:

Three Elementary Schools Project	\$50,023,100
High School Building Project	\$15,000,000
Various School Improvements	\$ 3,375,000
Public Safety & Works Radio Infrastructure (Phase 2)	\$ 2,376,000
Street & Sidewalk Improvements	\$ 2,500,000
Connector Roads/Longer Streets Improvements	\$ 1,500,000
Fire Ladder Truck Replacement (Ladder 2)	\$ 1,250,000
Public Works Equipment	\$ 1,065,000
Information Technology	\$ 700,000
Administration Building Improvements	\$ 495,000
Sullivan Playground Improvements	\$ 425,000
Victory Field House Addition Design	\$ 375,000
Underground Duct for Utilities	\$ 300,000
Fire Station Improvements	\$ 285,000
Skating Arena Improvements	\$ 280,000
Library Improvements	\$ 185,000

Senior Shuttle Bus	\$ 150,000
Electric Ice Resurfacer	\$ 150,000
Public Buildings Equipment	\$ 67,000
Police Equipment	\$ 64,200
TOTAL:	\$80,565,300

On September 28, 2021, the Honorable City Council adopted a Proposed Amendment to the Fiscal Year 2022 Budget related to additional funding of \$5,201,221 for the New High School Project.

On September 28, 2021, the Honorable City Council also approved a Loan Order totaling \$423,826 in order to forward with the replacement of the City Hall Chiller.

As previously stated, on September 28, 2021 the Honorable City Council also approved a Proposed Loan Order totaling \$1,628,000 for acquisition of Department of Public Works equipment, of which \$665,000 was for Fiscal Year 2022 CIP items. Two remaining equipment items were moved from Fiscal Year 2022 CIP to Fiscal Year 2023 CIP.

On September 28, 2021, the Honorable City Council also approved a Loan Order totaling \$410,000 to pay costs of \$110,000 for improvements to Department of Public Works Building Sidewalks and Parking Lots; and \$300,000 to replace and/or add underground duct for utilities to roadways.

On October 12, 2021, the Honorable City Council approved a Loan Order totaling \$1,250,000 to move forward with the replacement of the 2007 Ladder 2 for the Fire Department.

On November 9, 2021, the Honorable City Council approved a Transfer of Funds totaling \$108,484 in order to forward with the purchase of a Senior Shuttle Bus.

On November 23, 2021, the Honorable City Council approved a Loan Order totaling \$2,376,000 to pay costs of Phase 2 of the Public Safety – Public Works Radio Infrastructure.

Fire Station Improvements have been moved to Fiscal Year 2023 CIP.

Two items from the Skating Arena Improvements have been done with previously appropriated monies, one item has been moved to Fiscal Year 2024 CIP; and two Fiscal Year 2022 CIP items remain to be done.

The remaining item in Library Improvements has been moved to Fiscal Year 2023 CIP.

The Electric Ice Resurfacer has been moved to Fiscal Year 2023 CIP.

Public Building Equipment is no longer needed at this time.

The following is a revised lists of items contained in the Fiscal Year 2022 CIP. Proposed Loan Orders will be brought forward subsequent to the Honorable City Council's adoption of conceptual recommendations on the Fiscal Year 2023-2027 Capital Improvement Program.

Three Elementary Schools Project	\$50,023,100
High School Building Project	\$ 9,798,779
Various School Improvements	\$ 3,080,000
Street & Sidewalk Improvements	\$ 2,500,000

Connector Roads/Longer Streets Improvements	\$ 1,500,000
Information Technology	\$ 700,000
Sullivan Playground Improvements	\$ 425,000
Victory Field House Addition Design	\$ 375,000
Skating Arena Improvements	\$ 330,000
Police Equipment	\$ 64,200
TOTAL:	\$68,796,079

School Capital Projects

The Fiscal Year 2023-2027 CIP includes funding of various school improvements totaling \$207,882,000 over the next five fiscal years. The breakdown of these improvements are as follows:

• New High School Project	\$200,000,000
• School to be determined (Phillips)	\$ 2,525,000
• Bond Remodeling (Middle)	\$ 3,492,000
• Tax Revenue (various school buildings)	\$ 1,365,000
• Technology (various school buildings)	\$ 500,000
TOTAL:	\$207,882,000

The following is the breakdown of the School Capital Projects included in the Fiscal Year 2022 Capital Improvement Program.

• High School Building Project	\$ 100,000,000
• Middle School	\$ 1,545,000
• Phillips	\$ 520,000
• District	\$ 150,000
• High School	\$ 40,000
TOTAL:	\$ 102,255,000

Building for the Future Initiative – Three Elementary Schools Project

The information in this section has been previously provided and is being included for historical purposes. There are minor updates in the last few paragraphs of this section that are in bold.

On March 13, 2017, the Honorable School Committee approved the award of a contract to Ai3 Architects, LLC to assist with moving forward with the Building for the Future Initiative. Building for the Future is a comprehensive, forward-looking initiative to address learning, operational and capacity improvements for all school facilities.

On July 27, 2017, the Honorable City Council and the Honorable School Committee held a joint meeting in order to have a presentation by Ai3 Architects LLC on their formal recommendations related to the Building for the Future Initiative. The following is an excerpt from the joint meeting minutes:

PROJECT PRIORITY

1. The elementary schools and the high school have top priority and that the middle school is less crowded than any of these schools; therefore, it should be considered for renovation after the high school is completed.
2. The High School, being the single largest project, should continue to seek MSBA funding and that the Statement of Interest (SOI) should list the needs on a priority basis and identify them clearly. The revised SOI should help with obtaining the grant.

3. If the High School were accepted as an MSBA project, their timeline would not allow construction to begin until 2021.
4. If the City were to fund the Elementary School project independently of the MSBA grant program, construction could be completed prior to the High School construction in 2021.

Given the three elementary schools and the high school were identified as high priorities, steps were taken to advance the continued development of both projects simultaneously, with the elementary schools project on a non MSBA path and the high school potentially on a path for MSBA assistance. A timeline was presented whereby the potential Elementary Schools Project estimated at \$80 million - \$120 million could be completed prior to the beginning of the High School construction. The potential renovation/reconstruction of school facilities was included as a subcategory in the Fiscal Year 2019-2023 Capital Improvement Program and included the following projects:

• 3 Elementary Schools Project	\$125,100,000
• High School Project	<u>\$158,600,000</u>
	\$283,700,000

As indicated during the Fiscal Year 2019 Preliminary Budget Overview Presentation on October 9, 2017 and subsequently formalized in the Honorable City Council's Fiscal Year 2019 Budget Policy Guideline II. A., funding of the Elementary Schools Project is included in the Debt and Interest Forecast and all of this project is to be done within the confines of Proposition 2 ½.

The projected High School Project would be funded with a debt exclusion financing and a grant from the Massachusetts School Building Authority (MSBA) and the breakdown of the projected financing is as follows:

• Debt Exclusion	\$ 82,472,000
• MSBA	<u>\$ 76,128,000</u>
	\$158,600,000

On October 24, 2017, the Honorable City Council approved a transfer of funds totaling \$149,996 for Owner's Project Manager Services (OPM) for the evaluation of potential solutions and schematic design phases of the Three Elementary Schools Project.

On December 12, 2017, the Honorable City Council approved a Proposed Loan Order totaling \$1,378,599 for the purpose of paying costs of Designer Services for the design, construction, addition to and/or renovation of the three elementary schools.

Given all of the above, it was necessary to move forward with the establishment of a School Building Committee. Thirteen (13) appointments to the Committee were made in March 2018 including the Honorable City Council President Mark Sideris, City Council Vice President Vincent Piccirilli, School Committee Chairman John Portz and School Committee member Lindsay Mosca. The Committee is the representative of the City in all dealings with the architect including but not limited to the following: development and review of conceptual design options and the selection of a preferred design option, preparation of all design, construction, and bidding documents, supervision of public bidding process, award of contract to successful bidder, compliance with the program and time requirements of the City, evaluation of the quality, appropriateness and functional attributes of the architect's solution or proposal, periodic meetings with the architect and builder to assure compliance as the project moves forward, review of all change orders during the construction phase, and all other powers and duties as are necessary and appropriate.

As indicated during the Fiscal Year 2020 Preliminary Budget Overview presentation on October 9, 2018, the City was much closer in moving forward with two initiatives, fully funded retirement system and OPEB Liability funding; and financing of the three Elementary Schools Project within the confines of Proposition 2 ½. Additionally, the Fiscal Year 2019 New Growth was \$2.6 million over the original budget and these monies have been earmarked to fund Pension Costs, Other Post-Employment Benefits (OPEB) and the 3 Elementary Schools Project.

On December 11, 2018, the Honorable City Council adopted and ranked the Fiscal Year 2020 Budget Policy Guidelines. The top ranked Fiscal Year 2020 Budget Policy Guideline II.A. reads as follows: Continue to develop Building for the Future Initiative funding in collaboration with the School Building Committee; for the Three Elementary Schools project by formalizing the proposal to use funds redirected from the retirement appropriation when the pension fund is fully funded while also paying down the OPEB liability; and for the MSBA High School project with the proposed debt exclusion funding.

During the Fiscal Year 2020 Preliminary Budget Overview presentation, I indicated the School Building Committee has been working tirelessly to review conceptual design options for the three elementary schools in an effort to ultimately select a preferred design option that is in the best interests of the City, the taxpayers and the successful education of our children.

To that end, the School Building Committee had met twenty (20) times starting on March 14, 2018; and held 3 community forums at each of the elementary schools in November 2018 to receive feedback on the various conceptual design options.

On January 8, 2019, the Honorable City Council approved a modification to the Resolution on the Fiscal Year 2020 Budget Process. The submission date of the Fiscal Year 2020-20204 Capital Improvement Program was moved from January 22nd to January 31, 2019 in order to consider the School Building Committee's actions at their January 23, 2019 meeting.

On January 23, 2019, the School Building Committee adopted the following motions:

Motion 1: That the School Building Committee formally endorses and refers the conceptual and schematic design and cost estimate, as presented tonight (January 23, 2019) to the City Manager for his consideration. (Unanimously voted)

Motion 2: That the School Building Committee authorizes the Chair, along with representatives from Ai3 and Daedalus, to meet with the City Manager to discuss the design and cost of the project as just referred. (Unanimously voted)

The endorsed conceptual and schematic design includes all-new construction of the Hosmer and Cuniff Schools and comprehensive renovations and additions to the Lowell School. The proposed projects create modern, forward-thinking facilities and associated site amenities that meet the educational, neighborhood, energy efficiency, and recreational goals established through a public process of meetings and forums. These projects are part of a long-term vision of providing outstanding education, recreation, and healthy neighborhoods throughout Watertown and will serve the City for many decades. The approximately \$170 million cost estimate includes the total project costs representative of the buildings, sitework, furniture, technology, and all associated costs of the completed and occupied facilities.

On January 31, 2019, I respectfully recommended moving forward with the School Building Committee's endorsed conceptual and schematic design. Funding of \$170,000,000 for the Three Elementary Schools Project was included in the Proposed Fiscal Year 2020-2024 Capital Improvement Program and all of this project is to be done within the confines of Proposition 2 ½.

The Honorable City Council's Fiscal Year 2020-2024 Capital Improvement Program conceptual recommendation #18 reads as follows:

- Concur with the decision to proceed with the "Building for the Future" initiative of \$170,000,000 for the Three Elementary Schools Project funding within the confines of Proposition 2½, and not proceed with the \$5,304,000 for renovation projects for the Cunniff, Hosmer, and Lowell schools shown in the FY2020-2024 CIP as NB (included in New Building) or RB (included in Renovated Building).

As a follow up to that conceptual recommendation and in accordance with the Honorable City Council's Fiscal Year 2020 Budget Policy Guideline II.A, the following was the timeline for borrowing \$170,000,000 for the Three Elementary Schools Project as outlined in the Fiscal Year 2020 Budget Message dated April 23, 2019:

Fiscal Year 2020	\$ 35,000,000
Fiscal Year 2021	\$ 45,000,000
Fiscal Year 2022	\$ 45,000,000
Fiscal Year 2023	<u>\$ 45,000,000</u>
	\$170,000,000

The School Building Committee working with Ai3 Architects LLC has completed the following phases related to the Three Elementary Schools Project:

- Schematic Design Phase
- Design Development Phase
- Construction Document Phase
- Construction Contractor Bidding

After significant discussions with the School Committee, School Building Committee and City Council, the City leased Saint Jude School, Waltham beginning on July 1, 2020 through June 30, 2023 for swing space for the Three Elementary Schools Project. This decision will allow the Cunniff and Lowell Schools to be completed two years earlier than originally projected!

The Cunniff and Hosmer Schools were bid as a single collective package in order to receive the most competitive pricing and to ensure the two schools will receive the same building systems and materials; and allow for management of a single contractor for these two projects.

On June 9, 2020 the Honorable City Council unanimously approved a Proposed Loan Order totaling \$103,455,000 to pay costs of constructing a new Hosmer and Cunniff Elementary Schools.

During Summer 2020, the Hosmer PK-5 School was consolidated into the "Z-shaped" building. The Hosmer Preschool Program (5 classrooms) moved to the Phillips Building,

which necessitated the Facilities Department relocating to another property in Watertown that will be rented during the construction of the Three Elementary Schools Project.

Construction began at the Cunniff and Hosmer during Summer 2020 and the Cunniff School was completed in October 2021; and the Hosmer School will be completed next month.

Construction is anticipated to begin at the Lowell School in March 2022 and completion is anticipated by end of Summer 2023. The current Lowell Elementary School will vacate during the February 2022 school vacation and relocate between the Philips Building and the City leased Saint Jude School property, located in Waltham. Lowell School is planned as a complete renovation and an addition to enlarge and bring the existing school to meet the educational program needs and preserve equity among the three elementary schools within the district.

Given the leasing of Saint Jude's and the acceleration of the Cunniff and Lowell Schools Project with completion dates two years earlier than originally projected, the following is the timeline for borrowing \$170,000,000 for the Three Elementary Schools Project:

Fiscal Year 2020	\$ 16,521,891
Fiscal Year 2021	\$103,455,000
Fiscal Year 2022	<u>\$ 50,023,109</u>
	\$170,000,000

As stated many times in the past couple of years, as a result of the aggressive funding of the Retirement System, financing of the \$170,000,000 for the Three Elementary Schools Project will be done within the confines of Proposition 2½.

Massachusetts School Building Authority Core Program - High School

The information in this section has been previously provided and is being included for historical purposes with updated information at the end of this section that are in bold.

On March 28, 2017, the Honorable City Council approved the submission of a Core Program Statement of Interest to the Massachusetts School Building Authority (MSBA). As indicated on the MSBA website, the Core Program is primarily for projects beyond the scope of the Accelerated Repair Program, including extensive repairs, renovations, addition/renovations, and new school construction. The Core Program in question is the High School and this was the fourth year of submission of a Statement of Interest.

On December 13, 2017, the MSBA Board of Directors voted to invite the Statement of Interest (the "SOI") for the High School into the MSBA's Eligibility Period. The 270-day Eligibility Period formalizes and streamlines the beginning of the MSBA's grant approval process and benefits the City by providing a definitive schedule for the completion of preliminary requirements, assisting with the determination of financial and community readiness, and identifying needs for planning and budgeting. Successful completion of all activities in the Eligibility Period will allow the City to be eligible for an MSBA invitation to Feasibility Study. Invitation into the Eligibility Period is not an invitation to Feasibility Study. Moving forward in the MSBA's process requires collaboration with the MSBA, and an invitation to Feasibility Study will require a further vote of the MSBA Board of Directors. To qualify for any funding from the MSBA, local communities must follow the MSBA's statute and regulations, which require MSBA partnership and approval at each step of the process. The City's Eligibility Period commenced on April 2nd and concluded on December 28, 2018.

On March 15, 2018, the Honorable City Council adopted twenty-seven (27) conceptual recommendations on the Fiscal Year 2019-2023 CIP.

Conceptual recommendation #22 reads as follows:

- That the Administration continue to develop financially prudent financing for the “Building for the Future” initiative for funding of the 3 Elementary School Project within the confines of Proposition 2½; and the proposed debt-exclusion funding of the MSBA High School Project.

On October 3, 2018, the School Building Committee unanimously approved a motion to request the City Manager move forward with funding of \$1,600,000 for the Feasibility Study and Schematic Design Phase for the Watertown High School Project.

On November 13, 2018, the Honorable City Council approved a Proposed Loan Order totaling \$1,600,000 as a follow-up to the School Building Committee’s request and in accordance with the above-mentioned conceptual recommendation.

On December 12, 2018, the Massachusetts School Building Authority (MSBA) voted to invite the City to partner with the MSBA in conducting a Feasibility Study for the Watertown High School.

During the Feasibility Study phase, the City and the MSBA will partner pursuant to the terms of the Feasibility Study Agreement to find the most fiscally responsible and educationally appropriate solution to the problems identified at the Watertown High School. The Feasibility Study, which will be conducted pursuant to the MSBA’s regulations and policies, requires the City to work with the MSBA on the procurement of an Owner’s Project Manager and Designer, which will help bring the City’s Feasibility Study to fruition.

Subsequent to the submission of the Fiscal Year 2020-2024 Capital Improvement Program on January 31, 2019, on March 12th the Honorable City Council adopted 29 conceptual recommendations including #19 which reads as follows:

- Concur with the decision to proceed with the “Building for the Future” initiative using proposed debt-exclusion funding of the MSBA High School Project for \$157,000,000, and not proceed with the \$14,177,000 for renovation projects for the high school shown in the FY2020-2024 CIP as STBD (School to Be Determined).

On May 8, 2019, the MSBA approved the City’s selection of Compass Project Management as the Owner’s Project Manager (OPM) for the High School Project. Subsequently, a contract totaling \$343,926 was executed for these OPM services.

On September 17, 2019, the MSBA Designer Selection Panel (DSP) voted Ai3 Architects LLC as the first-ranked firm for designer services for the High School Project. The DSP determined that Ai3 Architects LLC possesses the requisite skills and experience for this project, particularly in light of their extensive experience in the design and construction of schools in Massachusetts. The DSP indicated the City should take the appropriate local steps necessary to award the contract for designer services. Subsequently, a contract totaling \$1,131,900 was executed.

The School Building Committee working with Ai3 Architects LLC has been working on the MSBA “Feasibility and Schematic” process which is broken down into three phases:

1. Preliminary Design Program
2. Preferred Schematic Study & Report
3. Schematic Design

The Preliminary Design Program documentation was submitted to the MSBA in February 2020 for their approval to proceed to the next step, Preferred Schematic Study and Report.

Following a 2-month pause in the project due to COVID-19, the Project Team and School Building Committee reconvened regular meetings in May of 2020 and continued development of a total of (5) options and (13) schemes. These schemes explored projects ranging from just upgrading the existing school to current codes (required by MSBA), phased addition/renovation options of the existing high school, phased new construction just on the high school site, phased new construction using the both the Phillip’s site and the high school site, and lastly phased new construction using Victory Field. These options/schemes were presented to the School Building Committee over a total of (9) virtual SBC meetings, as well as presented to the Community on (3) virtual Community Forums.

On December 2, 2020, the School Building Committee unanimously voted to proceed with the Preferred Option 3D-4 of phased new construction using both the Phillips and existing high school site, and authorized Ai3 and Compass Project Management to submit the Preferred Schematic Study and Report (PSR) to the Massachusetts School Building Authority (MSBA) on December 29, 2020.

On January 13, 2021, the Project Team and members of the School Building Committee were advised by the MSBA’s Facilities Assessment Subcommittee (FAS) to revisit their two-site preferred option 3D-4 with the goals of eliminating the inclusion of other public programs (COA, District Administration, and Public Buildings) by getting back to a one-site option, and to work to reduce the overall size and cost of the project.

The School Building Committee has been working tirelessly to review conceptual design options for the new High School in an effort to ultimately select a preferred design option that is in the best interests of the Town, the taxpayers and the successful education of our children.

Since January, Ai3 and Compass have studied an additional (5) options and (15) locations to temporarily locate a modular high school. On March 17, 2021 the School Building Committee unanimously voted to support Option 1H, a 4-story new building constructed on the existing high school site only in a single phase with the use of temporary modular high school on another site. The project team is currently continuing to review locations for this temporary modular high school and meeting with the Community. Options for both the high school and swing space have been presented since January over (6) virtual SBC meetings, and (2) virtual Community Meetings. The Project Team and the SBC plan to submit the new Preferred Schematic Report (PSR) to the MSBA on July 7, 2021 in anticipation of approval at the August 2021 Board Meeting. The PSR submission will complete the Feasibility Study Phase for the Watertown High School project, after which the project will proceed into Schematic Design.

As you recall, on May 11, 2021 the Honorable Town Council adopted a Proposed Amendment to the Proposed Fiscal Year 2021 Budget. One of the items included in the Proposed Amendment was

the establishment of a New High School Stabilization Fund; and an initial appropriation of \$2,500,000 thereto.

Furthermore, as indicated on page 28 of the Fiscal Year 2022 Budget Message and in the Expenditure Forecast, a Transfer to the New High School Stabilization Fund is projected at \$3,000,000 annually beginning in Fiscal Year 2022 through Fiscal Year 2025.

On July 13, 2021, in an effort to continue addressing Fiscal Year 2022 Budget Policy Guideline II.A., the Honorable Town Council appropriated \$500,000 to the New High School Stabilization Fund.

On August 25, 2021 the Board of the Massachusetts School Building Authority (the "MSBA") voted to approve the Town, as part of its invitation for Feasibility Study, to proceed into Schematic Design to replace the existing Watertown High School with a new facility serving grades 9-12 on the existing site (the "proposed project"). The Board also approved the Executive Director be authorized to extend the termination date of the Feasibility Study Agreement from December 12, 2021, to February 28, 2022. Also stated in the August 25th correspondence from John K. McCarthy, Executive Director, MSBA is the following: "It is my understanding that the Town anticipates seeking community approval for this proposed project in February-March of 2022. Therefore, it is critical that the Town, in conjunction with its Owner's Project Manager and Designer, submit a schedule to the MSBA as soon as possible, which should include: the work plan to complete all the required documentation for presentation to the MSBA's Board of Directors at a future Board meeting; the date of the Town Meeting(s) at which the proposed project will be considered; and the anticipated design and construction schedule."

Additionally, as stated in an August 25th email correspondence from Dr. Galdston, Superintendent of Schools is the following: "At this time, the design team, the OPM, and the School Building Committee will prepare for the next big milestone, the Board approval of participation in our project. Over the coming months, the District and MSBA will establish and document the project scope, budget, schedule, and MSBA financial participation. This is forwarded to the MSBA Board of Directors for their approval. Our intention is to be ready for the February 2022 board meeting to obtain their approval to participate in the grant project."

As a follow-up, Mark S. Sideris, Chair of the School Building Committee and Honorable Town Council President forwarded a September 8th email correspondence informing that on September 1, 2021 the School Building Committee unanimously approved a motion to request that the Town Manager move forward with additional funding of two items for the New High School Project. As stated in Mr. Sideris' correspondence, "the first item of \$1,115,399 is for the additional time and additional work needed to redesign the project into one building, which was requested by the MSBA. The second item of \$1,092,541 and \$2,993,281 is considered bridge funding so we can continue to work on the other projects that need to take place to support the plans for the new High School. This is funding that would be included in the overall budget and we thought it was important to keep working so we can try to stay on schedule."

As a follow-up to the above and as previously stated, on September 28, 2021 the Honorable City Council adopted a Proposed Amendment to the Fiscal Year 2022 Budget related to additional funding of \$5,201,221 for the New High School Project.

During all of the School Building Committee's tireless efforts, we have been working on how best to proceed with the financing of the new High School. I am pleased to inform that a plan was finalized and presented at the October's Fiscal Year 2023 Preliminary Budget Overview whereby financing of the new High School Project with MSBA funding included will be done within the confines of Proposition 2½; and all of this to be done without the need to request debt exclusion financing from the taxpayers of Watertown.

On December 17, 2021, the High School Project Team of Ai3 Architects and Compass Project Management submitted on behalf of the City of Watertown the Schematic Design Report to the MSBA. This report includes Schematic Design level plans and specifications for the new high school, all due diligence reports completed, cost estimates, a project schedule, Swing Space project information and cost estimates, and a proposed Total Project Budget of \$198,844,252 (not inclusive of the Feasibility Study/Schematic Design costs of \$2,617,421).

The MSBA issued their formal comments on the Schematic Design Report submission on January 24, 2022. The Project Team has 14 calendar days to respond.

In the meantime, the Project Scope & Budget / Transition Meeting has been scheduled with the MSBA for this Friday January 28, 2022. Honorable City Council President Sideris, and Superintendent Dr. Galdston will attend this meeting with Ai3 Architects and Compass Project Management. This meeting offers the MSBA, Watertown representatives, and its Designer and OPM an opportunity to review particular aspects of the Schematic Design submittal, specifically related to eligible items for reimbursement within the Total Project Budget.

This meeting also offers the opportunity for introductions between the District and the MSBA's Construction Administration team. The MSBA Construction Administration team will outline key details for collaboration during the Design Development and Construction phases of the Watertown High School project.

Assuming all of the above meetings and information exchanges go as expected, the MSBA Board will consider approval of the Watertown High School Project on March 2, 2022. This approval will be impetus for the execution of the Project Funding Agreement, which will be the guiding document for the duration of the Project.

The Honorable City Council's Fiscal Year 2023 Budget Policy Guideline II.A. reads as follows:

- Continue support for Building for the Future Initiative funding in collaboration with the School Building Committee, for the Three Elementary Schools project, and for the MSBA High School project, without debt exclusion funding.**

As a follow-up to that Budget Policy Guideline, \$200,000,000 has been included in the Fiscal Year 2023-2027 Capital Improvement Program for the New High School Project.

Phillips School/Senior Center Master Plan/Feasibility Study

The Honorable City Council's conceptual recommendation #23 on the Fiscal Year 2022-2026 Capital Improvement Program reads as follows: In consideration of the proposed one-site design for the High School Project presented at the March 3, 2021 School Building Committee, which removed all non-academic functions from the project including the proposed new Senior Center, new School

Administration offices, and new Department of Public Buildings facility, proceed with a Master Plan/Feasibility Study for the Phillips School/Senior Center site, to identify future Capital Improvement Program funding.

Given that conceptual recommendation, on May 11, 2021 the Honorable City Council approved a Proposed Amendment to the Fiscal Year 2021 Budget which included monies to move forward with a Master Plan/Feasibility Study of the Phillips School/Senior Center site to identify future Capital Improvement Program funding.

The Master Plan/Feasibility Study will be presented to the community in the near future and consideration will be given on how best to proceed.

Street and Sidewalk Improvements

Street and sidewalk maintenance is one of the top priorities in the Honorable City Council's Fiscal Years 2009 through 2023 Budget Policy Guidelines. Within the Fiscal Year 2023-2027 CIP, \$114,085,800 is designated for street and sidewalk improvements. The Fiscal Year 2022 General Fund Budget includes \$1,170,400 to augment projected Chapter 90 monies. Beginning in Fiscal Year 1999 and including Fiscal Year 2022, the Honorable City Council has approved \$17,440,244 for the Street and Sidewalk Improvements appropriation, an average of \$726,677 for each of the twenty-four fiscal years.

Beginning in Fiscal Year 2013 and continuing through Fiscal Year 2017, the Honorable City Council authorized four (4) Loan Orders totaling \$13,100,000 to fund Street and Sidewalk Improvements.

On September 26, 2017, the Honorable City Council approved a Proposed Loan Order totaling \$975,000 to fund Street and Sidewalk Improvements related to the Common Street Project (Mt. Auburn to Orchard Street).

On June 5, 2018, the Honorable City Council approved a Proposed Loan Order totaling \$2,500,000 to fund street and sidewalk improvements contained in the Fiscal Year 2018 CIP.

On September 10, 2019, the Honorable City Council approved a Proposed Loan Order totaling \$2,500,000 to fund street and sidewalk improvements contained in the Fiscal Year 2019 CIP.

On February 25, 2020, the Honorable City Council approved a Proposed Loan Order totaling \$2,500,000 to fund street and sidewalk improvements contained in the Fiscal Year 2020 CIP.

On February 23, 2021, the Honorable City Council approved a Proposed Loan Order totaling \$2,500,000 to fund street and sidewalk improvements contained in the Fiscal Year 2021 CIP.

As previously stated, on July 13, 2021 the Honorable City Council approved a Loan Order totaling \$1,500,000 to fund connector roads/longer streets improvements at Waverly Avenue between Orchard and Belmont Streets.

On November 23, 2021, the Honorable City Council approved a list of streets to be included in the Fiscal Year 2022 Road Program. A Proposed Loan Order totaling \$2,500,000 will be brought forward in the next couple of months to fund these Streets and Sidewalk Improvements.

As a follow-up to an adopted conceptual recommendation on the Fiscal Year 2019-2023, Fiscal Year 2020-2024, Fiscal Year 2021-2025; and Fiscal Year 2022-2026 Capital Improvement Programs, a Proposed Loan Order for \$325,000 will be brought forward for the Community Path design from

Saltonstall Park to Taylor Street, subject to policy guidance from City Council's Public Works Committee. Subsequent to this design, \$3,000,000 is included in the Fiscal Year 2020 CIP for construction of the Community Path.

In accordance with an Action Item adopted by the Honorable City Council at their January 8, 2019 City Council Meeting, future Loan Orders for "connector roads and longer streets" have been included in the Proposed Fiscal Year 2023-2027 Capital Improvement Program.

In accordance with an Action Item adopted by the Honorable City Council at their November 23, 2021 City Council Meeting, future Loan Order amounts for Street and Sidewalk Improvements; and connector roads and longer streets improvements have been increased beginning in Fiscal Year 2024 to accelerate road & sidewalk repairs and to accommodate price escalations and required Stormwater Improvements.

Conceptual recommendation #31 on the Fiscal Year 2022-2026 Capital Improvement Program related to the Mount Auburn Street Project totaling \$21,000,000 reads as follows:

- Concur with the recommendation to move the Mt Auburn Street reconstruction from FY22 to FY23 based on MassDOT feedback (CIP line 296), with the understanding that additional local funds may be required for this project for items not included in the TIP funding.

Five future Loan Orders for Street and Sidewalk Improvements totaling \$25,200,000 are included in the Proposed Fiscal Year 2023-2027 CIP. The following is the schedule of Proposed Loan Orders for Street and Sidewalk Improvements:

Fiscal Year 2023	\$ 6,600,000
Fiscal Year 2024	\$ 4,500,000
Fiscal Year 2025	\$ 4,400,000
Fiscal Year 2026	\$ 4,900,000
Fiscal Year 2027	<u>\$ 4,800,000</u>
TOTAL:	\$25,200,000

In summary, beginning in Fiscal Year 2013 and continuing through Fiscal Year 2027, the Honorable City Council has or is planning on authorizing loan orders for Street and Sidewalk Improvements totaling \$59,900,000 over the fifteen fiscal years, all within the confines of Proposition 2 ½.

Capital Projects Stabilization Fund

As you recall and as stated in the Fiscal Year 2019 Budget Message dated May 1, 2018, the original North East Solid Waste Committee Agreement (NESWC) expired in September 2005 and the City has executed three Post 2005 Agreements through Fiscal Year 2020. As a result of these actions and the foresight the City had in funding the significant costs of the NESWC Agreement, transfers of \$500,000 annually from the Capital Projects Stabilization Fund began in Fiscal Year 2006 and will continue through Fiscal Year 2020.

In order to continue the annual transfer of \$500,000 beyond Fiscal Year 2020, we looked for opportunities to make transfers to this Stabilization Fund in an effort to support Capital Projects.

On July 10, 2018, the Honorable City Council appropriated \$500,000 to this Stabilization Fund in order to continue the annual transfer of \$500,000 through Fiscal Year 2021.

On October 23, 2018, the Honorable City Council approved a Proposed Amendment to the Fiscal Year 2019 Budget that included an appropriation of \$500,000 to this stabilization fund in order to continue the annual transfer of \$500,000 through Fiscal Year 2022.

On June 25, 2019, the Honorable City Council appropriated \$500,000 to this Stabilization Fund in order to continue the annual transfer of \$500,000 through Fiscal Year 2023.

On November 12, 2019, the Honorable City Council approved a Proposed Amendment to the Fiscal Year 2020 Budget that included an appropriation of \$500,000 to this stabilization fund in order to continue the annual transfer of \$500,000 through Fiscal Year 2024.

On July 14, 2020, the Honorable City Council appropriated \$500,000 to this Stabilization Fund in order to continue the annual transfer of \$500,000 through Fiscal Year 2025.

On June 22, 2021, the Honorable City Council appropriated \$500,000 to this Stabilization Fund in order to continue the annual transfer of \$500,000 through Fiscal Year 2026.

In order to continue the annual transfer beyond Fiscal Year 2026, we will look for opportunities to make transfers to this Stabilization Fund in an effort to support capital projects.

CLOSING

In addition to all of the above-mentioned Capital Projects, I respectfully recommend discussion continue in accordance with the Honorable City Council's conceptual recommendation #32 on the Fiscal Year 2022-2026 CIP which reads as follows:

32. Concur with the City Manager's recommendation for the City Council to continue discussion on the following items:

- Reuse of City Buildings (Former North Branch Library & Former Police Station)
- Record Storage Management & related issues
- Department of Public Works Staging Areas
- Acquisition of Land for open Space and/or Recreation use

I respectfully recommend discussions also continue with the Honorable City Council regarding integrating additional improvements in Fiscal Years 2023-2027 including but not limited to the building of a new High School, and at the same time, looking to identify how best to fund these improvements.

The Acting City Manager and City Department Heads look forward to working with the Honorable City Council in their adoption of conceptual recommendations on the Fiscal Year 2023-2027 Capital Improvement Program.

cc: Honorable School Committee
 Honorable Library Board of Trustees
 School Building Committee
 All Department Heads



Watertown Town Council

Administration Building
149 Main Street
Watertown, MA 02472
Phone: 617-972-6470

ELECTED OFFICIALS:

Mark S. Sideris,
Council President

Vincent J. Piccirilli, Jr.,
Vice President &
District C Councilor

Caroline Bays
Councilor At Large

Anthony J. Donato,
Councilor At Large

John G. Gannon,
Councilor At Large

Anthony Palomba,
Councilor At Large

Angeline B. Kounelis,
District A Councilor

Lisa J. Feltner,
District B Councilor

RESOLUTION #64

2021 - R - 64

RESOLUTION ON THE FISCAL YEAR 2023 BUDGET PROCESS

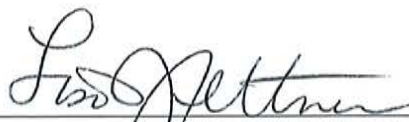
WHEREAS: Article 5 of the Watertown Home Rule Charter sets out a process for the development and adoption of the annual operating budget and capital improvement program; and

WHEREAS: The Town Council wishes to establish a timeline, consistent with the Charter, by which it will provide policy guidance to the Town Manager on the development of the budget and capital improvement program; and

WHEREAS: Such a timeline will also give town residents notice of their opportunity to offer input on these important financial matters;

NOW THEREFORE BE IT RESOLVED: That the Town Council of the City known as the Town of Watertown establishes the following timeline for the development of the Fiscal Year 2023 operating budget and capital improvement program:

1. The Fiscal Year 2023 Preliminary Budget Overview will be presented to the Town Council by October 12, 2021.
2. The Town Council will adopt its Fiscal Year 2023 Budget Policy Guidelines by November 23, 2021.
3. The proposed Fiscal Year 2023-2027 Capital Improvement Program will be presented to the Town Council by January 25, 2022.
4. The Town Council will adopt its conceptual recommendations on the Fiscal Year 2023-2027 Capital Improvement Program by March 8, 2022 subject to the availability of funds.

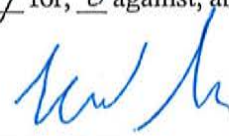


Council Member

I hereby certify that at a regular meeting of the Town Council for which a quorum was present, the above Resolution was adopted by a vote of 7 for, 0 against, and 0 present on September 14, 2021.



Marilyn W. Pronovost, Council Clerk



Mark S. Sideris, Council President



Watertown Town Council

Administration Building
149 Main Street
Watertown, MA 02472
Phone: 617-972-6470

ELECTED OFFICIALS:

Resolution# 2013-

76

Mark S. Sideris,
Council President

Stephen P. Corbett,
Vice President

John A. Donohue,
Councilor At Large

Susan G. Falkoff,
Councilor At Large

Anthony Palomba,
Councilor At Large

Angeline B. Kounellis,
District A Councilor

Cecilia Lenk,
District B Councilor

Vincent J. Piccirilli, Jr.,
District C Councilor

Kenneth M. Woodland
District D Councilor

Resolution: Watertown's Ongoing Capital Project Budget Guidelines

WHEREAS the Town Council adopts budget policy guidelines each year pursuant to Section 5-1 of the Watertown Home Rule Charter, so that the Town Manager can develop budgetary goals and the Town budget for the next fiscal year, and

WHEREAS in the Fiscal Year 2014 budget policy guidelines, Attachment A "ADDITIONAL RECOMMENDATIONS ON CAPITAL PROJECTS" was included to use the Town's capital project funds in the most efficient manner, and to improve the efficiency and transparency of the Capital Improvement Program (CIP) process, and

WHEREAS these recommendations have become standard operating procedure for the Town of Watertown, and do not need to be revised each year.

NOW THEREFORE BE IT RESOLVED that the Town Council of the City known as the Town of Watertown hereby establishes the following recommendations on capital projects as permanent budget policy guidance, to be followed annually:

1. Status of existing capital funds and projects: As part of the January CIP submission by the Town Manager, include from each department, a listing of all existing unspent capital funds (including Chapter 90, developer mitigation, grant funds, etc.) and a status on each project or acquisition, including how and when remaining funds will be spent, effective November 30th.
 - a. Include project funds appropriated by the Town Council to the School Department.
 - b. Include Water/Sewer Enterprise Fund reporting of capital projects & funds as a new section of the CIP separate from the General Fund.
2. Details on new projects: As part of the January CIP submission by the Town Manager, provide details for all items in the CIP that have been previously shown as annual lump sums in a single line.
 - a. Include the School Department's "various school improvements".
 - b. Include "highway reconstruction" and "sidewalk reconstruction", with a forecast of streets to be done each year.
 - c. Include Water/Sewer Enterprise Fund capital projects as a new section of the CIP separate from the General Fund, with a forecast of streets to be done each year.

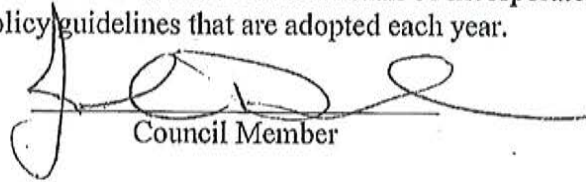
- d. Include transportation or water/sewer and stormwater projects which have or will be proposed in the future, with no funding source yet identified.

3. Coordination Issues Related to Public Works projects: The increasing volume and complexity of public works projects requires a rethinking of how the Town does its planning to maximize the use of capital funds and departmental resources, as well as providing information to the public in a timely, readily accessible fashion.

- a. To this end, the CIP needs to have a five-year forecast of what water/sewer/stormwater, road reconstruction, and sidewalk reconstruction are planned, by specific street, which will:
 - i. Insure that work is sequenced to obtain the maximum life from road and sidewalk reconstruction without major water/sewer work compromising their integrity.
 - ii. Allow utility companies adequate time to plan underground service replacements prior to road and sidewalk reconstruction, to avoid compromising their integrity.
 - iii. Allow time for the Zoning Enforcement Office to notify property owners of non-conforming driveways, while giving the owners adequate time to seek a variance.
 - iv. Allow developers time to plan their projects in coordination with the Town, and avoid digging up newly installed roads and sidewalks.
 - v. Allow abutting homeowners, who may want to pay for granite curbs on streets scheduled for asphalt curbs, time to arrange contracting and payment.
 - vi. Allow time for the Tree Warden to notify abutters who may want a street tree in front of their property, to allow for the placement of a tree pit prior to the installation of a new sidewalk.
 - vii. Provide more transparency to citizens on public works projects and spending.
 - viii. Allow the Public Works Committee or other appropriate committee adequate time to review the proposed work and provide policy guidance on the above as it relates to Watertown's goals.
 - b. Issues of coordination and timing need to be improved to insure the most efficient use of funds, and bonding of annual street construction projects should be coordinated with bidding such that contractors can begin by April and be completed by November.
 - c. The Public Works Department should address, on an ongoing basis:
 - i. Assure adequate supervisory capacity to eliminate decision bottlenecks and improve timeliness of responses for construction work.
 - ii. Notification to the public of what construction is happening and where and when it will occur must be improved, and should be available on the website and updated regularly.
 - iii. Improve completion of punch list items on projects needs to be improved, including painting of roadway markings, installation of traffic signs, removal of temporary construction signs, cleanup of construction debris, etc.
4. Protection of investments: With millions of dollars being spent each year in Watertown on street and sidewalk construction, the administration should take a more aggressive

role to protect the value of these investments to insure that maximum life is obtained from the new surfaces.

BE IT FURTHER RESOLVED that this resolution shall be incorporated by reference into the annual budget policy guidelines that are adopted each year.

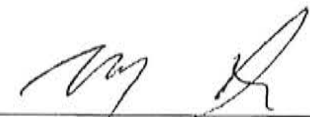


Council Member

I hereby certify that at a regular meeting of the Town Council for which a quorum was present, the above Resolution was adopted by unanimous voice vote on December 9, 2013.



Valerie Papas, Council Clerk



Mark S. Sideris, Council President

FY 2023 - FY 2027 CIP General Fund

	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY '23		FY '24		FY '25		FY '26		FY '27	
1												
2	ADMINISTRATION											
3	Administration Building Improvements/Renovations	125.0	25.0	TR	25.0	TR	25.0	TR	25.0	TR	25.0	TR
4	Design New Bldg @ Former Police Facility	1,000.0	1,000.0	BR								
5	Build New Bldg @ Former Police Facility	7,000.0			7,000.0	BR						
6	Multi-Service Center Renovation	500.0	500.0	TBD								
7	Renovation/Reuse former North Branch	1,100.0	1,100.0	TBD								
8	Replace Carpets	165.0	45.0	TR	45.0	TR	75.0	TR				
9	Paint Hallway/Offices	150.0	50.0	TR	50.0	TR	50.0	TR				
10	Masonry & Metal Repairs by door entrances	540.0	40.0	BR	500.0	BR						
11	replace HVAC HAU-1 above council chambers	770.0	120.0	BR	650.0	BR						
12	Lighting Fixtures & Accessibility Issues	637.0	60.0	BR	577.0	BR						
13	Roof Shingle Replacement/Roof Refurbishment	245.0	45.0	BR	200.0	BR						
14	Add EV Stations	180.0			90.0	BR	90.0	BR				
15	Replace Fan Coil Units & Air Handling Unit Ventilators	1,100.0					1,100.0	BR				
16	Upgrade Fire Alarm System	120.0					20.0	BR	100.0	BR		
17	Upgrade Fire Protection System	590.0					90.0	BR	500.0	BR		
18	Upgrade Lighting	300.0							300.0	BR		
19	ADMINISTRATION SUBTOTAL	14,522.0	2,985.0		9,137.0		1,450.0		925.0		25.0	
20												
21	COMMUNITY DEVELOPMENT											
22	Monument Restoration & Replacement	75.0	15.0	TR	15.0	TR	15.0	TR	15.0	TR	15.0	TR
23	Public Art	75.0	15.0	TR	15.0	TR	15.0	TR	15.0	TR	15.0	TR
24	Commander's Mansion	150.0	30.0	TR	30.0	TR	30.0	TR	30.0	TR	30.0	TR
25	COMMUNITY DEVELOPMENT SUBTOTAL	300.0	60.0		60.0		60.0		60.0		60.0	
26												
27	INFORMATION TECHNOLOGY											
28	Additional Equipment	50.0	10.0	TR	10.0	TR	10.0	TR	10.0	TR	10.0	TR
29	Replacement of Equipment	575.0	115.0	TR	115.0	TR	115.0	TR	115.0	TR	115.0	TR
30	IT Infrastructure Improvements	1,500.0	300.0	BE	300.0	BE	300.0	BE	300.0	BE	300.0	BE
31	Permitting and Transparency Dashboards	200.0	100.0	BE	100.0	BE						
32	Video Security and Access Control	500.0	100.0	BE	100.0	BE	100.0	BE	100.0	BE	100.0	BE
33	Fiber Loop Build-out and Cabling	500.0	100.0	BE	100.0	BE	100.0	BE	100.0	BE	100.0	BE
34	Document Scanning	500.0	100.0	BE	100.0	BE	100.0	BE	100.0	BE	100.0	BE
35	MUNIS Financial System Enhancements	200.0			100.0	BE	100.0	BE				
36	Public Wifi	1,000.0					500.0	BE	500.0	BE		
37	INFORMATION TECHNOLOGY SUBTOTAL	5,025.0	825.0		925.0		1,325.0		1,225.0		725.0	
38												

FY 2023 - FY 2027 CIP General Fund

	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY '23		FY '24		FY '25		FY '26		FY '27	
1												
39	FIRE DEPARTMENT											
40	ALS Ambulance Medical Equipment	200.0	40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR
41	Chiefs, & staff vehicles (3)	180.0	60.0 TR	60.0 TR			60.0 TR	60.0 TR			60.0 TR	60.0 TR
42	Fire Building Improvements/Renovations	300.0	60.0 TR	60.0 TR	60.0 TR	60.0 TR	60.0 TR	60.0 TR	60.0 TR	60.0 TR	60.0 TR	60.0 TR
43	East End Fire Station HVAC/Plumbing	120.0	120.0 BR									
44	East End Fire Station Painting-Carpet-Lighting	115.0	115.0 BR									
45	Main Station- Interior Painting	50.0	50.0 BR									
46	North Station - Fencing	30.0	30.0 TR									
47	Headsets for Radios in Apparatus	26.0	26.0 TR									
48	Main Station - Concrete Coating Apparatus Floor	85.0			85.0 BR							
49	Main Station Interior Repairs	50.0			50.0 BR							
50	Main Station Emergency Generator Replacement	90.0			90.0 BE							
51	Main Station Kitchen Ductwork	50.0			50.0 BR							
52	North Station - Site Paving	30.0			30.0 TR							
53	Mobil Data Terminals for Apparatus	41.0			41.0 TR							
54	Station Alerting System	105.0			105.0 BE							
55	Main & North Stations Apparatus Doors	65.0				65.0 BR						
56	DOT Type III Emergency Ambulance Vehicle	450.0				450.0 BE						
57	Engine Truck, replacement for 2011 Engine 1	785.0				785.0 BE						
58	Incident Command Vehicle (Deputy Chief)	75.0							75.0 TR			
59	Firefighters Protective Outer Gear	380.0							380.0 BE			
60	East End Station Replacement	5,000.0							5,000.0 BR			
61	Main Station HVAC Replacement	60.0									60.0 TR	
62	Engine Truck, replacement for 2013 Engine 3	905.0									905.0 BE	
63	FIRE DEPARTMENT SUBTOTAL	9,192.0	501.0		551.0	1,460.0	5,555.0		1,125.0			
64												
65	LIBRARY											
66	Water infiltration Repairs Children's Room	125.0	125.0 BR									
67	Replace Boilers & Pumps	200.0	200.0 BR									
68	Design/Engineer Chiller & Roof Top Units	50.0	50.0 BR									
69	Replace Chiller	200.0			200.0 BR							
70	Replace Roof Top Units/Compressors	416.3			416.3 BR							
71	Repair/Replace Roof	300.0							300.0 BR			
72	Feasibility Study for Library Expansion	100.0							100.0 BR			
73	Painting	160.0										
74	Building Renovations/Replacement of Equip	305.0	61.0 TR		40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR	40.0 TR
75	LIBRARY DEPARTMENT SUBTOTAL	1,856.3	436.0		717.3	101.0	501.0		101.0		101.0	
76												

FY 2023 - FY 2027 CIP General Fund

	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY '23		FY '24		FY '25		FY '26		FY '27	
1												
77	POLICE DEPARTMENT											
78	Police Cruisers (3 annually)	979.1	179.1	TR	188.0	TR	197.4	TR	207.3	TR	207.3	TR
79	Radio Infrastructure/specialized equipment	200.0	40.0	TR	40.0	TR	40.0	TR	40.0	TR	40.0	TR
80	Police Building Improvements/Renovations	150.0	30.0	TR	30.0	TR	30.0	TR	30.0	TR	30.0	TR
81	In Cruiser Video System	72.6			72.6	BE						
82	Replace Access Control/Bldg Video Syst. Servers	35.0			35.0	BE						
83	Replace Tactical Bullet Proof Vests	12.9							12.9	TR		
84	Replace Computer Aided Dispatch-Records Mgmt	950.0										
85	POLICE SUBTOTAL	2,399.6	249.1		365.6		267.4		290.2		950.0	BE
86											1,227.3	
87	PUBLIC WORKS DEPARTMENT											
88	Administration											
89	Design of Roof Replacement	75.0	75.0	TR								
90	Roof Replacement	4,000.0	2,000.0	BR			2,000.0	BR				
91	Solar Canopy DPW Parking Lots	1,250.0			1,250.0	BR						
92	ADMINISTRATION SUBTOTAL	5,325.0	2,075.0		1,250.0		2,000.0		0.0		0.0	
93												
94	Central Motors											
95	Inspectors' Vehicles	350.0	70.0	TR	70.0	TR	70.0	TR	70.0	TR	70.0	TR
96	Supervisor Vehicle	50.0							50.0	BE		
97	CENTRAL MOTORS SUBTOTAL	400.0	70.0		70.0		70.0		120.0		70.0	
98												
99	Highway											
100	Skid Steer	65.0					65.0	BE				
101	Rack Truck	150.0			150.0	BE						
102	Crew Truck	180.0			180.0	BE						
103	Heavy Duty Dump Truck	230.0									230.0	BE
104	Electric Street Sweeper	600.0									600.0	BE
105	HIGHWAY SUBTOTAL	1,225.0	-		330.0		65.0		-		830.0	
106												
107	Snow & Ice Removal											
108	Plows, Sanders, Salt control units/Replacement	400.0	80.0	TR	80.0	TR	80.0	TR	80.0	TR	80.0	TR
109	Salter 6 Wheeler - Snow Fighter (5)	620.0			300.0	BE			320.0	BE		
110	Loader 3/4 Yard	107.0					107.0	BE				
111	Sidewalk Tractor	200.0									200.0	BE
112	SNOW & ICE REMOVAL SUBTOTAL	1,327.0	80.0		380.0		187.0		400.0		280.0	
113												
114	Cemetery											
115	Off Road Utility Vehicle 4X4 (2)	60.0	30.0	BE			30.0	BE				
116	CEMETERY SUBTOTAL	60.0	30.0		-		30.0		-		-	

FY 2023 - FY 2027 CIP General Fund

	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY '23		FY '24		FY '25		FY '26		FY '27	
1												
117												
118	Property/Building											
119	Boiler Replacement (2)	200.0	200.0	BR								
120	Heavy Duty 4x4 Forklift (Lull)	100.0			100.0	BE						
121	Rough Terrain Forklift	95.0							95.0	BE		
122	PROPERTY/BUILDING SUBTOTAL	395.0	200.0		100.0		-		95.0		-	
123												
124	Parks & Forestry											
125	Gazebo at Saltonstall Park	150.0	150.0	BR								
126	Swap Loader	200.0	200.0	BE								
127	Tree Chipper	75.0			75.0	BE						
128	Utility Truck	65.0			65.0	BE						
129	Farm Tractor	80.0									80.0	BE
130	Backhoe	140.0									140.0	BE
131	4x4 Landscape Dump Truck	160.0									160.0	BE
132	PARKS & FORESTRY SUBTOTAL	870.0	350.0		140.0		-		-		380.0	
133												
134	TOTAL DPW - TR	825.0	225.0	TR	150.0	TR	150.0	TR	150.0	TR	150.0	TR
135	TOTAL DPW - BE	3,177.0	230.0	BE	870.0	BE	202.0	BE	465.0	BE	1,410.0	BE
136	TOTAL DPW - BR	5,600.0	2,350.0	BR	1,250.0	BR	2,000.0	BR	0.0	BR	0.0	BR
137	PUBLIC WORKS SUBTOTAL	9,602.0	2,805.0		2,270.0		2,352.0		615.0		1,560.0	
138												
139	RECREATION & PARKS											
140	Tot Lot/Court Resurfacing as needed	550.0										
141	Victory Field (Phase III) Field House Addition	4,000.0	4,000.0	BR			100.0	TR	150.0	TR	150.0	TR
142	Filippello Park (Grove) Batting Tunnel	0.0	0.0	TR								
143	Resurface Basketball Courts/ Lowell & Saltonstall	50.0	50.0	TR								
144	Victory Field: Lacrosse Wall Ball	50.0	50.0	TR								
145	Howe PK: Design, Plygrd Equip, and resurface	100.0	100.0	TR								
146	Howe PK: Install Plygrd Equip, and resurface	500.0	500.0	BR								
147	Victory Field Turf Replacement	1,500.0	1,500.0	BR								
148	Bemis: Design, Plygrd Equip, new surf. & spray park	125.0			125.0	TR						
149	Bemis: Install Plygrd Equip, new surf. & spray park	800.0			800.0	BR						
150	Special Needs baseball/softball diamond	600.0			600.0	BR						
151	Filippello (Grove) Design, plygrnd equip and resurface	100.0					100.0	TR				
152	Filippello (Grove) Install plygrnd equip and resurface	600.0					600.0	BR				
153	Lowell Design Playground Equip & resurface	100.0							100.0	TR		
154	Lowell Install Playground Equip. & resurface	600.0							600.0	BR		
155	Filippello (Arlington) Design, plygrnd equip & resurface	100.0									100.0	TR
156	Filippello (Arlington) Install plygrnd equip & resurface	700.0									700.0	BR
157	RECREATION & PARKS SUBTOTAL	10,475.0	6,200.0		1,625.0		850.0		850.0		950.0	

FY 2023 - FY 2027 CIP General Fund

	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY '23		FY '24		FY '25		FY '26		FY '27	
1												
158												
159	SCHOOL DEPARTMENT											
160	CUNNIFF SCHOOL											
161	Replace classroom furniture	60.0										
162	Total for Cuniff	60.0	0.0		15.0	TR	15.0	TR	15.0	TR	15.0	TR
163												
164	HOSMER SCHOOL											
165	Update building furniture	100.0			25.0	TR	25.0	TR	25.0	TR	25.0	TR
166	Total for Hosmer	100.0	0.0		25.0		25.0		25.0		25.0	
167												
168	LOWELL SCHOOL											
169	Replace and update classroom furniture	60.0										
170	Total for Lowell	60.0	0.0		0.0		20.0	TR	20.0	TR	20.0	TR
171												
172	WATERTOWN MIDDLE SCHOOL											
173	Replace/update classroom furniture	125.0	25.0	TR	25.0	TR	25.0	TR	25.0	TR	25.0	TR
174	Paint Hallways/Classrooms	200.0	40.0	TR	40.0	TR	40.0	TR	40.0	TR	40.0	TR
175	Remodel Bathrooms (8 baths)	120.0					120.0	BR				
176	Design Courtyard & Exterior Grounds Landscape	120.0	120.0	BR								
177	Renovate Courtyard & Exterior Grounds Landscape	275.0	275.0	BR								
178	HVAC (VRF) 1st Floor	945.0	945.0	BR								
179	Renovate Bemis entrance	125.0			15.0	TR	110.0	BR				
180	Roofing Refurbishing	550.0			50.0	TR	500.0	BR				
181	Library Furniture	60.0					60.0	TR				
182	ReKey Doors & Update Locks	90.0	90.0	TR								
183	New Exterior Electronic Sign	50.0	50.0	TR								
184	HVAC (VRF) Basement	472.0			72.0	BR	400.0	BR				
185	Carpeting Damage (Various Areas)	80.0			40.0	TR					40.0	TR
186	Replace Auditorium/Gym HVAC Units	600.0							600.0	BR		
187	Relocate Nurses Office	110.0					10.0	TR	100.0	BR		
188	Building Envelope Repairs/Masonry Pointing	250.0									250.0	BR
189	Total for Middle School	4,172.0	1,545.0		242.0		1,265.0		765.0		355.0	
190												
191	WATERTOWN HIGH SCHOOL											
192	Replace classroom furniture	125.0	25.0	TR	25.0	TR	25.0	TR	25.0	TR	25.0	TR
193	Courtyard landscape	75.0	15.0	TR	15.0	TR	15.0	TR	15.0	TR	15.0	TR
194	Total for High School	200.0	40.0		40.0		40.0		40.0		40.0	
195												
196	PHILLIPS SCHOOL											
197	Furniture/Equipment/Furnishings - Phillips	75.0	15.0	TR	15.0	TR	15.0	TR	15.0	TR	15.0	TR
198	Bathroom Fixture Upgrades	300.0	60.0	STBD	60.0	STBD	60.0	STBD	60.0	STBD	60.0	STBD
199	Accessibility Improvements	825.0	75.0	STBD	500.0	STBD	250.0	STBD				

FY 2023 - FY 2027 CIP General Fund

	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY '23		FY '24		FY '25		FY '26		FY '27	
1												
200	Window Damages/Replacements	150.0	50.0	STBD	50.0	STBD	50.0	STBD				
201	Fire Alarm Upgrades	220.0	20.0	STBD	200.0	STBD						
202	Replace Boiler #1	300.0	300.0	STBD								
203	Repave Parking Lots	90.0			90.0	STBD						
204	ReKey Doors	15.0			15.0	STBD						
205	Roof Repairs	75.0							75.0	STBD		
206	Upgrade Fire Protection	500.0							500.0	STBD		
207	Upgrade Emergency Lighting	50.0							50.0	STBD		
208	Total for Phillips School	2,600.0	520.0		930.0		375.0		700.0		75.0	
209												
210	DISTRICT											
211	Update Food Service Equipment	150.0	30.0	TR	30.0	TR	30.0	TR	30.0	TR	30.0	TR
212	Security System Enhancements	40.0	20.0	TR					20.0	TR		
213	School Technology	500.0	100.0	SA	100.0	SA	100.0	SA	100.0	SA	100.0	SA
214	Total for District	690.0	150.0		130.0		130.0		150.0		130.0	
215												
216	NEW HIGH SCHOOL PROJECT											
217	High School & Related Costs (Town)	150,000.0	75,000.0	BR	75,000.0	BR						
218	High School & Related Costs (MSBA)	50,000.0	25,000.0	MSBA	25,000.0	MSBA						
219	TOTAL RENOV./RECONSTR.	200,000.0	100,000.0		100,000.0		0.0		0.0		0.0	
220												
221	SCHOOL DEPARTMENT TOTALS											
222	Total School Technology - SA	500.0	100.0	SA	100.0	SA	100.0	SA	100.0	SA	100.0	SA
223	Total Various School Improvements - TR	1,365.0	310.0	TR	295.0	TR	280.0	TR	230.0	TR	250.0	TR
224	Total Various School Improvements- STBD	2,525.0	505.0	STBD	915.0	STBD	360.0	STBD	685.0	STBD	60.0	STBD
225	Total Various School Improvements - MSBA	50,000.0	25,000.0	MSBA	25,000.0	MSBA	0.0	MSBA	0.0	MSBA	0.0	MSBA
226	Total Various School Improvements - DE	0.0	0.0	DE	0.0	DE	0.0	DE	0.0	DE	0.0	DE
227	Total Various School Improvements - BE	0.0	0.0	BE	0.0	BE	0.0	BE	0.0	BE	0.0	BE
228	Total Various School Improvements - BR	153,492.0	76,340.0	BR	75,072.0	BR	1,130.0	BR	700.0	BR	250.0	BR
229	SCHOOL DEPARTMENT SUBTOTAL	207,882.0	102,255.0		101,382.0		1,870.0		1,715.0		660.0	
230												
231	PUBLIC BUILDINGS											
232	Replace Maintenance Vehicles	50.0			50.0	TR						
233	Sidewalk snowblower/cabs	180.0			60.0	BE	60.0	BE	60.0	BE		
234	Maintenance Division Furniture	30.0	15.0	TR					15.0	TR		
235	Maintenance Division Move	50.0										
236	Pick Up Truck with Plow	60.0										
237	Johnson Controls Re-Commissioning	50.0	50.0	TR								
238	Equipment Inventory	150.0			150.0	BE						
239	PUBLIC BUILDINGS SUBTOTAL	570.0	65.0		260.0		170.0		75.0		0.0	

FY 2023 - FY 2027 CIP General Fund

	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY '23		FY '24		FY '25		FY '26		FY '27	
1												
240												
241	SENIOR CENTER											
242	Design Canopy & walkway	10.0			10.0	TR						
243	Re-Build Canopy & walkway w/exterior lighting	50.0			50.0	BR						
244	Upgrade Fire Alarm System	220.0			20.0	BR	200.0	BR				
245	Roof Repairs/Replacement	150.0	150.0	BR								
246	Exterior Painting	50.0	50.0	BR								
247	Design Back Porch/walkway	10.0							10.0	TR		
248	Repair/Enhance back porch/walkway	50.0							50.0	BR		
249	Paint Hallway/Offices/Meeting Rooms	60.0			30.0	TR	30.0	TR				
250	Building Renovation (desk,curtains,blinds)	75.0	15.0	TR	15.0	TR	15.0	TR	15.0	TR	15.0	TR
251	SENIOR CENTER SUBTOTAL	675.0	215.0		125.0		245.0		75.0		15.0	
252												
253	SKATING ARENA											
254	Building Renovations	150.0	30.0	TR	30.0	TR	30.0	TR	30.0	TR	30.0	TR
255	Rebuild of Compressors	20.0			20.0	BR						
256	Electric Ice Resurfacing Machine	150.0	150.0	BE								
257	Electrical Panel Upgrades	21.0			21.0	BR						
258	Upgrade of Internal Lighting to LED	30.0			30.0	BR						
259	Replacement of Stands (ADA Compliance)	200.0	200.0	BR								
260	Energy Management System	42.0					42.0	BE				
261	Enclosure of outside walls	30.0					30.0	BR				
262	Replace Boilers	50.0					50.0	BR				
263	SKATING ARENA SUBTOTAL	693.0	380.0		101.0		152.0		30.0		30.0	
264												
265	STREETS & SIDEWALKS											
266	Mt. Auburn St. Corridor (Irving St-Coolidge Sq.- Cambridge line)	30,000.0	10,000.0	TIP	10,000.0	TIP	10,000.0	TIP				
267	Mt. Auburn St. Corridor Appraisals, Easements	2,600.0	2,600.0	STB								
268	Highway reconstruction (Chap 90)	1,865.0	373.0	C9	373.0	C9	373.0	C9	373.0	C9	373.0	C9
269	Highway reconstruction (Tax Revenue)	3,360.0	614.5	TR	645.2	TR	677.5	TR	711.4	TR	711.4	TR
270	Highway reconstruction (Bonds)	11,000.0	2,000.0	STB	2,100.0	STB	2,200.0	STB	2,300.0	STB	2,400.0	STB
271	Highway reconstr.- Connector Roads/Longer Streets	8,250.0	1,500.0	STB	1,575.0	STB	1,650.0	STB	1,725.0	STB	1,800.0	STB
272	Highway reconstruction (Future Bonds)	34,762.2									34,762.2	FSB
273	Sidewalk reconstruction (Chap 90)	1,865.0	373.0	C9	373.0	C9	373.0	C9	373.0	C9	373.0	C9
274	Sidewalk reconstruction (Tax Revenue)	3,360.0	614.5	TR	645.2	TR	677.5	TR	711.4	TR	711.4	TR
275	Underground Duct for Utilities	600.0			300.0	BR			300.0	BR		
276	Sidewalk reconstruction (Bonds)	2,750.0	500.0	SWB	525.0	SWB	550.0	SWB	575.0	SWB	600.0	SWB
277	Sidewalk reconstruction (Future Bonds)	13,673.6									13,673.6	FSB
278	STREETS & SIDEWALKS SUBTOTAL	114,085.8	18,575.0		16,536.4		16,501.0		7,068.8		55,404.6	
279												
280	GENERAL FUND CIP	377,277.7	135,551.1		134,055.3		26,803.4		18,985.0		61,882.9	

FY 2023 - FY 2027 CIP General Fund

	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY '23		FY '24		FY '25		FY '26		FY '27	
1												
281												
282	COSTS BY SOURCE OF FUNDS											
283	GENERAL OBLIGATION BONDS											
284	(EQUIPMENT)	11,931.6	1,080.0		2,182.6		2,799.0		2,005.0		3,865.0	
285	(REMODELING)	189,321.3	87,015.0		87,981.3		5,425.0		7,950.0		950.0	
286	(STREET)	21,850.0	6,100.0		3,675.0		3,850.0		4,025.0		4,200.0	
287	(SIDEWALK)	2,750.0	500.0		525.0		550.0		575.0		600.0	
288	SUBTOTAL GENERAL OBLIGATION BONDS	225,852.9	94,695.0		94,363.9		12,624.0		14,555.0		9,615.0	
289												
290	CHAPTER 90 FUNDS	3,730.0	746.0		746.0		746.0		746.0		746.0	
291	FUTURE STREET & SIDEWALK BONDS	48,435.8	0.0		0.0		0.0		0.0		48,435.8	
292	SCHOOL BUILDING ASSISTANCE	50,000.0	25,000.0		25,000.0		0.0		0.0		0.0	
293	SCHOOL RENO/NEW - DEBT EXCLUSION	0.0	0.0		0.0		0.0		0.0		0.0	
294	SCHOOL TO BE DETERMINED	2,525.0	505.0		915.0		360.0		685.0		60.0	
295	TAX REVENUE	14,634.0	2,905.1		2,930.4		2,973.4		2,899.0		2,926.1	
296	SCHOOL APPROPRIATION	500.0	100.0		100.0		100.0		100.0		100.0	
297	TRANSPORTATION IMPROVEMENT PROG.	30,000.0	10,000.0		10,000.0		10,000.0		0.0		0.0	
298	TO BE DETERMINED	1,600.0	1,600.0		0.0		0.0		0.0		0.0	
299	SUBTOTAL OTHER	151,424.8	40,856.1		39,691.4		14,179.4		4,430.0		52,267.9	
300	GRAND TOTAL	377,277.7	135,551.1		134,055.3		26,803.4		18,985.0		61,882.9	

GENERAL FUND DEBT PROJECTION

A	B	C	D	E	F	G
		FY'23	FY'24	FY'25	FY'26	FY'27
PERMANENT DEBT						
1						
2						
3	FY09 Bond (Jul 08)	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
4	Prin (15,650,000)	\$ 145,000	\$ 123,750	\$ 102,188	\$ 80,000	\$ 57,500
5	L/T Int					
6	Subtotal	\$ 645,000	\$ 623,750	\$ 602,188	\$ 580,000	\$ 557,500
7						
8	FY10 Bond (Feb 10)	\$ 270,000	\$ 270,000	\$ 245,000	\$ 210,000	\$ 210,000
9	Prin (5,452,000)	\$ 69,300	\$ 59,850	\$ 50,401	\$ 41,213	\$ 33,600
10	L/T Int					
11	Subtotal	\$ 339,300	\$ 329,850	\$ 295,401	\$ 251,213	\$ 243,600
12						
13	FY12 Bond (June 12)	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
14	Prin (3,722,000)	\$ 16,563	\$ 13,906	\$ 11,250	\$ 7,500	\$ 3,750
15	L/T Int					
16	Subtotal	\$ 141,563	\$ 138,906	\$ 136,250	\$ 132,500	\$ 128,750
17						
18	FY 14 Bond (Nov 13)					
19	Prin (6,000,000) ESCO	\$ 280,000	\$ 285,000	\$ 295,000	\$ 305,000	\$ 310,000
20	L/T Int	\$ 112,488	\$ 105,488	\$ 97,650	\$ 88,800	\$ 79,650
21	Subtotal	\$ 392,488	\$ 390,488	\$ 392,650	\$ 393,800	\$ 389,650
22						
23	FY 12 Bond (May 2014)					
24	Prin (1,088,000) Victory Field	\$ 85,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
25	L/T Int	\$ 11,725	\$ 7,600	\$ 4,600	\$ 2,600	\$ 800
26	Subtotal	\$ 96,725	\$ 87,600	\$ 84,600	\$ 82,600	\$ 80,800
27						
28	FY 13 Bond (May 2014)					
29	Prin (1,350,000) ESCO	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
30	L/T Int	\$ 18,450	\$ 13,950	\$ 10,575	\$ 8,325	\$ 6,300
31	Subtotal	\$ 108,450	\$ 103,950	\$ 100,575	\$ 98,325	\$ 96,300
32						
33	FY 13 Bond (May 2014)					
34	Prin (207,000) Various School Buildings	\$ 15,000	\$ 15,000	\$ 10,000	\$ 10,000	\$ 10,000
35	L/T Int	\$ 2,275	\$ 1,525	\$ 1,025	\$ 775	\$ 550
36	Subtotal	\$ 17,275	\$ 16,525	\$ 11,025	\$ 10,775	\$ 10,550
37						

FY2023-2027 CIP

GENERAL FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
38	FY 13 Bond (May 2014)						
39	Prin (370,000) Casey Park		\$ 25,000 \$	25,000 \$	25,000 \$	25,000 \$	25,000 \$
40	L/T Int		\$ 4,975 \$	3,725 \$	2,788 \$	2,163 \$	1,600 \$
41	Subtotal		\$ 29,975 \$	28,725 \$	27,788 \$	27,163 \$	26,600 \$
42							
43	FY 14 Refunding Bond Issue (May 2014)						
44	Prin (7,933,000)		\$ 680,000 \$	680,000 \$	670,000 \$	- \$	- \$
45	L/T Int		\$ 67,750 \$	33,750 \$	8,375 \$	- \$	- \$
46	Subtotal		\$ 747,750 \$	713,750 \$	678,375 \$	- \$	- \$
47							
48	FY 16 Bond (April 2016)						
49	Prin (1,206,500) Various Equipment & Vehicles		\$ 45,000 \$	40,000 \$	40,000 \$	- \$	- \$
50	L/T Int		\$ 3,750 \$	2,400 \$	1,200 \$	- \$	- \$
51	Subtotal		\$ 48,750 \$	42,400 \$	41,200 \$	- \$	- \$
52							
53	FY 16 Bond (April 2016)						
54	Prin (913,600) Various Municipal Buildings		\$ 100,000 \$	100,000 \$	100,000 \$	- \$	- \$
55	L/T Int		\$ 9,000 \$	6,000 \$	3,000 \$	- \$	- \$
56	Subtotal		\$ 109,000 \$	106,000 \$	103,000 \$	- \$	- \$
57							
58	FY 18 Bond (January 2018)						
59	Prin (1,793,000) Various Equipment & Vehicles		\$ 195,000 \$	135,000 \$	120,000 \$	120,000 \$	115,000 \$
60	L/T Int		\$ 36,500 \$	28,700 \$	23,300 \$	18,500 \$	13,700 \$
61	Subtotal		\$ 231,500 \$	163,700 \$	143,300 \$	138,500 \$	128,700 \$
62							
63	FY 18 Bond (January 2018)						
64	Prin (1,327,200) Various Municipal Buildings		\$ 90,000 \$	75,000 \$	75,000 \$	75,000 \$	75,000 \$
65	L/T Int		\$ 29,700 \$	26,100 \$	23,100 \$	20,100 \$	17,100 \$
66	Subtotal		\$ 119,700 \$	101,100 \$	98,100 \$	95,100 \$	92,100 \$
67							
68	FY 18 Bond (January 2018)						
69	Prin (4,034,800) Street and Sidewalks		\$ 85,000 \$	85,000 \$	85,000 \$	85,000 \$	80,000 \$
70	L/T Int		\$ 16,800 \$	13,400 \$	10,000 \$	6,600 \$	3,200 \$
71	Subtotal		\$ 101,800 \$	98,400 \$	95,000 \$	91,600 \$	83,200 \$
72							
73							

GENERAL FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
74	FY 19 Bond (June 2019)						
75	Prin (1,078,500) Elementary School Design/Constr.		\$ 215,000	\$ 215,000	\$ -	\$ -	\$ -
76	L/T Int		\$ 21,500	\$ 10,750	\$ -	\$ -	\$ -
77	Subtotal		\$ 236,500	\$ 225,750	\$ -	\$ -	\$ -
78							
79	FY 19 Bond (June 2019)						
80	Prin (247,500) Middle School Girls Locker Rooms		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
81	L/T Int		\$ 8,500	\$ 7,250	\$ 6,000	\$ 4,750	\$ 3,500
82	Subtotal		\$ 33,500	\$ 32,250	\$ 31,000	\$ 29,750	\$ 28,500
83							
84	FY 19 Bond (June 2019)						
85	Prin (837,500) Street and Sidewalks		\$ 165,000	\$ 165,000	\$ -	\$ -	\$ -
86	L/T Int		\$ 16,500	\$ 8,250	\$ -	\$ -	\$ -
87	Subtotal		\$ 181,500	\$ 173,250	\$ -	\$ -	\$ -
88							
89	FY 19 Bond (June 2019)						
90	Prin (908,000) Filippello Park		\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000
91	L/T Int		\$ 31,500	\$ 27,000	\$ 22,500	\$ 18,000	\$ 13,500
92	Subtotal		\$ 121,500	\$ 117,000	\$ 112,500	\$ 108,000	\$ 103,500
93							
94	FY 19 Bond (June 2019)						
95	Prin (1,443,500) Various Equipment & Vehicles		\$ 155,000	\$ 145,000	\$ 125,000	\$ 125,000	\$ 120,000
96	L/T Int		\$ 44,750	\$ 37,000	\$ 29,750	\$ 23,500	\$ 17,250
97	Subtotal		\$ 199,750	\$ 182,000	\$ 154,750	\$ 148,500	\$ 137,250
98							
99	FY 20 Bond (June 2020)						
100	Prin (3,223,467) Cuniff Elementary Design		\$ 165,000	\$ 165,000	\$ 160,000	\$ 160,000	\$ 160,000
101	L/T Int		\$ 102,100	\$ 93,850	\$ 85,600	\$ 77,600	\$ 69,600
102	Subtotal		\$ 267,100	\$ 258,850	\$ 245,600	\$ 237,600	\$ 229,600
103							
104	FY 20 Bond (June 2020)						
105	Prin (5,729,088) Hosmer Elementary Design		\$ 290,000	\$ 290,000	\$ 290,000	\$ 285,000	\$ 285,000
106	L/T Int		\$ 181,725	\$ 167,225	\$ 152,725	\$ 138,225	\$ 123,975
107	Subtotal		\$ 471,725	\$ 457,225	\$ 442,725	\$ 423,225	\$ 408,975
108							
109							

GENERAL FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
110	FY 20 Bond (June 2020)						
111	Prin (1,122,445) Hosmer Elementary OPM		\$ 60,000	\$ 60,000	\$ 55,000	\$ 55,000	\$ 55,000
112	L/T Int		\$ 35,425	\$ 32,425	\$ 29,425	\$ 26,675	\$ 23,925
113	Subtotal		\$ 95,425	\$ 92,425	\$ 84,425	\$ 81,675	\$ 78,925
114							
115	FY 20 Bond (June 2020)						
116	Prin (245,000) Middle School Men's Lockerroom		\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
117	L/T Int		\$ 9,500	\$ 8,250	\$ 7,000	\$ 5,750	\$ 4,500
118	Subtotal		\$ 34,500	\$ 33,250	\$ 32,000	\$ 30,750	\$ 29,500
119							
120	FY 20 Bond (June 2020)						
121	Prin (529,625) Street/Sidewalk Renovations		\$ 105,000	\$ 105,000	\$ 105,000	\$ -	\$ -
122	L/T Int		\$ 15,750	\$ 10,500	\$ 5,250	\$ -	\$ -
123	Subtotal		\$ 120,750	\$ 115,500	\$ 110,250	\$ -	\$ -
124							
125	FY 20 Bond (June 2020)						
126	Prin (2,500,000) Street/Sidewalk Renovations		\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -
127	L/T Int		\$ 75,000	\$ 50,000	\$ 25,000	\$ -	\$ -
128	Subtotal		\$ 575,000	\$ 550,000	\$ 525,000	\$ -	\$ -
129							
130	FY 20 Bond (June 2020)						
131	Prin (1,100,000) Ladder Truck		\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
132	L/T Int		\$ 39,100	\$ 35,350	\$ 31,600	\$ 27,850	\$ 24,100
133	Subtotal		\$ 114,100	\$ 110,350	\$ 106,600	\$ 102,850	\$ 99,100
134							
135	FY 20 Bond (June 2020)						
136	Prin (1,175,375) Filippello Lights & Scoreboard		\$ 120,000	\$ 120,000	\$ 120,000	\$ 115,000	\$ 115,000
137	L/T Int		\$ 46,750	\$ 40,750	\$ 34,750	\$ 28,750	\$ 23,000
138	Subtotal		\$ 166,750	\$ 160,750	\$ 154,750	\$ 143,750	\$ 138,000
139							
140	FY 21 Bond (January 2021)						
141	Prin (52,145,000) 3 Elementary School Project		\$ 2,610,000	\$ 2,610,000	\$ 2,610,000	\$ 2,610,000	\$ 2,610,000
142	L/T Int		\$ 1,695,250	\$ 1,564,750	\$ 1,434,250	\$ 1,303,750	\$ 1,173,250
143	Subtotal		\$ 4,305,250	\$ 4,174,750	\$ 4,044,250	\$ 3,913,750	\$ 3,783,250
144							
145							

FY2023-2027 CIP

GENERAL FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
146	FY 21 Bond (April 2021)						
147	Prin (1,771,000) Public Safety Radio Infrastructure		\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 175,000
148	L/T Int		\$ 74,300	\$ 65,300	\$ 56,300	\$ 47,300	\$ 38,300
149	Subtotal		\$ 254,300	\$ 245,300	\$ 236,300	\$ 227,300	\$ 213,300
150							
151	FY 21 Bond (April 2021)						
152	Prin (355,000) Fire Ambulance		\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	\$ -
153	L/T Int		\$ 14,000	\$ 10,500	\$ 7,000	\$ 3,500	\$ -
154	Subtotal		\$ 84,000	\$ 80,500	\$ 77,000	\$ 73,500	\$ -
155							
156	FY 21 Bond (April 2021)						
157	Prin (188,000) Admin. Bldg Elevator		\$ 40,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ -
158	L/T Int		\$ 7,250	\$ 5,250	\$ 3,500	\$ 1,750	\$ -
159	Subtotal		\$ 47,250	\$ 40,250	\$ 38,500	\$ 36,750	\$ -
160							
161	FY 21 Bond (April 2021)						
162	Prin (1,469,800) Middle Sch. Boilers & HVAC Cafeteria		\$ 150,000	\$ 150,000	\$ 150,000	\$ 145,000	\$ 145,000
163	L/T Int		\$ 61,450	\$ 53,950	\$ 46,450	\$ 38,950	\$ 31,700
164	Subtotal		\$ 211,450	\$ 203,950	\$ 196,450	\$ 183,950	\$ 176,700
165							
166	FY 21 Bond (April 2021)						
167	Prin (1,200,000) Streets & Sidewalks		\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ -
168	L/T Int		\$ 48,000	\$ 36,000	\$ 24,000	\$ 12,000	\$ -
169	Subtotal		\$ 288,000	\$ 276,000	\$ 264,000	\$ 252,000	\$ -
170							
171	FY 21 Bond (April 2021)						
172	Prin (34,106,200) 3 Elem School Bldg		\$ 1,705,000	\$ 1,705,000	\$ 1,705,000	\$ 1,705,000	\$ 1,705,000
173	L/T Int		\$ 1,074,150	\$ 988,900	\$ 903,650	\$ 818,400	\$ 733,150
174	Subtotal		\$ 2,779,150	\$ 2,693,900	\$ 2,608,650	\$ 2,523,400	\$ 2,438,150
175							
176	TOTAL PERMANENT DEBT						
177	Prin		\$ 9,570,000	\$ 9,475,000	\$ 9,020,000	\$ 7,565,000	\$ 7,205,000
178	L/T Int		\$ 4,146,775	\$ 3,693,394	\$ 3,254,202	\$ 2,853,326	\$ 2,497,500
179	Total Permanent		\$ 13,716,775	\$ 13,168,394	\$ 12,274,202	\$ 10,418,326	\$ 9,702,500
180							
181							

GENERAL FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
182	AUTHORIZED NOT ISSUED DEBT						
183	Prin (508,000) DPW Equipment FY 19 cip items		\$ 50,800	\$ 50,800	\$ 50,800	\$ 50,800	\$ 50,800
184	L/T Int (4.5%)		\$ 22,860	\$ 20,574	\$ 18,288	\$ 16,002	\$ 13,716
185	Subtotal		\$ 73,660	\$ 71,374	\$ 69,088	\$ 66,802	\$ 64,516
186							
187	Prin (1,500,000) Highway Connector FY 20 cip items		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
188	L/T Int (4.5%)		\$ 67,500	\$ 54,000	\$ 40,500	\$ 27,000	\$ 13,500
189	Subtotal		\$ 367,500	\$ 354,000	\$ 340,500	\$ 327,000	\$ 313,500
190							
191	Prin (205,000) DPW Equipment FY 21 cip items		\$ 32,500	\$ 32,500	\$ 32,500	\$ 32,500	\$ 32,500
192	L/T Int (4.5%)		\$ 9,225	\$ 7,763	\$ 6,300	\$ 4,838	\$ 3,375
193	Subtotal		\$ 41,725	\$ 40,263	\$ 38,800	\$ 37,338	\$ 35,875
194							
195	Prin (5,124,826) Various Departmental FY 22 cip items		\$ 479,625	\$ 479,625	\$ 479,625	\$ 479,625	\$ 479,625
196	L/T Int (4.5%)		\$ 230,617	\$ 209,034	\$ 187,451	\$ 165,868	\$ 144,285
197	Subtotal		\$ 710,242	\$ 688,659	\$ 667,076	\$ 645,493	\$ 623,910
198							
199	Prin (4,632,748) Elem. Schools Proj Design & OPM		\$ 231,637	\$ 231,637	\$ 231,637	\$ 231,637	\$ 231,637
200	L/T Int (4.5%)		\$ 203,787	\$ 193,363	\$ 182,940	\$ 172,516	\$ 162,092
201	Subtotal		\$ 435,424	\$ 425,000	\$ 414,577	\$ 404,153	\$ 393,729
202							
203	Prin (1,600,000) High School Feasibility Study		\$ 533,333	\$ 533,333	\$ -	\$ -	\$ -
204	L/T Int (4.5%)		\$ 42,667	\$ 21,334	\$ -	\$ -	\$ -
205	Subtotal		\$ 576,000	\$ 554,667	\$ -	\$ -	\$ -
206							
207	TOTAL AUTHORIZED UNISSUED DEBT						
208	Prin		\$ 1,627,895	\$ 1,627,895	\$ 1,094,562	\$ 1,094,562	\$ 1,094,562
209	L/T Int		\$ 576,656	\$ 506,068	\$ 435,479	\$ 386,224	\$ 336,968
210	Total Authorized Unissued		\$ 2,204,551	\$ 2,133,963	\$ 1,530,041	\$ 1,480,786	\$ 1,431,530
211							
212							
213							
214							
215							
216							
217							

GENERAL FUND DEBT PROJECTION

A		B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
218	PLANNED BOND DEBT						
219	FY 16 Bond (June 2017)						
220	Prin (1,380,000) See Schedule	\$	138,000 \$	138,000 \$	138,000 \$	138,000 \$	138,000 \$
221	L/T Int (4.5%)	\$	62,100 \$	55,890 \$	49,680 \$	43,470 \$	37,260 \$
222	Subtotal	\$	200,100 \$	193,890 \$	187,680 \$	181,470 \$	175,260 \$
223							
224	FY 17 Bond (June 2017)						
225	Prin (3,950,000) See Schedule	\$	395,000 \$	395,000 \$	395,000 \$	395,000 \$	395,000 \$
226	L/T Int (4.5%)	\$	177,750 \$	159,975 \$	142,200 \$	124,425 \$	106,650 \$
227	Subtotal	\$	572,750 \$	554,975 \$	537,200 \$	519,425 \$	501,650 \$
228							
229	FY 18 Bond (May 2018)						
230	Prin (385,000) See Schedule	\$	38,500 \$	38,500 \$	38,500 \$	38,500 \$	38,500 \$
231	L/T Int (4.5%)	\$	17,325 \$	15,593 \$	13,860 \$	12,128 \$	10,395 \$
232	Subtotal	\$	55,825 \$	54,093 \$	52,360 \$	50,628 \$	48,895 \$
233							
234	FY 18 Bond (May 2018)						
235	Prin (325,000) Comm. Path Design	\$	65,000 \$	65,000 \$	65,000 \$	65,000 \$	65,000 \$
236	L/T Int (4.5%)	\$	14,625 \$	11,700 \$	8,775 \$	5,850 \$	2,925 \$
237	Subtotal	\$	79,625 \$	76,700 \$	73,775 \$	70,850 \$	67,925 \$
238							
239	FY 19 Bond (May 2019)						
240	Prin (515,000) See Schedule	\$	60,000 \$	60,000 \$	60,000 \$	60,000 \$	60,000 \$
241	L/T Int (4.5%)	\$	23,175 \$	20,475 \$	17,775 \$	15,075 \$	12,375 \$
242	Subtotal	\$	83,175 \$	80,475 \$	77,775 \$	75,075 \$	72,375 \$
243							
244	FY 20 Bond (May 2020)						
245	Prin (3,000,000) Comm Path	\$	300,000 \$	300,000 \$	300,000 \$	300,000 \$	300,000 \$
246	L/T Int (4.5%)	\$	135,000 \$	121,500 \$	108,000 \$	94,500 \$	81,000 \$
247	Subtotal	\$	435,000 \$	421,500 \$	408,000 \$	394,500 \$	381,000 \$
248							
249	FY 21 Bond (May 2021)						
250	Prin (7,050,000) See Schedule	\$	705,000 \$	705,000 \$	705,000 \$	705,000 \$	705,000 \$
251	L/T Int (4.5%)	\$	317,250 \$	285,525 \$	253,800 \$	222,075 \$	190,350 \$
252	Subtotal	\$	1,022,250 \$	990,525 \$	958,800 \$	927,075 \$	895,350 \$
253							

FY2023-2027 CIP

GENERAL FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
254	FY 21 Bond (May 2021)						
255	Prin (1,500,000) Conn/Thrwys		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
256	L/T Int (4.5%)		\$ 67,500	\$ 54,000	\$ 40,500	\$ 27,000	\$ 13,500
257	Subtotal		\$ 367,500	\$ 354,000	\$ 340,500	\$ 327,000	\$ 313,500
258							
259	FY 22 Bond (May 2022)						
260	Prin (1,894,200) See Schedule		\$ 296,090	\$ 296,090	\$ 296,090	\$ 296,090	\$ 296,090
261	L/T Int (4.5%)		\$ 85,239	\$ 71,915	\$ 58,591	\$ 45,267	\$ 31,943
262	Subtotal		\$ 381,329	\$ 368,005	\$ 354,681	\$ 341,357	\$ 328,033
263							
264	FY 22 Bond (May 2022)						
265	Prin (4,000,000) Str, Walk, Duct & Conn/Thrwys		\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000
266	L/T Int (4.5%)		\$ 180,000	\$ 144,000	\$ 108,000	\$ 72,000	\$ 36,000
267	Subtotal		\$ 980,000	\$ 944,000	\$ 908,000	\$ 872,000	\$ 836,000
268							
269	FY 22 Bond (May 2022)						
270	Prin (3,080,000) School		\$ 241,667	\$ 241,667	\$ 241,667	\$ 241,667	\$ 241,667
271	L/T Int (4.5%)		\$ 138,600	\$ 127,725	\$ 116,850	\$ 105,975	\$ 95,100
272	Subtotal		\$ 380,267	\$ 369,392	\$ 358,517	\$ 347,642	\$ 336,767
273							
274	FY 22 Bond (May 2022)						
275	Prin (59,821,888) NEW WHS & 3 Elem School Bldg		\$ 2,501,155	\$ 2,827,781	\$ 2,827,781	\$ 2,827,781	\$ 2,827,781
276	L/T Int (4.5%)		\$ 2,635,709	\$ 2,523,157	\$ 2,395,907	\$ 2,268,657	\$ 2,197,682
277	Subtotal		\$ 5,136,864	\$ 5,350,938	\$ 5,223,688	\$ 5,096,438	\$ 5,025,463
278							
279	FY 23 Bond (May 2023)						
280	Prin (11,755,000) See Schedule		\$ -	\$ 1,034,333	\$ 1,034,333	\$ 1,034,333	\$ 1,034,333
281	L/T Int (4.5%)		\$ -	\$ 528,975	\$ 482,430	\$ 435,885	\$ 389,340
282	Subtotal		\$ -	\$ 1,563,308	\$ 1,516,763	\$ 1,470,218	\$ 1,423,673
283							
284	FY 23 Bond (May 2023)						
285	Prin (6,600,000) Str, Walk, & Conn/Thrwys		\$ -	\$ 1,320,000	\$ 1,320,000	\$ 1,320,000	\$ 1,320,000
286	L/T Int (4.5%)		\$ -	\$ 297,000	\$ 237,600	\$ 178,200	\$ 118,800
287	Subtotal		\$ -	\$ 1,617,000	\$ 1,557,600	\$ 1,498,200	\$ 1,438,800
288							
289							

FY2023-2027 CIP

GENERAL FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
290	FY 23 Bond (May 2023)						
291	Prin (76,340,000) NEW WHS & Middle Sch. Items	\$	-	\$ 2,642,000	\$ 2,642,000	\$ 2,642,000	\$ 2,642,000
292	L/T Int (4.5%)	\$	-	\$ 3,435,300	\$ 3,316,410	\$ 3,197,520	\$ 3,078,630
293	Subtotal	\$	-	\$ 6,077,300	\$ 5,958,410	\$ 5,839,520	\$ 5,720,630
294							
295	FY 24 Bond (May 2024)						
296	Prin (14,791,900) See Schedule	\$	-	\$ -	\$ 1,156,497	\$ 1,156,497	\$ 1,156,497
297	L/T Int (4.5%)	\$	-	\$ -	\$ 665,636	\$ 613,593	\$ 561,551
298	Subtotal	\$	-	\$ -	\$ 1,822,133	\$ 1,770,090	\$ 1,718,048
299							
300	FY 24 Bond (May 2024)						
301	Prin (4,500,000) Str, Walk, & Conn/Thrwys	\$	-	\$ -	\$ 900,000	\$ 900,000	\$ 900,000
302	L/T Int (4.5%)	\$	-	\$ -	\$ 202,500	\$ 162,000	\$ 121,500
303	Subtotal	\$	-	\$ -	\$ 1,102,500	\$ 1,062,000	\$ 1,021,500
304							
305	FY 24 Bond (May 2024)						
306	Prin (75,072,000) NEW WHS Sch. & MS items	\$	-	\$ -	\$ 2,504,800	\$ 2,504,800	\$ 2,504,800
307	L/T Int (4.5%)	\$	-	\$ -	\$ 3,378,240	\$ 3,265,524	\$ 3,152,808
308	Subtotal	\$	-	\$ -	\$ 5,883,040	\$ 5,770,324	\$ 5,657,608
309							
310	FY 25 Bond (May 2025)						
311	Prin (7,094,000) See Schedule	\$	-	\$ -	\$ -	\$ 826,767	\$ 826,767
312	L/T Int (4.5%)	\$	-	\$ -	\$ -	\$ 319,230	\$ 282,026
313	Subtotal	\$	-	\$ -	\$ -	\$ 1,145,997	\$ 1,108,793
314							
315	FY 25 Bond (May 2025)						
316	Prin (4,400,000) Str, Walk, & Conn/Thrwys	\$	-	\$ -	\$ -	\$ 880,000	\$ 880,000
317	L/T Int (4.5%)	\$	-	\$ -	\$ -	\$ 198,000	\$ 158,400
318	Subtotal	\$	-	\$ -	\$ -	\$ 1,078,000	\$ 1,038,400
319							
320	FY 25 Bond (May 2025)						
321	Prin (1,130,000) Middle School Items	\$	-	\$ -	\$ -	\$ 83,000	\$ 83,000
322	L/T Int (4.5%)	\$	-	\$ -	\$ -	\$ 50,850	\$ 47,115
323	Subtotal	\$	-	\$ -	\$ -	\$ 133,850	\$ 130,115
324							
325							

GENERAL FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
326	FY 26 Bond (May 2026)						
327	Prin (8,955,000) See Schedule		\$ -	\$ -	\$ -	\$ -	\$ 676,500
328	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ -	\$ 402,975
329	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 1,079,475
330							
331	FY 26 Bond (May 2026)						
332	Prin (4,900,000) Str, Walk, & Conn/Thrwys		\$ -	\$ -	\$ -	\$ -	\$ 980,000
333	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ -	\$ 220,500
334	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 1,200,500
335							
336	FY 26 Bond (May 2026)						
337	Prin (700,000) Middle School Items		\$ -	\$ -	\$ -	\$ -	\$ 80,000
338	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ -	\$ 31,500
339	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 111,500
340							
341	TOTAL PLANNED BOND DEBT						
342	Principal		\$ 5,840,412	\$ 11,163,371	\$ 15,724,668	\$ 17,514,435	\$ 19,250,935
343	Long Term Interest		\$ 3,854,273	\$ 7,852,730	\$ 11,596,754	\$ 11,457,224	\$ 11,380,325
344	TOTAL PLANNED DEBT		\$ 9,694,685	\$ 19,016,101	\$ 27,321,422	\$ 28,971,659	\$ 30,631,260
345							
346	Total Permanent, Authorized/Unissued, & Planned						
347	Principal		\$ 17,038,307	\$ 22,266,266	\$ 25,839,230	\$ 26,173,997	\$ 27,550,497
348	Long Term Interest		\$ 8,577,705	\$ 12,052,192	\$ 15,286,434	\$ 14,696,772	\$ 14,214,793
349	Grand Total		\$ 25,616,012	\$ 34,318,458	\$ 41,125,664	\$ 40,870,769	\$ 41,765,290

TOWN OF WATERTOWN
CIP FY 23 TO FY 27 COST ANALYSIS

		FY	COST		FY 23		FY 24		FY 25		FY 26		FY 27							
					PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST						
AUTHORIZED UNISSUED DEBT																				
10	BE	19	\$	243,000	\$	24,300	\$	10,935	\$	24,300	\$	9,842	\$	24,300	\$	7,655	\$	24,300	\$	7,655
10	BE	19	\$	265,000	\$	26,500	\$	11,925	\$	26,500	\$	10,733	\$	26,500	\$	9,540	\$	26,500	\$	8,348
			\$	508,000	\$	50,800	\$	22,860	\$	50,800	\$	20,574	\$	50,800	\$	18,288	\$	50,800	\$	16,002
5	STB	20	\$	1,500,000	\$	300,000	\$	67,500	\$	300,000	\$	54,000	\$	300,000	\$	40,500	\$	300,000	\$	27,000
			\$	1,500,000	\$	300,000	\$	67,500	\$	300,000	\$	54,000	\$	300,000	\$	40,500	\$	300,000	\$	27,000
10	BE	21	\$	85,000	\$	8,500	\$	3,825	\$	8,500	\$	3,443	\$	8,500	\$	3,060	\$	8,500	\$	2,678
5	BE	21	\$	120,000	\$	24,000	\$	5,400	\$	24,000	\$	4,320	\$	24,000	\$	3,240	\$	24,000	\$	2,160
			\$	205,000	\$	32,500	\$	9,225	\$	32,500	\$	7,763	\$	32,500	\$	6,300	\$	32,500	\$	4,838
20	BR	22	\$	423,826	\$	21,191	\$	19,072	\$	21,191	\$	18,119	\$	21,191	\$	17,165	\$	21,191	\$	16,211
15	BE	22	\$	1,250,000	\$	83,333	\$	56,250	\$	83,333	\$	52,500	\$	83,333	\$	48,750	\$	83,333	\$	45,000
10	BR	22	\$	2,376,000	\$	237,600	\$	106,920	\$	237,600	\$	96,228	\$	237,600	\$	85,536	\$	237,600	\$	74,844
10	BR	22	\$	110,000	\$	11,000	\$	4,950	\$	11,000	\$	4,455	\$	11,000	\$	3,960	\$	11,000	\$	3,465
10	BE	22	\$	85,000	\$	8,500	\$	3,825	\$	8,500	\$	3,443	\$	8,500	\$	3,060	\$	8,500	\$	2,678
10	BE	22	\$	280,000	\$	28,000	\$	12,600	\$	28,000	\$	11,340	\$	28,000	\$	10,080	\$	28,000	\$	8,820
10	BE	22	\$	300,000	\$	30,000	\$	13,500	\$	30,000	\$	12,150	\$	30,000	\$	10,800	\$	30,000	\$	9,450
5	BR	22	\$	300,000	\$	60,000	\$	13,500	\$	60,000	\$	10,800	\$	60,000	\$	8,100	\$	60,000	\$	5,400
			\$	5,124,826	\$	479,625	\$	230,617	\$	479,625	\$	209,034	\$	479,625	\$	187,451	\$	479,625	\$	165,868
20	BR	19	\$	3,488,471	\$	174,424	\$	152,294	\$	174,424	\$	144,445	\$	174,424	\$	136,596	\$	174,424	\$	128,747
20	BR	19	\$	1,144,277	\$	57,214	\$	51,492	\$	57,214	\$	48,918	\$	57,214	\$	46,343	\$	57,214	\$	43,769
			\$	4,632,748	\$	231,637	\$	203,787	\$	231,637	\$	193,363	\$	231,637	\$	182,940	\$	231,637	\$	172,516
20	BR	19	\$	1,600,000	\$	533,333	\$	42,667	\$	533,333	\$	21,334	\$	-	\$	-	\$	-	\$	-
			\$	1,600,000	\$	533,333	\$	42,667	\$	533,333	\$	21,334	\$	-	\$	-	\$	-	\$	-
TOTAL AUTHORIZED UNISSUED DEBT																				
			\$	13,570,574	\$	1,627,895	\$	576,656	\$	1,627,895	\$	506,068	\$	1,094,562	\$	435,479	\$	1,094,562	\$	386,223
PLANNED DEBT																				
10	BR	16	\$	100,000	\$	10,000	\$	4,500	\$	10,000	\$	4,050	\$	10,000	\$	3,600	\$	10,000	\$	3,150
10	BR	16	\$	1,280,000	\$	128,000	\$	57,600	\$	128,000	\$	51,840	\$	128,000	\$	46,080	\$	128,000	\$	40,320
			\$	1,380,000	\$	138,000	\$	62,100	\$	138,000	\$	55,890	\$	138,000	\$	49,680	\$	90,000	\$	43,470
10	BR	17	\$	3,000,000	\$	300,000	\$	135,000	\$	300,000	\$	121,500	\$	300,000	\$	108,000	\$	300,000	\$	94,500
10	BR	17	\$	100,000	\$	10,000	\$	4,500	\$	10,000	\$	4,050	\$	10,000	\$	3,600	\$	10,000	\$	3,150
10	BR	17	\$	850,000	\$	85,000	\$	38,250	\$	85,000	\$	34,425	\$	85,000	\$	30,600	\$	85,000	\$	26,775
			\$	3,950,000	\$	395,000	\$	177,750	\$	395,000	\$	159,975	\$	395,000	\$	142,200	\$	395,000	\$	124,425
10	BR	18	\$	385,000	\$	38,500	\$	17,325	\$	38,500	\$	15,593	\$	38,500	\$	13,860	\$	38,500	\$	12,128
			\$	385,000	\$	38,500	\$	17,325	\$	38,500	\$	15,593	\$	38,500	\$	13,860	\$	38,500	\$	12,128
5	SWB	18	\$	325,000	\$	65,000	\$	14,625	\$	65,000	\$	11,700	\$	65,000	\$	8,775	\$	65,000	\$	5,850
			\$	325,000	\$	65,000	\$	14,625	\$	65,000	\$	11,700	\$	65,000	\$	8,775	\$	65,000	\$	5,850
5	BE	19	\$	85,000	\$	17,000	\$	3,825	\$	17,000	\$	3,060	\$	17,000	\$	2,295	\$	17,000	\$	1,530
10	BR	19	\$	130,000	\$	13,000	\$	5,850	\$	13,000	\$	5,265	\$	13,000	\$	4,680	\$	13,000	\$	4,095
10	BR	19	\$	300,000	\$	30,000	\$	13,500	\$	30,000	\$	12,150	\$	30,000	\$	10,800	\$	30,000	\$	9,450
			\$	515,000	\$	60,000	\$	23,175	\$	60,000	\$	20,475	\$	60,000	\$	17,775	\$	60,000	\$	15,075
10	SWB	20	\$	3,000,000	\$	300,000	\$	135,000	\$	300,000	\$	121,500	\$	300,000	\$	108,000	\$	300,000	\$	94,500
			\$	3,000,000	\$	300,000	\$	135,000	\$	300,000	\$	121,500	\$	300,000	\$	108,000	\$	300,000	\$	94,500

TOWN OF WATERTOWN

	FY	COST	FY 23		FY 24		FY 25		FY 26		FY 27	
			PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
10 ARSENAL PARK RENOVATIONS	BR 21	\$ 6,350,000	\$ 635,000	\$ 285,750	\$ 635,000	\$ 257,175	\$ 635,000	\$ 228,600	\$ 635,000	\$ 200,025	\$ 635,000	\$ 171,450
10 FILIPPETTO: SPRAY PRK DESIGN & RENO	BR 21	\$ 400,000	\$ 40,000	\$ 18,000	\$ 40,000	\$ 16,200	\$ 40,000	\$ 14,400	\$ 40,000	\$ 12,600	\$ 40,000	\$ 10,800
10 RINK: REPAIR HANDICAP RAMP	BR 21	\$ 300,000	\$ 30,000	\$ 13,500	\$ 30,000	\$ 12,150	\$ 30,000	\$ 10,800	\$ 30,000	\$ 9,450	\$ 30,000	\$ 8,100
5 HIGHWAY (CONNECTOR/THROUGHWAYS)	STB 21	\$ 7,050,000	\$ 705,000	\$ 317,250	\$ 705,000	\$ 285,525	\$ 705,000	\$ 253,800	\$ 705,000	\$ 222,075	\$ 705,000	\$ 190,350
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE 22	\$ 300,000	\$ 300,000	\$ 67,500	\$ 300,000	\$ 54,000	\$ 300,000	\$ 40,500	\$ 300,000	\$ 27,000	\$ 300,000	\$ 13,500
5 IT: PERMITTING/TRANSPARENCY DASHBDRS	BE 22	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
5 IT: VIDEO SECURITY & ACCESS CONTROL	BE 22	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
5 IT: FIBER LOOP BUILD OUT & CABLING	BE 22	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
5 IT: DOCUMENT SCANNING	BE 22	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
5 POLICE: AUDIO & VIDEO UPGRADES 4 CONF	BE 22	\$ 64,200	\$ 12,840	\$ 2,889	\$ 12,840	\$ 2,311	\$ 12,840	\$ 1,733	\$ 12,840	\$ 1,156	\$ 12,840	\$ 578
5 SULLIVAN PLYGRD EQUIP, TOT, WLKWY	BR 22	\$ 425,000	\$ 85,000	\$ 19,125	\$ 85,000	\$ 15,300	\$ 85,000	\$ 11,475	\$ 85,000	\$ 7,650	\$ 85,000	\$ 3,825
20 VICT: FLD: PHASE 3 FIELDHOUSE DESIGN	BR 22	\$ 375,000	\$ 18,750	\$ 16,875	\$ 18,750	\$ 16,031	\$ 18,750	\$ 15,188	\$ 18,750	\$ 14,344	\$ 18,750	\$ 13,500
5 RINK: AMMONIA DETECTION SYSTEM	BR 22	\$ 65,000	\$ 13,000	\$ 2,925	\$ 13,000	\$ 2,340	\$ 13,000	\$ 1,755	\$ 13,000	\$ 1,170	\$ 13,000	\$ 585
10 RINK BOARD REPLACEMENTS	BR 22	\$ 265,000	\$ 26,500	\$ 11,925	\$ 26,500	\$ 10,733	\$ 26,500	\$ 9,540	\$ 26,500	\$ 8,348	\$ 26,500	\$ 7,155
5 HIGHWAY (CONNECTOR/THROUGHWAYS)	STB 22	\$ 1,894,200	\$ 296,090	\$ 85,239	\$ 296,090	\$ 71,915	\$ 296,090	\$ 58,591	\$ 296,090	\$ 45,267	\$ 296,090	\$ 31,943
5 HIGHWAY RECONSTR	STB 22	\$ 1,500,000	\$ 300,000	\$ 67,500	\$ 300,000	\$ 54,000	\$ 300,000	\$ 40,500	\$ 300,000	\$ 27,000	\$ 300,000	\$ 13,500
5 SIDEWALK RECONSTR	SWB 22	\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000	\$ 100,000	\$ 4,500
5 MIDDLE: UPGRADE PHONE SYSTEM	BR 22	\$ 50,000	\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350	\$ 10,000	\$ 900	\$ 10,000	\$ 450
10 MIDDLE: REMODEL BATHROOMS	BR 22	\$ 210,000	\$ 21,000	\$ 9,450	\$ 21,000	\$ 8,505	\$ 21,000	\$ 7,560	\$ 21,000	\$ 6,615	\$ 21,000	\$ 5,670
15 MIDDLE: HVAC (VRF) 2ND FLOOR	BR 22	\$ 650,000	\$ 43,333	\$ 29,250	\$ 43,333	\$ 27,300	\$ 43,333	\$ 25,350	\$ 43,333	\$ 23,400	\$ 43,333	\$ 21,450
15 MIDDLE: FIRE PROTECTION (NEW SYSTEM)	BR 22	\$ 2,000,000	\$ 133,333	\$ 90,000	\$ 133,333	\$ 84,000	\$ 133,333	\$ 78,000	\$ 133,333	\$ 72,000	\$ 133,333	\$ 66,000
5 MIDDLE: DESIGN HVAC 1ST FLOOR	BR 22	\$ 170,000	\$ 34,000	\$ 7,650	\$ 34,000	\$ 6,120	\$ 34,000	\$ 4,590	\$ 34,000	\$ 3,060	\$ 34,000	\$ 1,530
30 DESIGN OF NEW HIGH SCHOOL	BR 22	\$ 9,798,779	\$ 241,667	\$ 138,600	\$ 241,667	\$ 127,725	\$ 241,667	\$ 116,850	\$ 241,667	\$ 105,975	\$ 241,667	\$ 95,100
20 RENOV/RECONST 3 ELEM SCH BLDG	BR 22	\$ 50,023,109	\$ 2,501,155	\$ 2,194,764	\$ 2,501,155	\$ 2,082,212	\$ 2,501,155	\$ 1,969,660	\$ 2,501,155	\$ 1,857,108	\$ 2,501,155	\$ 396,851
			\$ 2,501,155	\$ 2,635,709	\$ 2,827,781	\$ 2,523,157	\$ 2,827,781	\$ 2,395,907	\$ 2,827,781	\$ 2,268,657	\$ 2,827,781	\$ 2,197,682
20 DESIGN NEW BLDG AT FORMER POLICE ST.	BR 23	\$ 1,000,000	\$ 50,000	\$ 45,000	\$ 50,000	\$ 42,750	\$ 50,000	\$ 42,750	\$ 50,000	\$ 40,500	\$ 50,000	\$ 38,250
5 ADMIN BLDG: DESIGN MASONRY & METAL	BR 23	\$ 40,000	\$ 8,000	\$ 1,800	\$ 8,000	\$ 1,440	\$ 8,000	\$ 1,440	\$ 8,000	\$ 1,080	\$ 8,000	\$ 720
5 ADMIN BLDG: DESIGN HVAC-HAU CC	BR 23	\$ 120,000	\$ 24,000	\$ 5,400	\$ 24,000	\$ 4,320	\$ 24,000	\$ 4,320	\$ 24,000	\$ 3,240	\$ 24,000	\$ 2,160
5 ADMIN BLDG: DESIGN LIGHTING/ACCESS	BR 23	\$ 60,000	\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160	\$ 12,000	\$ 2,160	\$ 12,000	\$ 1,620	\$ 12,000	\$ 1,080
5 ADMIN BLDG: DESIGN ROOF REPAIRS	BR 23	\$ 45,000	\$ 9,000	\$ 2,025	\$ 9,000	\$ 1,620	\$ 9,000	\$ 1,620	\$ 9,000	\$ 1,215	\$ 9,000	\$ 810
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE 23	\$ 300,000	\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800	\$ 60,000	\$ 10,800	\$ 60,000	\$ 8,100	\$ 60,000	\$ 5,400
5 IT: PERMITTING/TRANSPARENCY DASHBDRS	BE 23	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800
5 IT: VIDEO SECURITY & ACCESS CONTROL	BE 23	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800
5 IT: FIBER LOOP BUILD OUT & CABLING	BE 23	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800
5 IT: DOCUMENT SCANNING	BE 23	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800
5 FIRE: EAST STATION HVAC/PLUMBING	BR 23	\$ 120,000	\$ 24,000	\$ 5,400	\$ 24,000	\$ 4,320	\$ 24,000	\$ 4,320	\$ 24,000	\$ 3,240	\$ 24,000	\$ 2,160
5 FIRE: EAST STATION PAINT/CARP/LIGHTING	BR 23	\$ 115,000	\$ 23,000	\$ 5,175	\$ 23,000	\$ 4,140	\$ 23,000	\$ 4,140	\$ 23,000	\$ 3,105	\$ 23,000	\$ 2,070
5 FIRE: MAIN STATION INTERIOR PAINTING	BR 23	\$ 50,000	\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350	\$ 10,000	\$ 900
5 LIBRARY: REPAIR CHILDREN'S ROOM WATER	BR 23	\$ 125,000	\$ 25,000	\$ 5,625	\$ 25,000	\$ 4,500	\$ 25,000	\$ 4,500	\$ 25,000	\$ 3,375	\$ 25,000	\$ 2,250
20 LIBRARY: REPLACE BOILERS & PUMPS	BR 23	\$ 200,000	\$ 10,000	\$ 9,000	\$ 10,000	\$ 8,550	\$ 10,000	\$ 8,550	\$ 10,000	\$ 8,100	\$ 10,000	\$ 7,650
5 LIBRARY: DESIGN/ENGINEER CHILLER & RF	BR 23	\$ 50,000	\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350	\$ 10,000	\$ 900
15 DPW ADMIN. BLDG: ROOF REPLACEMENT	BR 23	\$ 2,000,000	\$ 133,333	\$ 90,000	\$ 133,333	\$ 84,000	\$ 133,333	\$ 78,000	\$ 133,333	\$ 72,000	\$ 133,333	\$ 66,000
5 CEMETERY: OFF ROAD UTILITY VEH	BE 23	\$ 30,000	\$ 6,000	\$ 1,350	\$ 6,000	\$ 1,080	\$ 6,000	\$ 1,080	\$ 6,000	\$ 810	\$ 6,000	\$ 540
20 PROP/BLDG: BOILER REPLACEMENT	BR 23	\$ 200,000	\$ 10,000	\$ 9,000	\$ 10,000	\$ 8,550	\$ 10,000	\$ 8,550	\$ 10,000	\$ 8,100	\$ 10,000	\$ 7,650
10 PARKS: GAZEBO AT SALTONSTALL PARK	BR 23	\$ 150,000	\$ 15,000	\$ 6,750	\$ 15,000	\$ 6,075	\$ 15,000	\$ 6,075	\$ 15,000	\$ 5,400	\$ 15,000	\$ 4,725
10 PARKS&FORESTRY: SWAP LOADER	BE 23	\$ 200,000	\$ 20,000	\$ 9,000	\$ 20,000	\$ 8,100	\$ 20,000	\$ 8,100	\$ 20,000	\$ 7,200	\$ 20,000	\$ 6,300
20 VICT: FLD: PH 3 FIELDHOUSE ADD/RENO	BR 23	\$ 4,000,000	\$ 200,000	\$ 180,000	\$ 200,000	\$ 171,000	\$ 200,000	\$ 171,000	\$ 200,000	\$ 162,000	\$ 200,000	\$ 153,000
10 VICTORY FIELD TURF REPLACEMENT	BR 23	\$ 1,500,000	\$ 150,000	\$ 67,500	\$ 150,000	\$ 60,750	\$ 150,000	\$ 60,750	\$ 150,000	\$ 54,000	\$ 150,000	\$ 47,250
5 HOWE PARK: DESIGN, EQUIP. & RESURFACE	BR 23	\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000

TOWN OF WATERTOWN

			FY 23		FY 24		FY 25		FY 26		FY 27	
	FY	COST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
15	SR CTR: ROOF REPAIRS/REPLACEMENT	BR 23 \$ 150,000			\$ 10,000	\$ 6,750	\$ 10,000	\$ 6,300	\$ 10,000	\$ 5,850	\$ 10,000	\$ 5,400
5	SR CTR: EXTERIOR PAINTING	BR 23 \$ 50,000			\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350	\$ 10,000	\$ 900
10	RINK ELECT ICE RESURF MACHINE	BE 23 \$ 150,000			\$ 15,000	\$ 6,750	\$ 15,000	\$ 6,075	\$ 15,000	\$ 5,400	\$ 15,000	\$ 4,725
10	RINK: REPLACEMENT OF STANDS	BR 23 \$ 200,000			\$ 20,000	\$ 9,000	\$ 20,000	\$ 8,100	\$ 20,000	\$ 7,200	\$ 20,000	\$ 6,300
		\$ 11,755,000	\$ -	\$ -	\$ 1,034,333	\$ 528,975	\$ 1,034,333	\$ 482,430	\$ 1,034,333	\$ 435,885	\$ 1,034,333	\$ 389,340
5	MT. AUBURN CORRIDOR APPR. & EASEMENTS	STB 23 \$ 2,600,000			\$ 520,000	\$ 117,000	\$ 520,000	\$ 93,600	\$ 520,000	\$ 70,200	\$ 520,000	\$ 46,800
5	HIGHWAY (CONNECTOR/THROUGHWAYS)	STB 23 \$ 1,500,000			\$ 300,000	\$ 67,500	\$ 300,000	\$ 54,000	\$ 300,000	\$ 40,500	\$ 300,000	\$ 27,000
5	HIGHWAY RECONSTR	STB 23 \$ 2,000,000			\$ 400,000	\$ 90,000	\$ 400,000	\$ 72,000	\$ 400,000	\$ 54,000	\$ 400,000	\$ 36,000
5	SIDEWALK RECONSTR	SWB 23 \$ 500,000			\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000
		\$ 6,600,000	\$ -	\$ -	\$ 1,320,000	\$ 297,000	\$ 1,320,000	\$ 237,600	\$ 1,320,000	\$ 178,200	\$ 1,320,000	\$ 118,800
5	MIDDLE: DESIGN CRTYRD & EXT. GRNDS	BR 23 \$ 120,000			\$ 24,000	\$ 5,400	\$ 24,000	\$ 4,320	\$ 24,000	\$ 3,240	\$ 24,000	\$ 2,160
5	MIDDLE: RENOVATE COURTYRD LANDSCP	BR 23 \$ 275,000			\$ 55,000	\$ 12,375	\$ 55,000	\$ 9,900	\$ 55,000	\$ 7,425	\$ 55,000	\$ 4,950
15	MIDDLE: HVAC (VRF) 1ST FLOOR	BR 23 \$ 945,000			\$ 63,000	\$ 42,525	\$ 63,000	\$ 39,690	\$ 63,000	\$ 36,855	\$ 63,000	\$ 34,020
30	HIGH SCHOOL: NEW BUILDING	BR 23 \$ 75,000,000			\$ 2,500,000	\$ 3,375,000	\$ 2,500,000	\$ 3,262,500	\$ 2,500,000	\$ 3,150,000	\$ 2,500,000	\$ 3,037,500
		\$ 76,340,000	\$ -	\$ -	\$ 2,642,000	\$ 3,435,300	\$ 2,642,000	\$ 3,316,410	\$ 2,642,000	\$ 3,197,520	\$ 2,642,000	\$ 3,078,630
30	BUILD NEW BUILDING AT FORMER POLICE ST	BR 24 \$ 7,000,000			\$ 233,333	\$ 315,000	\$ 233,333	\$ 315,000	\$ 233,333	\$ 304,500	\$ 233,333	\$ 294,000
20	ADMIN BLDG: MASONRY & METAL REPAIR	BR 24 \$ 500,000			\$ 25,000	\$ 22,500	\$ 25,000	\$ 21,375	\$ 25,000	\$ 21,375	\$ 25,000	\$ 20,250
10	ADMIN BLDG: REPLACE HVAC HAU CC	BR 24 \$ 650,000			\$ 65,000	\$ 29,250	\$ 65,000	\$ 26,325	\$ 65,000	\$ 26,325	\$ 65,000	\$ 23,400
20	ADMIN BLDG: LIGHTING & ACCESSIBILITY	BR 24 \$ 577,000			\$ 28,850	\$ 25,965	\$ 28,850	\$ 24,667	\$ 28,850	\$ 24,667	\$ 28,850	\$ 23,369
15	ROOF SHINGLE REPLACE/ROOF REFURBISHM	BR 24 \$ 200,000			\$ 13,333	\$ 9,000	\$ 13,333	\$ 8,400	\$ 13,333	\$ 8,400	\$ 13,333	\$ 7,800
5	ADD EV STRUCTURES	BR 24 \$ 90,000			\$ 18,000	\$ 4,050	\$ 18,000	\$ 3,240	\$ 18,000	\$ 3,240	\$ 18,000	\$ 2,430
5	IT: INFRASTRUCTURE IMPROVEMENTS	BE 24 \$ 300,000			\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800	\$ 60,000	\$ 10,800	\$ 60,000	\$ 8,100
5	IT: PERMITTING/TRANSPARENCY DASHBRDS	BE 24 \$ 100,000			\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700
5	IT: VIDEO SECURITY & ACCESS CONTROL	BE 24 \$ 100,000			\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700
5	IT: FIBER LOOP BUILD OUT & CABLING	BE 24 \$ 100,000			\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700
5	IT: DOCUMENT SCANNING	BE 24 \$ 100,000			\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700
5	IT: MUNIS FINANCIAL SYSTEM ENHANCEMENT	BE 24 \$ 100,000			\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700
5	FIRE: MAIN STATION CONCRETE COATING	BR 24 \$ 85,000			\$ 17,000	\$ 3,825	\$ 17,000	\$ 3,825	\$ 17,000	\$ 3,060	\$ 17,000	\$ 2,295
5	FIRE: MAIN STATION INTERIOR REPAIRS	BR 24 \$ 50,000			\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350
5	FIRE: MAIN STN. REPLACE EMERG GEN	BE 24 \$ 90,000			\$ 18,000	\$ 4,050	\$ 18,000	\$ 3,240	\$ 18,000	\$ 3,240	\$ 18,000	\$ 2,430
5	FIRE: MAIN STATION KITCHEN DUCTWORK	BR 24 \$ 50,000			\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350	\$ 10,000	\$ 1,350
5	FIRE: STATION ALERTING SYSTEM	BE 24 \$ 105,000			\$ 21,000	\$ 4,725	\$ 21,000	\$ 3,780	\$ 21,000	\$ 3,780	\$ 21,000	\$ 2,835
20	LIBRARY REPLACE CHILLER	BR 24 \$ 200,000			\$ 10,000	\$ 9,000	\$ 10,000	\$ 8,550	\$ 10,000	\$ 8,100	\$ 10,000	\$ 8,100
5	LIBRARY Repl. Roof Top Units/Compressors	BR 24 \$ 416,300			\$ 83,260	\$ 18,734	\$ 83,260	\$ 14,987	\$ 83,260	\$ 14,987	\$ 83,260	\$ 11,240
5	POLICE: IN CRUISER VIDEO SYSTEM	BE 24 \$ 72,600			\$ 14,520	\$ 3,267	\$ 14,520	\$ 2,614	\$ 14,520	\$ 2,614	\$ 14,520	\$ 1,960
5	POLICE: REPL ACCESS CONTRL BVS SERV	BE 24 \$ 35,000			\$ 7,000	\$ 1,575	\$ 7,000	\$ 1,260	\$ 7,000	\$ 945	\$ 7,000	\$ 945
10	DPW: SOLAR CANOPY FRONT PRKNG LOT	BR 24 \$ 1,250,000			\$ 125,000	\$ 56,250	\$ 125,000	\$ 50,625	\$ 125,000	\$ 50,625	\$ 125,000	\$ 45,000
10	HIGHWAY RACK TRUCK	BE 24 \$ 150,000			\$ 15,000	\$ 6,750	\$ 15,000	\$ 6,075	\$ 15,000	\$ 6,075	\$ 15,000	\$ 5,400
10	HIGHWAY CREW TRUCK	BE 24 \$ 180,000			\$ 18,000	\$ 8,100	\$ 18,000	\$ 7,290	\$ 18,000	\$ 7,290	\$ 18,000	\$ 6,480
10	SNOW&ICE: SALTER 6 WHEELER	BE 24 \$ 300,000			\$ 30,000	\$ 13,500	\$ 30,000	\$ 12,150	\$ 30,000	\$ 12,150	\$ 30,000	\$ 10,800
10	PROP/BLDG: HEAVY DUTY 4X4 FORKLIFT	BE 24 \$ 100,000			\$ 10,000	\$ 4,500	\$ 10,000	\$ 4,050	\$ 10,000	\$ 4,050	\$ 10,000	\$ 3,600
10	PARKS&FORESTRY: TREE CHIPPER	BE 24 \$ 75,000			\$ 7,500	\$ 3,375	\$ 7,500	\$ 3,038	\$ 7,500	\$ 3,038	\$ 7,500	\$ 2,700
10	PARKS&FORESTRY: UTILITY TRUCK	BE 24 \$ 65,000			\$ 6,500	\$ 2,925	\$ 6,500	\$ 2,633	\$ 6,500	\$ 2,633	\$ 6,500	\$ 2,340
10	BEMIS INSTALL. PLYGRD EQUIP. SPRAY	BR 24 \$ 800,000			\$ 80,000	\$ 36,000	\$ 80,000	\$ 32,400	\$ 80,000	\$ 32,400	\$ 80,000	\$ 28,800
10	REC: SPECIAL NEEDS DIAMOND	BR 24 \$ 600,000			\$ 60,000	\$ 27,000	\$ 60,000	\$ 24,300	\$ 60,000	\$ 24,300	\$ 60,000	\$ 21,600
5	PUB. BLDGS.: SIDEWALK SNOWBLOWER	BE 24 \$ 60,000			\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160	\$ 12,000	\$ 2,160	\$ 12,000	\$ 1,620
5	PUB BLDG: EQUIPMENT INVENTORY SYST	BE 24 \$ 150,000			\$ 30,000	\$ 6,750	\$ 30,000	\$ 5,400	\$ 30,000	\$ 5,400	\$ 30,000	\$ 4,050
5	SR CTR: WILKMY ENT REPAIR INCL LIGHT	BR 24 \$ 50,000			\$ 10,000	\$ 2,250	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,800	\$ 10,000	\$ 1,350
5	SR CTR: DESIGN UPGRADE FIRE ALARM	BR 24 \$ 20,000			\$ 4,000	\$ 900	\$ 4,000	\$ 720	\$ 4,000	\$ 540	\$ 4,000	\$ 567
5	RINK: ELECTRICAL PANEL UPGRADES	BR 24 \$ 21,000			\$ 4,200	\$ 945	\$ 4,200	\$ 756	\$ 4,200	\$ 756	\$ 4,200	\$ 567
5	UPGRADE INTERNAL LIGHTING TO LED	BR 24 \$ 30,000			\$ 6,000	\$ 1,350	\$ 6,000	\$ 1,080	\$ 6,000	\$ 1,080	\$ 6,000	\$ 810
5	RINK: REBUILD OF COMPRESSORS	BR 24 \$ 20,000			\$ 4,000	\$ 900	\$ 4,000	\$ 720	\$ 4,000	\$ 720	\$ 4,000	\$ 540
		\$ 14,791,900	\$ -	\$ -	\$ 1,156,497	\$ 665,636	\$ 1,156,497	\$ 613,593	\$ 1,156,497	\$ 613,593	\$ 1,156,497	\$ 581,551
5	PROP&BLDG:UNDERGROUND DUCT	BR 24 \$ 300,000			\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800	\$ 60,000	\$ 10,800	\$ 60,000	\$ 8,100
5	HIGHWAY (CONNECTOR/THROUGHWAYS)	STB 24 \$ 1,575,000			\$ 315,000	\$ 70,875	\$ 315,000	\$ 56,700	\$ 315,000	\$ 56,700	\$ 315,000	\$ 42,525
5	HIGHWAY RECONSTR	STB 24 \$ 2,100,000			\$ 420,000	\$ 94,500	\$ 420,000	\$ 75,600	\$ 420,000	\$ 75,600	\$ 420,000	\$ 56,700

TOWN OF WATERTOWN

	FY	COST	FY 23		FY 24		FY 25		FY 26		FY 27	
			PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
5	SIDEWALK RECONSTR	SWB 24	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
30	HIGH SCHOOL: NEW BUILDING	BR 24	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
15	MIDDLE: HVAC (VRF) BASEMENT	BR 24	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	ADMIN. BLDG: REPLACE FAN COIL & AHUV	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	ADD EV STATIONS	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	ADMIN BLDG:UPGRADE FIRE ALARM SYST.	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
15	UPGRADE FIRE PROTECTION SYSTEM	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: INFRASTRUCTURE IMPROVEMENTS	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: VIDEO SECURITY & ACCESS CONTROL	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: FIBER LOOP BUILD OUT & CABLING	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: DOCUMENT SCANNING	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: MUNIS FINANCIAL SYSTEM ENHANCEMENT	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: PUBLIC WIFI	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	FIRE: AMBULANCE	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	FIRE: MAIN & NORTH ST. APPARATUS DOORS	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
15	FIRE: ENGINE 1 TRUCK REPLACEMENT	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
15	DPW ADMIN. BLDG: ROOF REPLACEMENT	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	HIGHWAY: SKID STEER	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	SNOW AND ICE: LOADER 3/4 YARD	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	CEMETERY: OFF ROAD UTILITY VEH	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	FILIPPELLO (GROVE), EQUIP. & RESURFACE	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	PUB. BLDGS.: SIDEWALK SNOWBLOWER	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	PUB BLDGS: MAINTENANCE MOVE	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	PUB BLDGS: PICK UP TRUCK WITH PLOW	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	SR CTR: UPGRADE FIRE ALARM SYSTEM	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	RINK ENERGY MANAGEMENT SYST.	BE 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	RINK ENCLOSURE OF OUTSIDE WALLS	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	RINK: REPLACE BOILERS	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	HIGHWAY (CONNECTOR/THROUGHWAYS)	STB 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	HIGHWAY RECONSTR	STB 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	SIDEWALK RECONSTR	SWB 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	MIDDLE: REMODEL BATHROOMS	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	MIDDLE: RENOVATE BEMIS ENTRANCE	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
15	MIDDLE: ROOFING REFURBISHING	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
15	MIDDLE: HVAC (VRF) 1ST FLOOR	BR 25	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	ADMIN BLDG:UPGRADE FIRE ALARM SYST.	BR 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
15	UPGRADE FIRE PROTECTION SYSTEM	BR 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	ADMIN BLDG: UPGRADE LIGHTING	BR 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: INFRASTRUCTURE IMPROVEMENTS	BE 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: VIDEO SECURITY & ACCESS CONTROL	BE 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: FIBER LOOP BUILD OUT & CABLING	BE 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: DOCUMENT SCANNING	BE 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	IT: PUBLIC WIFI	BE 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	FIRE: PROTECTIVE OUTER GEAR	BE 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
30	FIRE: EAST END STATION REPLACEMENT	BR 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
20	LIBRARY: REPAIR/REPLACE ROOF	BR 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	LIBRARY: FEAS. STDY FOR LIBRARY EXPANSK	BR 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5	CENTRAL MOTORS: SUPERVISOR VEHICLE	BE 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	SNOW&ICE: SALTER 6 WHEELER	BE 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	PROP/BLDG: ROUGH TERRAIN FORKLIFT	BE 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
10	LOWELL INSTALL PLYGRND EQUIP & RESURF	BR 26	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$

TOWN OF WATERTOWN

TOTAL

FY 2023 - FY 2027 CIP WATER/SEWER FUNDS

A	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY23		FY 24		FY 25		FY 26		FY 27	
1												
2	WATER/SEWER ENTERPRISE FUNDS											
3	SEWER											
4	Sewer/Drain System Rehabilitation	4,000.0	800.0	SR	800.0	SR	800.0	SR	800.0	SR	800.0	SR
5	Stormwater & Drainage Improvements	1,500.0	300.0	SR	300.0	SR	300.0	SR	300.0	SR	300.0	SR
6	10 MWRA I & I	5,250.0	1050.0	MWRAB	1050.0	MWRAB	1050.0	MWRAB	1050.0	MWRAB	1050.0	MWRAB
7	10 Sewer System Improvements	3,750.0	750.0	SEB	750.0	SEB	750.0	SEB	750.0	SEB	750.0	SEB
8	10 35 GVM Service Truck	170.0					170.0	SEB				
9	10 Street Sweeper	0.0										
10	10 Sewer Vac	430.0			430.0	SEB						
11	10 Swap Dump Truck	190.0			190.0	SEB						
12	10 Mini - Excavator	130.0							130.0	SEB		
13	SEWER SUBTOTAL	15,420.0	2,900.0		3,520.0		3,070.0		3,030.0		2,900.0	
14												
15	WATER											
16	Water system improvements	1,000.0	200.0	WR	200.0	WR	200.0	WR	200.0	WR	200.0	WR
17	10 MWRA LWSAP	2,500.0	500.0	MWRAB	500.0	MWRAB	500.0	MWRAB	500.0	MWRAB	500.0	MWRAB
18	10 MWRA LLP	1,500.0	300.0	MWRAL	300.0	MWRAL	300.0	MWRAL	300.0	MWRAL	300.0	MWRAL
19	10 Trench Safety Box Truck	160.0							160.0	WEB		
20	5 Utility Truck	60.0	60.0	WEB								
21	10 Gate Valve/Mini Vac Truck	140.0			140.0	WEB						
22	10 Service Response Truck	170.0							170.0	WEB		
23	10 Water Vector	450.0										
24	WATER SUBTOTAL	5,980.0	1,060.0		1,140.0		1,000.0		1,330.0		1,450.0	WEB
25												
26	TOTAL WATER & SEWER	21,400.0	3,960.0		4,660.0		4,070.0		4,360.0		4,350.0	
27												
28	STORMWATER											
29	Phase 2 MS4 Permit Management Plan	250.0	50.0	TBD	50.0	TBD	50.0	TBD	50.0	TBD	50.0	TBD
30	Phase 2 MS4 Construction/Improvements	35,400.0	100.0	TBD	100.0	TBD	100.0	TBD	100.0	TBD	35,000.0	TBD
31	Phase 2 MS4 Phosphorous Control Plan	500.0	100.0	TBD	100.0	TBD	100.0	TBD	100.0	TBD	100.0	TBD
32	STORMWATER SUBTOTAL	36,150.0	250.0		250.0		250.0		250.0		35,150.0	
33												
34	TOT. WATER, SEWER & STORMWATER	57,550.0	4,210.0		4,910.0		4,320.0		4,610.0		39,500.0	
35												
36	COSTS BY SOURCE OF FUNDS											
37	SR SEWER REVENUE	5,500.0	1,100.0		1,100.0		1,100.0		1,100.0		1,100.0	
38	SEB SEWER EQUIPMENT BONDS	4,670.0	750.0		1,370.0		920.0		880.0		750.0	
39	TBD TO BE DETERMINED	36,150.0	250.0		250.0		250.0		250.0		35,150.0	
40	MWRAB MWRA Bond - Interest Free	7,750.0	1,550.0		1,550.0		1,550.0		1,550.0		1,550.0	
41	MWRAL MWRA LLP	1,500.0	300.0		300.0		300.0		300.0		300.0	
42	WR WATER REVENUE	1,000.0	200.0		200.0		200.0		200.0		200.0	
43	WEB WATER EQUIPMENT BONDS	980.0	60.0		140.0		0.0		330.0		450.0	
44	GRAND TOTAL - ENTERPRISE FUNDS	57,550.0	4,210.0		4,910.0		4,320.0		4,610.0		39,500.0	

CIP ENTERPRISE FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
2							
3	SEWER PERMANENT DEBT						
4	FY14 Refunding Bond Issue (May 14)						
5	Prin (675,000) - DPW Building		\$ 67,500	\$ 67,500	\$ -	\$ -	\$ -
6	L/T Int		\$ 5,063	\$ 1,688	\$ -	\$ -	\$ -
7	Subtotal		\$ 72,563	\$ 69,188	\$ -	\$ -	\$ -
8							
9	FY 16 Bond (November 16)						
10	Prin (302,500) - MWRA		\$ -	\$ -	\$ -	\$ -	\$ -
11	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
12	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ -
13							
14	FY 18 Bond (January 18)						
15	Prin (565,550) - Various Equipment		\$ 60,000	\$ 50,000	\$ 50,000	\$ 45,000	\$ 45,000
16	L/T Int		\$ 11,800	\$ 9,400	\$ 7,400	\$ 5,400	\$ 3,600
17	Subtotal		\$ 71,800	\$ 59,400	\$ 57,400	\$ 50,400	\$ 48,600
18							
19	FY 18 Bond (February 18)						
20	Prin (288,200) - MWRA		\$ 57,640	\$ -	\$ -	\$ -	\$ -
21	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
22	Subtotal		\$ 57,640	\$ -	\$ -	\$ -	\$ -
23							
24	FY18 Bond (March 19)						
25	Prin (262,500) - MWRA		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
26	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
27	Subtotal		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
28							
29	FY 19 Bond (June 19)						
30	Prin (139,000) - Various Equipment		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
31	L/T Int		\$ 4,500	\$ 3,750	\$ 3,000	\$ 2,250	\$ 1,500
32	Subtotal		\$ 19,500	\$ 18,750	\$ 18,000	\$ 17,250	\$ 16,500
33							
34	FY19 Bond (December 19)						
35	Prin (262,500) - MWRA		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
36	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
37	Subtotal		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
38							
39	FY20 Bond (June 21)						
40	Prin (262,500) - MWRA		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
41	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
42	Subtotal		\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
43							
44	SEWER PERMANENT DEBT						
45	Prin		\$ 278,890	\$ 211,250	\$ 143,750	\$ 138,750	\$ 138,750
46	L/T Int		\$ 21,363	\$ 14,838	\$ 10,400	\$ 7,650	\$ 5,100
47	TOTAL SEWER PERMANENT DEBT		\$ 300,253	\$ 226,088	\$ 154,150	\$ 146,400	\$ 143,850
48							
49	SEWER AUTHORIZED UNISSUED DEBT						
50	FY18 Bond (June 18)						
51	Prin (160,000) See schedule		\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
52	L/T Int (4.5%)		\$ 6,480	\$ 5,760	\$ 5,040	\$ 4,320	\$ 3,600
53	Subtotal		\$ 22,480	\$ 21,760	\$ 21,040	\$ 20,320	\$ 19,600

CIP ENTERPRISE FUND DEBT PROJECTION

	A		B	C	D	E	F	G
				FY'23	FY'24	FY'25	FY'26	FY'27
1								
54	Prin			\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
55	L/T Int			\$ 6,480	\$ 5,760	\$ 5,040	\$ 4,320	\$ 3,600
56	TOTAL SEWER AUTHORIZED UNISSUED DEBT			\$ 22,480	\$ 21,760	\$ 21,040	\$ 20,320	\$ 19,600
57								
58	SEWER PLANNED DEBT							
59	FY19 Bond (June 21)							
60	Prin (270,000) - Heavy Crane			\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000
61	L/T Int (0%)			\$ 12,150	\$ 10,935	\$ 9,720	\$ 8,505	\$ 7,290
62	Subtotal			\$ 39,150	\$ 37,935	\$ 36,720	\$ 35,505	\$ 34,290
63								
64	FY21 Bond (June 21)							
65	Prin (262,500) - MWRA			\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
66	L/T Int (0%)			\$ -	\$ -	\$ -	\$ -	\$ -
67	Subtotal			\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
68								
69	FY22 Bond (June 22)							
70	Prin (1,000,000) - See Schedule			\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
71	L/T Int (4.5%)			\$ 45,000	\$ 40,500	\$ 36,000	\$ 31,500	\$ 27,000
72	Subtotal			\$ 145,000	\$ 140,500	\$ 136,000	\$ 131,500	\$ 127,000
73								
74	FY22 Bond (June 22)							
75	Prin (262,500) - MWRA			\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
76	L/T Int (0%)			\$ -	\$ -	\$ -	\$ -	\$ -
77	Subtotal			\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250
78								
79	FY23 Bond (June 23)							
80	Prin (750,000) - See Schedule			\$ -	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
81	L/T Int (4.5%)			\$ -	\$ 33,750	\$ 30,375	\$ 27,000	\$ 23,625
82	Subtotal			\$ -	\$ 108,750	\$ 105,375	\$ 102,000	\$ 98,625
83								
84	FY23 Bond (June 23)							
85	Prin (1,050,000) - MWRA			\$ -	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000
86	L/T Int (0%)			\$ -	\$ -	\$ -	\$ -	\$ -
87	Subtotal			\$ -	\$ 105,000	\$ 105,000	\$ 105,000	\$ 105,000
88								
89	FY24 Bond (June 24)							
90	Prin (1,370,000) - See Schedule			\$ -	\$ -	\$ 137,000	\$ 137,000	\$ 137,000
91	L/T Int (4.5%)			\$ -	\$ -	\$ 61,650	\$ 55,485	\$ 49,320
92	Subtotal			\$ -	\$ -	\$ 198,650	\$ 192,485	\$ 186,320
93								
94	FY24 Bond (June 24)							
95	Prin (1,050,000) - MWRA			\$ -	\$ -	\$ 105,000	\$ 105,000	\$ 105,000
96	L/T Int (0%)			\$ -	\$ -	\$ -	\$ -	\$ -
97	Subtotal			\$ -	\$ -	\$ 105,000	\$ 105,000	\$ 105,000
98								
99	FY25 Bond (June 25)							
100	Prin (920,000) - See Schedule			\$ -	\$ -	\$ -	\$ 92,000	\$ 92,000
101	L/T Int (4.5%)			\$ -	\$ -	\$ -	\$ 41,400	\$ 37,260
102	Subtotal			\$ -	\$ -	\$ -	\$ 133,400	\$ 129,260
103								
104	FY25 Bond (June 25)							
105	Prin (1,050,000) - MWRA			\$ -	\$ -	\$ -	\$ 105,000	\$ 105,000
106	L/T Int (0%)			\$ -	\$ -	\$ -	\$ -	\$ -
107	Subtotal			\$ -	\$ -	\$ -	\$ 105,000	\$ 105,000

A		B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
108							
109	FY26 Bond (June 26)						
110	Prin (880,000) - See Schedule		\$ -	\$ -	\$ -	\$ -	\$ 88,000
111	L/T Int (4.5%)		\$ -	\$ -	\$ -	\$ -	\$ 39,600
112	Subtotal		\$ -	\$ -	\$ -	\$ -	\$ 127,600
113							
114	SEWER PLANNED DEBT						
115	Prin		\$ 179,500	\$ 359,500	\$ 601,500	\$ 798,500	\$ 886,500
116	L/T Int		\$ 57,150	\$ 85,185	\$ 137,745	\$ 163,890	\$ 184,095
117	TOTAL SEWER PLANNED DEBT		\$ 236,650	\$ 444,685	\$ 739,245	\$ 962,390	\$ 1,070,595
118							
119	SEWER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT						
120	Prin		\$ 474,390	\$ 586,750	\$ 761,250	\$ 953,250	\$ 1,041,250
121	L/T Int		\$ 84,993	\$ 105,783	\$ 153,185	\$ 175,860	\$ 192,795
122	TOTAL SEWER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT		\$ 559,383	\$ 692,533	\$ 914,435	\$ 1,129,110	\$ 1,234,045
123							
124	WATER PERMANENT DEBT						
125	FY13 Bond (June 13)						
126	Prin (1,500,000) - MWRA		\$ 150,000	\$ -	\$ -	\$ -	\$ -
127	L/T Int		\$ -	\$ -	\$ -	\$ -	\$ -
128	Subtotal		\$ 150,000	\$ -	\$ -	\$ -	\$ -
129							
130	FY14 Refunding Bond Issue (May 14)						
131	Prin (675,000) - DPW Building		\$ 67,500	\$ 67,500	\$ -	\$ -	\$ -
132	L/T Int		\$ 5,063	\$ 1,688	\$ -	\$ -	\$ -
133	Subtotal		\$ 72,563	\$ 69,188	\$ -	\$ -	\$ -
134							
135	FY15 Bond (August 15)						
136	Prin (900,000) MWRA LWSAP		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
137	L/T Int		\$ -	\$ -	\$ -	\$ -	\$ -
138	Subtotal		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
139							
140	FY15 Bond (April 16)						
141	Prin (140,000) See Schedule		\$ 15,000	\$ 15,000	\$ 15,000	\$ -	\$ -
142	L/T Int		\$ 1,350	\$ 900	\$ 450	\$ -	\$ -
143	Subtotal		\$ 16,350	\$ 15,900	\$ 15,450	\$ -	\$ -
144							
145	FY 16 Bond (November 16)						
146	Prin (500,000) MWRA LWSAP		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
147	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
148	Subtotal		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
149							
150	FY 18 Bond (January 18)						
151	Prin (164,450) - Backhoe		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
152	L/T Int		\$ 3,600	\$ 3,000	\$ 2,400	\$ 1,800	\$ 1,200
153	Subtotal		\$ 18,600	\$ 18,000	\$ 17,400	\$ 16,800	\$ 16,200
154							
155							
156							
157	FY 18 Bond (February 18)						
158	Prin (478,000) - MWRA		\$ 47,800	\$ 47,800	\$ 47,800	\$ 47,800	\$ 47,800
159	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
160	Subtotal		\$ 47,800	\$ 47,800	\$ 47,800	\$ 47,800	\$ 47,800
161							

CIP ENTERPRISE FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
162	FY18 Bond (March 19)						
163	Prin (500,000) MWRA LWSAP		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
164	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
165	Subtotal		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
166							
167	FY 19 Bond (June 19)						
168	Prin (181,500) - Various Equipment		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 15,000
169	L/T Int		\$ 6,000	\$ 5,000	\$ 4,000	\$ 3,000	\$ 2,000
170	Subtotal		\$ 26,000	\$ 25,000	\$ 24,000	\$ 23,000	\$ 17,000
171							
172	FY19 Bond (February 20)						
173	Prin (500,000) - MWRA		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
174	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
175	Subtotal		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
176							
177	FY20 Bond (June 21)						
178	Prin (500,000) - MWRA		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
179	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
180	Subtotal		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
181							
182	FY20 Bond (June 21)						
183	Prin (600,000) - MWRA		\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
184	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
185	Subtotal		\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
186							
187							
188							
189	Prin		\$ 625,300	\$ 475,300	\$ 407,800	\$ 392,800	\$ 337,800
190	L/T Int		\$ 16,013	\$ 10,588	\$ 6,850	\$ 4,800	\$ 3,200
191	TOTAL WATER PERMANENT DEBT		\$ 641,313	\$ 485,888	\$ 414,650	\$ 397,600	\$ 341,000
192							
193	WATER AUTHORIZED UNISSUED DEBT						
194	FY18 Bond (June 18)						
195	Prin (210,000) See Schedule		\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000
196	L/T Int (4.5%)		\$ 9,450	\$ 8,505	\$ 7,560	\$ 6,615	\$ 5,670
197	Subtotal		\$ 30,450	\$ 29,505	\$ 28,560	\$ 27,615	\$ 26,670
198							
199	FY21 Bond (October 21)						
200	Prin (4,733,900) See Schedule		\$ 473,390	\$ 473,390	\$ 473,390	\$ 473,390	\$ 473,390
201	L/T Int (4.5%)		\$ 213,026	\$ 191,723	\$ 170,420	\$ 149,118	\$ 127,815
202	Subtotal		\$ 686,416	\$ 665,113	\$ 643,810	\$ 622,508	\$ 601,205
203							
204	WATER AUTHORIZED UNISSUED DEBT						
205	Prin		\$ 494,390	\$ 494,390	\$ 494,390	\$ 494,390	\$ 494,390
206	L/T Int		\$ 222,476	\$ 200,228	\$ 177,980	\$ 155,733	\$ 133,485
207	TOTAL WATER AUTHORIZED UNISSUED DEBT		\$ 716,866	\$ 694,618	\$ 672,370	\$ 650,123	\$ 627,875
208							
209	WATER PLANNED BOND DEBT						
210	FY21 Bond (June 21)						
211	Prin (800,000) MWRA LWSAP & LLP		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
212	L/T Int (0%)		\$ -	\$ -	\$ -	\$ -	\$ -
213	Subtotal		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
214							

CIP ENTERPRISE FUND DEBT PROJECTION

	A	B	C	D	E	F	G
			FY'23	FY'24	FY'25	FY'26	FY'27
1							
215	FY22 Bond (June 22)						
216	Prin (800,000) MWRA LWSAP & LLP		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
217	L/T Int (0%)		-	-	-	-	-
218	Subtotal		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
219							
220	FY23 Bond (June 23)						
221	Prin (800,000) MWRA LWSAP & LLP		-	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
222	L/T Int (0%)		-	-	-	-	-
223	Subtotal		-	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
224							
225	FY23 Bond (June 23)						
226	Prin (60,000) Truck		-	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
227	L/T Int (4.5%)		-	\$ 2,700	\$ 2,160	\$ 1,620	\$ 1,080
228	Subtotal		-	\$ 14,700	\$ 14,160	\$ 13,620	\$ 13,080
229							
230	FY24 Bond (June 24)						
231	Prin (800,000) MWRA LWSAP & LLP		-	-	\$ 80,000	\$ 80,000	\$ 80,000
232	L/T Int (0%)		-	-	-	-	-
233	Subtotal		-	-	\$ 80,000	\$ 80,000	\$ 80,000
234							
235	FY24 Bond (June 24)						
236	Prin (140,000) Truck		-	-	\$ 14,000	\$ 14,000	\$ 14,000
237	L/T Int (4.5%)		-	-	\$ 6,300	\$ 5,670	\$ 5,040
238	Subtotal		-	-	\$ 20,300	\$ 19,670	\$ 19,040
239							
240	FY25 Bond (June 25)						
241	Prin (800,000) MWRA LWSAP & LLP		-	-	-	\$ 80,000	\$ 80,000
242	L/T Int (0%)		-	-	-	-	-
243	Subtotal		-	-	-	\$ 80,000	\$ 80,000
244							
245	FY26 Bond (June 26)						
246	Prin (800,000) MWRA LWSAP & LLP		-	-	-	-	\$ 80,000
247	L/T Int (0%)		-	-	-	-	-
248	Subtotal		-	-	-	-	\$ 80,000
249							
250	FY26 Bond (June 26)						
251	Prin (330,000) 2 Trucks		-	-	-	-	\$ 33,000
252	L/T Int (4.5%)		-	-	-	-	\$ 14,850
253	Subtotal		-	-	-	-	\$ 47,850
254							
255	WATER PLANNED DEBT						
256	Prin		\$ 160,000	\$ 252,000	\$ 346,000	\$ 426,000	\$ 539,000
257	L/T Int		-	\$ 2,700	\$ 8,460	\$ 7,290	\$ 20,970
258	TOTAL WATER PLANNED DEBT		\$ 160,000	\$ 254,700	\$ 354,460	\$ 433,290	\$ 559,970
259							
260	WATER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT						
261	Prin		\$ 1,279,690	\$ 1,221,690	\$ 1,248,190	\$ 1,313,190	\$ 1,371,190
262	L/T Int		\$ 238,489	\$ 213,516	\$ 193,290	\$ 167,823	\$ 157,655
263	TOTAL WATER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT		\$ 1,518,179	\$ 1,435,206	\$ 1,441,480	\$ 1,481,013	\$ 1,528,845
264							
265	TOTAL WATER AND SEWER DEBT						
266	Long Term Principal		\$ 1,754,080	\$ 1,808,440	\$ 2,009,440	\$ 2,266,440	\$ 2,412,440
267	Long Term Interest		\$ 323,481	\$ 319,298	\$ 346,475	\$ 343,683	\$ 350,450
268	TOTAL WATER AND SEWER DEBT		\$ 2,077,561	\$ 2,127,738	\$ 2,355,915	\$ 2,610,123	\$ 2,762,890

Mr. President, members of the City Council, the audience here and watching at home, as you are aware, on June 22 in this room I announced my intention to retire as the Town Manager and now City Manager at the end of this month, which will be 45 years of serving our community; with the last 29 years as Watertown's Town/City Manager. My first Council meeting as Acting Town Manager was March 9, 1993. Tonight, is my last Council meeting as City Manager and I wanted to offer remarks on some good government initiatives and thank many folks tonight.

Much has been accomplished over the last 29 years and wanted to touch on a few of the accomplishments.

We have initiated services such as curbside recycling over 27 years ago and Intermunicipal agreements for services with Belmont.

We created an aggressive capital improvement program and reinvested in the infrastructure of our community including the following:

- We built a new Senior Center in 1993 and a new Police Station in 2010. We should look to build a new Senior Center.
- We have renovated and expanded the Library and Public Works facility, with both buildings being the envy of surrounding communities.
- We have renovated three fire stations, Town Hall, skating arena and parks and playgrounds.
- City Council has appropriated \$17.4 million dollars within the General Fund Budget over the last 24 years for street and sidewalk improvements; and beginning in FY2013 and continuing through FY 2027 has or will authorize loan orders for another \$59.9 million of street and sidewalk improvements, all within the confines of Proposition 2 ½.
- On November 7, 2013, Standard & Poor's Ratings Services, a municipal bond credit rating agency, upgraded the City's long-term rating from 'AA+' to 'AAA', the highest rating attainable.
- **Fully Funded Retirement System as of July 1, 2021**

As a result of aggressive funding of the Retirement System, whereby the Pension appropriation increased by \$11,159,992 from Fiscal Year 2009 through Fiscal Year 2019, which is a 152.34% increase or an annual average increase of 15.23% over those ten fiscal years, the City's Unfunded Pension Liability is now fully funded!

- **Funding Plan to Address the Unfunded (OPEB) Liability**

As a result of aggressive funding of the Retirement System, the Unfunded Other Post-Employment Benefits (OPEB) Liability is being addressed with the continued implementation of a Funding Plan that began in Fiscal Year 2020. The City is having an actuarial valuation of the Post Retirement Benefit Program as of June 30, 2021. Subsequent to that valuation, the OPEB Funding Plan is estimated to have the OPEB Liability fully funded in 2031.

I am not aware of any Massachusetts community that has a fully funded retirement system and an aggressive funding plan to fund the OPEB Liability.

The guiding principle in these two good government issues is Council's long standing ongoing budget policy guidelines IC – which reads in part as follows

IC. Pension Liability and Other Post-Employment Benefits: In order to achieve long term financial stability, meet the City's obligations to its employees and retirees, and maintain favorable bond ratings, the Council, the Retirement Board and Town Manager will work to address the City's unfunded pension liability and other post-employment benefits (OPEB).

Given that ongoing budget policy guideline and the Retirement Board's recent review of certain financial indicators, and with respect to the earlier referral tonight to the Committee on Budget and Fiscal Oversight, I respectfully request City Council's favorable consideration of the Retirement Board's request to increase the base of the retiree cost of living adjustment from 3% of 13,000 (max \$390 per year per retiree) to 3% of 14,000 (max \$420 per year per retiree). The last increase to the base was effective July 1, 2015.

- **Funding of the Three Elementary Schools Project**

As a result of aggressive funding of the Retirement System, financing of the \$170,000,000 for the Three Elementary Schools Project continues in Fiscal Year 2022 and all of this project is being done within the confines of Proposition 2 ½.

As you are aware, after significant discussions with the School Committee, School Building Committee and City Council, the City leased Saint Jude School, Waltham beginning on July 1, 2020 through June 30, 2023 for swing space for the Three Elementary Schools Project.

This decision allowed the Cunniff and Lowell Schools to be completed two years earlier than originally projected!

The Cunniff and Hosmer Schools were bid as a single collective package in order to receive the most competitive pricing and to ensure the two schools will receive the same building systems and materials; and allow for management of a single contractor for these two projects.

On June 9, 2020 the Honorable City Council unanimously approved a Proposed Loan Order totaling \$103,455,000 to pay costs of constructing a new Hosmer and Cunniff Elementary Schools.

Construction began at the Cunniff and Hosmer during Summer 2020 and the Cunniff School was completed in October 2021; and the Hosmer School will be completed next month.

Construction is anticipated to begin at the Lowell School in March 2022 and completion is anticipated by end of Summer 2023. The current Lowell Elementary School will vacate during the February 2022 school vacation and relocate between the Philips Building and the City leased Saint Jude School property, located in Waltham. Lowell School is planned as a complete renovation and an addition to enlarge and bring the existing school to meet the educational program needs and preserve equity among the three elementary schools within the district.

I would have liked to bring forward the Proposed Loan Order to pay costs for the Lowell Elementary School Project prior to my tenure ending as City Manager. I am very confident the City Administration and City Council will move forward with this project in the next couple of months.

- **Acquisition of Land/Open Space Stabilization Fund**

On May 11, 2021, as a follow-up to conceptual recommendation #32 on the Fiscal Year 2022-2026 Capital Improvement Program, the Honorable City Council established an Acquisition of Land/Open Space Stabilization Fund and approved an initial appropriation of \$6,500,000 thereto. We currently have \$10 Million in the acquisition of land/open space stabilization fund.

- **New High School Stabilization Fund**

At the same meeting on May 11th and as a follow-up to the top priority of the Honorable City Council's Fiscal Year 2022 Budget Policy Guidelines and conceptual recommendation #22 on the Fiscal Year 2022-2026 Capital Improvement Program, the Honorable City Council established a New High School Building Stabilization Fund and approved an initial transfer of \$2,500,000 thereto. We currently have \$201,445 in the New High School Stabilization Fund as a result of expenditures being made related to the New High School Project.

- **New High School Project**

The School Building Committee has been working tirelessly to review conceptual design options for the new High School in an effort to ultimately select a preferred design option that is in the best interests of the Town, the taxpayers and the successful education of our children.

During all of the School Building Committee's tireless efforts, we had been working on how best to proceed with the financing of the new High School. I am pleased that a plan was finalized and presented at October's Fiscal Year 2023 Preliminary Budget Overview whereby financing of the new High School Project with MSBA funding included will be done within the confines of Proposition 2½; and all of this to be done without the need to request debt exclusion financing from the taxpayers of Watertown.

The Honorable City Council's Fiscal Year 2023 Budget Policy Guideline II.A. reads as follows:

- Continue support for Building for the Future Initiative funding in collaboration with the School Building Committee, for the Three Elementary Schools project, and for the MSBA High School project, without debt exclusion funding.

As a follow-up to that Budget Policy Guideline, \$200,000,000 has been included in the Fiscal Year 2023-2027 Capital Improvement Program for the New High School Project.

- **Group Insurance Commission**

The last good government item that I want to mention tonight is the Group Insurance Commission.

As you know, the City was one of 11 Massachusetts communities joining the Commonwealth of Massachusetts Group Insurance Commission in Fiscal Year 2010. A Memorandum of Agreement was executed with the Public Employee Committee transferring the City's group health insurance coverage to the Group Insurance Commission beginning July 1, 2009 and continuing through June 30, 2015.

In May 2014, a Memorandum of Agreement was executed with the various member groups of the Public Employee Committee continuing the City's group health coverage under the Group Insurance Commission (GIC) through June 30, 2021.

Pursuant to the provisions of the Memorandum of Agreement, the City and the Public Employee Committee were to meet to discuss the upcoming expiration of the parties' agreement and an extension beyond its current June 30, 2021 expiration. The City and the Public Employee Committee did not meet. In accordance with the applicable GIC regulation, the City was re-enrolled for the minimum renewal period of 2 years. The City and the Public Employee Committee have been engaged in negotiations for a further extension beyond the June 30, 2023 expiration.

I am very pleased to inform you that the City has reached an agreement with the various member groups of the Public Employee Committee on a Memorandum of Agreement continuing the City's group health coverage under the Group Insurance Commission through June 30, 2026.

This decision allows the City to continue providing quality health insurance to its employees and retirees. Additionally, the City has been the beneficiary of the Group Insurance Commission's proven track record of cost containment and stability. The Fiscal Year 2022 appropriation of \$18,316,330 for "Insurance & Employee Benefits" is \$4,962,617 higher than the Fiscal Year 2009 appropriation of \$13,353,713, some thirteen fiscal years ago and is a 37.16% increase over that time period or an annual average of 2.86%. This track record will continue to greatly assist in the development of future budgets, while striving to provide the highest level of essential services to the citizens of Watertown while utilizing the taxpayers' dollars as effectively as possible.

These accomplishments are good government initiatives that have involved a lot of planning, a lot of hard work and a commitment to the taxpayers of Watertown.

As Town/City Manager and since 1993, I have seen firsthand a lot of hard work and commitment to the taxpayers of Watertown from 15 sets of Town/City Councillors who were elected in the biennial Town election for 2-year terms by the voters of our community. I would like to personally thank all of the Town/City Councillors who have served from 1993 and through 2021 for all of their efforts. The 16th set of City Councillors began their terms earlier this month. I know you will continue the hard work and commitment to the taxpayers of Watertown.

As mentioned on June 22, 2021, the final report of the Watertown Charter Commission that was issued in 1980 indicated that a majority of the Charter Commission's members believe that a special relationship should exist between the Council President and the City Manager. After serving as a City Councillor since 1995, Mark Sideris was elected City Council President on November 3, 2009. Since January 2010, Honorable City Council President Mark Sideris has strived and fulfilled the expectation of the original Charter Commission members that a special relationship should exist. Mr. President, thank you again for all of your efforts.

- **School Committee and Library Trustees**

I would like to offer my appreciation to the other 2 elected bodies, Honorable School Committee and Honorable Library Board of Trustees, for all of their efforts on behalf of the citizens of our community.

- **Department Heads and Employees**

As a follow-up to earlier comments regarding hard work and commitment to the taxpayers of Watertown, we are blessed that our City employees are incredibly committed and are led by talented and dedicated Department Heads who put their heart and soul into their responsibilities. All but a couple of City Department Heads are here tonight.

I am very appreciative and will always be grateful for all of their efforts.

- **Schools**

First, I would like to thank Dr. Galdston, her staff and the faculty in our school system for their efforts in the successful education of our children.

- **Fire Department**

Next, I would like to thank Chief Quinn and all the members of the fire department for their 24/7 efforts:

The Fire Department is a well-trained team of professionals that provides fire protection, rescue and emergency medical services, and emergency response to the citizens of Watertown and its visitors.

The citizens of Watertown are very proud of their Fire Department and the members of the Fire Department work tirelessly to make Watertown a better place to live and work.

- **Fire Chief Quinn's Retirement**

Please take the opportunity to contact Chief Quinn and wish him well after working tirelessly for the citizens of Watertown as Provisional Fire Chief since October 15, 2017 and Permanent Fire Chief since September 6, 2018 ; and as a member of the Watertown Fire Department since April 30, 1987. Chief Quinn will retire on April 30, 2022, 35 years to the day that he started his career in the Watertown Fire Department!

- **Police Department**

There has been lots of discussion on our Police Department during calendar year 2021. I would like to thank Chief Lawn, who is a very good Police Chief, and all of the members of the Police Department as the department is significantly ahead of other Police Departments.

An excerpt from the Matrix Study done in 2012 on the management and operations of the Police Department reads as follows: "it is clear to this project team that Watertown has an exceptional police department in comparison not only to other Commonwealth agencies but nationally. While there are many recommendations in this report to improve operations these should be viewed to be evolutionary rate than a need to radical change."

All of us should be very proud that the Police Department was officially awarded full re-accreditation in 2018 through the Massachusetts Police Accreditation Commission after being a

fully accredited department since 2015. To achieve this status, the Police Department had to meet 322 carefully selected standards which address critical areas such as policy development, use of force, training requirements, emergency response planning, records & communications, property & evidence handling, vehicular pursuits, holding facilities and budgeting. Massachusetts is one of 25 states to offer an accreditation process for the police profession. The Police Department is committed to maintaining this accreditation status and was awarded full re-accreditation in August 2021. Only 27% of the police departments in the Commonwealth are accredited.

Lastly, at the close of 2020, comprehensive police reform legislation for the Commonwealth was enacted, which establishes a Peace Officer Standards and Training (“POST”) Commission and certification system. This legislation, entitled “An Act Relative to Justice, Equity and Accountability in Law Enforcement in the Commonwealth,” (the “Act”) was the product of various compromises between the Governor and the state Legislature. Some of the Act’s provisions are currently in effect, while others will take effect over the course of 2021.

As with all extensive reform efforts, it will take time for the promulgation of relevant state regulations implementing the Act, and then for the Act and its implementing regulations to be interpreted by relevant state agencies and officials.

The Police Department is awaiting the above-mentioned promulgation of relevant state regulations regarding the Act. Thereafter, as I mentioned in the Fiscal Year 2022 Budget Message dated April 27, 2021 and stated at Committee meetings in 2021, the Police Department will move forward with compliance with the comprehensive police reform legislation.

- **Department of Public Works (DPW)**

I want to thank DPW Superintendent Gregory St. Louis and all of the members of the Department of Public Works, who are part of the first responders’ team, for their substantial contributions they make to protect our health, safety and quality of life. I want to thank the Department of Public Works for their efforts in day to day needs of our residents such as planning, designing, operating, maintaining, and managing public ways and infrastructure, the

maintenance of park lands, open space, public grounds and buildings, city cemeteries, water distribution systems, sewer and drain collection systems, and the collection and disposal of solid waste and recycling. The department also maintains municipal motor equipment and the Town's street tree inventory.

- **Watertown Free Public Library**

I would like to next thank Leone Cole and all the members of the Library for their efforts in providing library services to all of our citizens and for being open the most hours of any library in the Commonwealth!

- **Library Director Leone Cole's Retirement**

Please take the opportunity to contact Ms. Cole and wish her well after working tirelessly for the citizens of Watertown as Library Director since March 20, 1995, some 27 years ago!

- **Watertown Council on Aging / Senior Center**

I would like to thank Anne Marie Gagnon and her staff. The Watertown Council on Aging/Senior Center provides a variety of social, health, educational, recreational, advocacy, and support programs designed to help Watertown's older adults age well in the community.

- **Recreation & Skating Arena**

I would like to thank Recreation Director Peter Centola and Skating Arena Manager Dan Brothers and their staff for all of their efforts.

- **Public Building Department**

I would like to thank James Kane, the new Director of Public Buildings and his staff for keeping 775,000 square feet of space safe, accessible, functional, and inviting while protective of Watertown's historic heritage and town pride.

- **City Attorney**

I would like to acknowledge Mark Reich and all of his colleagues at KP Law for all of their efforts since April 1993 when the law firm was confirmed as Town Attorney now City

Attorney by Town Council now City Council. I would also like to personally thank Joe Fair, KP Law for all of his efforts as Labor Counsel for almost 20 years.

- **Last but not least all the employees in the City Hall**

I have been fortunate to work alongside with my fellow colleagues in the City Hall. They are remarkable individuals that serve the community as frontline representative to provide essential and ongoing service to our community. They show-up daily and these individuals demonstrate a “business as usual” attitude with hope, leadership, compassion, and dedication. Thank you for the significant work on the frontline of city hall. I remain especially grateful for your service to the residents of Watertown.

As previously stated, I am very appreciative and will always be grateful for all of their efforts.

I would also like to thank our Board and Commission members for their tireless efforts and for the continued support of our Legislative delegation. One member of the delegation is here tonight, Representative John Lawn. I have worked with John when he was a Councillor and now as State Representative. John, thank you again for all of your efforts.

- **COVID-19**

We are living in an unprecedented time where our world, our nation and our community, is faced with the threat of an international pandemic known as COVID-19.

There were COVID-19 fatalities in Watertown. Our thoughts and prayers stay with the families as they mourn the loss of their loved one.

Thank you to all our City employees who are incredibly committed to ensuring the city can safely meet the needs of our community while we are also protecting our employees’ safety. I am so grateful for all our employees’ efforts under difficult circumstances.

Thank you to all citizens of our community as Watertown has been a resilient community and we are all in this together. We will continue to support each other and stay strong, Watertown Strong!

- **Family**

My family starts with my beautiful, lovely and wonderful wife, Jane, who is here tonight. Jane is my everything and I love her dearly. I will be forever grateful for her unwavering support and concern for my well-being. Thank you, Jane. I am really looking forward to spending more time together and have committed to having dinners at a far more reasonable time, unlike the many late dinners through the years.

Jane and I along with our four daughters and two precious grandchildren along with other family members look forward to seeing members of our community at the Saturday, May 21st event at the Commander's Mansion that the City Council President announced earlier tonight.

- **Closing**

As I have mentioned many times throughout the years, the goal of this administration and all of the Town departments is to provide the highest level of services to the citizens of Watertown while utilizing the taxpayers' dollars as efficiently as possible.

I believe the 29 budgets that have been submitted beginning with Fiscal Year 1994 and through Fiscal Year 2022 are consistent with this goal; and are focused on achieving the long-term goal of sound financial management and fiscal stability in accordance with the Honorable Town Council's Ongoing Budget Guidelines.

One of my favorite songs is Forever Young by Rod Stewart. Tonight, I think of a sentence in the song which is "And when you finally fly away, I'll be hoping that I served you well!"

In closing, and most importantly I want to thank all of the members of our community for their support throughout the years. It has been and is a privilege and an honor to serve as Town/City Manager for all the citizens of Watertown.

Thank you and God Bless.