



Watertown City Council

Administration Building
149 Main Street
Watertown, MA 02472
Phone: 617-972-6470

ELECTED
OFFICIALS:

Mark S. Sideris,
Council President

Vincent J. Piccirilli, Jr.,
Vice President &
District C Councilor

Caroline Bays,
Councilor At Large

John G. Gannon,
Councilor At Large

Theophilus Offei,
Councilor At Large

Anthony Palomba,
Councilor At Large

Nicole Gardner,
District A Councilor

Lisa J. Feltner,
District B Councilor

Emily Izzo,
District D Councilor

Committee of the Budget and Fiscal Oversight Meetings of February 4, February 11 and March 2, 2026 Report: March 10, 2026

The purpose of these meetings was to:

- Review the List of Referrals to the Committee
- Review Watertown's FY2027-FY2031 Capital Improvement Program (CIP) dated January 27, 2026 as submitted by the City Manager to the City Council, and to make conceptual recommendations to the City Council.

The Committee convened on Wednesday, February 4 at 6:00 pm in the Phillip Pane Lower Hearing Room, as a hybrid meeting with remote participation by Zoom. Present were Vincent Piccirilli, Chair; Emily Izzo, Vice Chair and Caroline Bays, Secretary. Staff present were City Manager George Proakis, City Auditor Megan Langan, and Council Analyst Doug Newton. Also present by Zoom were Councilors Anthony Palomba and Lisa Feltner.

Review the List of Referrals

The Committee revived the list of referrals and decided the following:

- Status of ARPA Grant Funding: completed, remove
- Real Estate Transfer Tax: ongoing, pending action from MA legislature
- Affordable Housing Property Tax Exemption: ongoing
- Optional COLA for FY26 Exemptions: ongoing

FY2027-FY2031 Capital Improvement Program

Mr. Proakis began with an overview of the Fiscal Year 2027-2031 Capital Improvement Program memo (see <https://portal.laserfiche.com/Portal/DocView.aspx?id=135526&repo=r-5ece5628>) with the following key points:

1) Unknowns: There are several unknowns which could affect projections in the budget. These include the following: a) whether the biotech industry continues to soften or rebounds, b) uncertainty about how policies at the federal level will affect costs (i.e. tariffs and grants) and c) and whether the state legislature passes the Watertown home rule petition to allow the city to change the shift between businesses and homeowners.

2) Priority Projects: The manager reviewed the five priority projects identified by Council including: the Senior Center/Recreation Center, the East End Fire Station, the DPW Staging Area, the Watertown Square Implementation Plan, and building a new Middle School. The first three cannot proceed until we find locations. The Watertown Square plan is in the planning phase and we are determining the price of a new Middle School.

- 3) Retirement and OPEB: We will maintain our fully funded pension, and, while we reduced the amounts we are paying per year to cover our OPEB liability, we are still on schedule to meet our 2031 goal to fully fund our OPEB debt.
- 4) Buildings: The CIP includes money to upgrade city buildings including the Parker Building, City Hall, and the Library. In addition, the Philips School is now listed as a city building instead of a school since it is used by the city as well as the school.
- 5) Community Development and Open Space: We are on schedule with Parks projects and we will be seeking CPA funds for the Walker Pond project and the Commander's Mansion. The status of all park projects reviewed can be found on Appendix A/page 14.
- 6) Streets: The status of all current and prior year Street projects were reviewed and the city is catching up on the back log of projects, as described in Appendix B/page 15.

The Committee reviewed all departments, except Schools and DPW, which will be discussed at the next meeting.

Because of difficulties with scheduling meetings, the Committee agreed to ask the City Council for an extension. Councilor Bays made a motion, seconded by Councilor Izzo, to ask the City Council to move the presentation of recommendations on the FY27-31 CIP from February 24 to March 10. Voted 3-0.

The meeting adjourned at 7:52 pm.

The Committee reconvened on Wednesday, February 11, at 5:00 pm in the Phillip Pane Lower Hearing Room, as a hybrid meeting with remote participation by Zoom. Present were Vincent Piccirilli, Chair; Emily Izzo, Vice Chair and Caroline Bays, Secretary. Staff present were City Manager George Proakis, City Auditor Megan Langan, Director of Public Works Thomas Brady, Deputy Director of Public Works John Zaccardi, and Council Analyst Doug Newton. Joining at 6:00 pm were Superintendent of Schools Deanne Galdston and Director of Public Buildings Denise Maroney. Also present by Zoom was Councilor Anthony Palomba, and DPW Director of Administration & Finance Michael Albano.

Ms. Langan distributed FY27-FY31 Water & Sewer Enterprise Fund CIP worksheet (Attachment A) and FY27-FY31 Water & Sewer Enterprise Fund Actual & Projected Debt worksheet (Attachment B).

The Department of Public Works went first, with Mr. Brady presenting the DPW CIP items. Highlights included the possibility of expanding and improving the Parker Building parking lot, the purchase of a number of electric utility vehicles, and an update on the effort to catch up on the backlog of streets we are reconstructing with an updated Appendix B/page 15 (see attachment C).

- 1) Streets and Sidewalks - Councilor Feltner had raised concerns about a long stretch of non-ADA compliant sidewalk on Arsenal St that the Commission on Disability had concerns with. The Committee asked the DPW to investigate the issue and send a memo with options to address the problem.
- 2) Water and Sewer - The remaining ARPA funds will be used to fix the few remaining lead gooseneck pipes and lead services to homes. The Committee asked the DPW send a memo on the work remaining and estimated completion.

The School Department went next with Dr. Galdston reviewing their CIP requests, with key issues:

- 1) There have been a few unanticipated issues with the new buildings which they are working to address. For example solar panels have been damaged by errant baseballs and require protective netting at Hosmer. They also need boosters for their cell phones so they can be used inside the buildings.
- 2) They are working on network upgrades throughout the schools which are already funded.
- 3) The School Building Committee is still reviewing costs for a new Middle School and will have updated numbers in May.
- 4) In FY27 there is a total of \$1,257,000 in requested school projects TBD that cannot be funded at this time due to the proposed Middle School project, and will need to be deferred to future years, or funded by the School Department if they have unexpended funds at the end of the year.

This completed the review of all CIP projects. Councilor Piccirilli announced that he will work with Mr. Newton to tabulate recommendations for the Committee to review and vote on the at our next meeting.

The meeting adjourned at 6:39 pm.

The Committee reconvened on March 2 at 6:00 pm in the Phillip Pane Lower Hearing Room, as a hybrid meeting with remote participation by Zoom. Present were Vincent Piccirilli, Chair; Emily Izzo, Vice Chair and Caroline Bays, Secretary. Staff present were City Manager George Proakis, City Auditor Megan Langan, Management and Grants specialist Mark Lang, and Council Analyst Doug Newton. Also present by Zoom was resident Linda Scott.

Ms. Langan distributed updated FY27-FY31 General Fund CIP Actual & Projected Debt worksheet (Attachment D) and FY27-FY31 General Fund CIP Cost Analysis worksheet (Attachment E) with minor updates per our prior discussions.

Mr. Piccirilli distributed a draft of recommendations to the Committee which included all prior discussions. The Committee reviewed and revised them and agreed on the final wording as follows:

1. Re-confirm the prior recommendation to proceed with the FY23 \$400,000 proposed loan order for Information Technology, consisting of:
 - a) Infrastructure Improvements @ 300,000
 - b) Permitting and Transparency Dashboards @ 100,000

Also cancel the prior recommendation to proceed with FY23 proposed loan order for Information Technology, for Document Scanning @\$100,000

2. Re-confirm the prior recommendation to proceed with the FY24 \$288,432 proposed loan orders for Information Technology, consisting of:
 - a) Infrastructure Improvements @ 138,432
 - b) Permitting and Transparency Dashboards @ 150,000

Also cancel the prior recommendation to proceed with the FY24 proposed loan orders for information technology, consisting of:

- Document Scanning @ 200,000
- MUNIS System Enhancements @ 150,000
- Parker Annex Technology @ 500,000

3. Re-confirm the prior recommendation to proceed with the FY24 \$190,000 proposed loan orders for the Fire Department, consisting of:
 - a) Main Station Interior Repairs @ 100,000
 - b) Main Station Emergency Generator Replacement @ 90,000
4. Re-confirm the prior recommendation to proceed with the FY24 \$2,100,000 proposed loan order for connector roads/longer street projects, in accordance with the Public Works Committee report approved by the City Council on December 13, 2022 for reconstruction of Forest and Springfield Streets in summer 2026 to 2028.
5. Re-confirm the prior recommendation to proceed with the FY25 \$350,000 proposed loan order for Information Technology, consisting of:
 - a) Infrastructure Improvements @ 200,000
 - b) Permitting and Transparency Dashboards @ 150,000

Also cancel the prior recommendation to proceed with the FY25 proposed loan order for Information Technology, consisting of:

- Document Scanning @ 200,000
- MUNIS Financial System Enhancements @ 100,000
- Parker Annex Technology @ 200,000
- Digital Equity and Broadband @ 250,000

6. Cancel the prior recommendation to proceed with the FY25 \$693,000 proposed loan order for the Police Department, consisting of:
 - a) Replace Training Simulator Computer System @ 93,000
 - b) Firing Range HVAC Upgrade @ 600,000
7. Re-confirm the prior recommendation to proceed with the FY25 \$650,000 proposed loan order for the Public Buildings Department for the roof replace/solar & Solar Canopy at the DPW parking lot.
8. Re-confirm the prior recommendation to proceed with the School Department's FY25 \$95,000 proposed loan order for District security systems enhancements.
9. Re-confirm the prior recommendation to proceed with the FY25 \$40,000 proposed loan order or transfer of funds for the Skating Rink Enclosure Soffits/outside walls.
10. Re-confirm the prior recommendation to proceed with the FY25 \$500,000 proposed loan order for Mt Auburn Street Non-participatory funds.

11. Confirm the prior recommendation to proceed with the FY26 \$300,000 proposed loan order for Administration Building Additional Roof/Masonry.
12. Confirm the prior recommendation to proceed with the FY26 \$550,000 proposed loan order for Information Technology, consisting of:
 - a) Infrastructure Improvements @ 200,000
 - b) Permitting and Transparency Dashboards @ 150,000
 - c) Document Scanning @ 200,000
13. Confirm the prior recommendation to proceed with the FY26 \$747,000 proposed loan orders for the Fire Department, consisting of:
 - a) East End Fire Station HVAC/Plumbing @ 126,000
 - b) East End Fire Station Painting-Carpet-Lighting @ 121,000
 - c) Firefighter Protective Outer Gear @ 500,000
14. Confirm the prior recommendation to proceed with the FY26 \$440,000 proposed loan orders for the Public Buildings Department, consisting of:
 - a) Inventory Equipment @ 150,000
 - b) Add EV Stations @ 90,000
 - c) DPW Garage Fan & Doors @ 200,000
15. Confirm the prior recommendation to proceed with the School Department's FY26 \$317,000 proposed loan order for School Improvements for consisting of:
 - a) Phillips School Masonry Repairs @ 222,000
 - b) District security systems enhancements @ 95,000
16. Proceed with the proposed loan orders for local road construction projects, in accordance with the Public Works Committee Report approved by the City Council on December 9, 2025, as follows:
 - a) The FY26 \$2,875,000 proposed loan order for local road construction in the summer 2027 for Cottage St and other roads.
 - b) The FY26 \$2,300,000 proposed loan order for connector roads/longer street projects for reconstruction of Forest and Springfield Streets in summer 2026 to 2028.
17. Confirm the prior recommendation to proceed with the FY26 \$1,100,000 Streets & Sidewalk proposed loan orders:
 - a) Underground Ducts for Utilities for \$300,000
 - b) Ornamental Street Lighting for \$300,000
 - c) Mt Auburn Street Non-participatory funds for \$500,000
18. Proceed with the FY27 \$2,441,000 City Buildings proposed loan orders:
 - a) \$641,000 for Parker Building ADA/Code Update Requirements
 - b) \$1,450,000 for Parker Building Roof Design/Replacement
 - c) \$100,000 for Phillips Building Roof Repairs/Replacement
 - d) \$250,000 for General ADA Upgrades per KMA Audit

19. Proceed with the FY27 \$800,000 Open Space Improvements proposed loan orders:
 - a) \$675,000 for Sullivan Park construction
 - b) \$125,000 for Victory Field Phase III- Field House & Elevator Design
20. Proceed with the FY27 \$450,000 Information Technology proposed loan order:
 - a) \$200,000 for Document Scanning
 - b) \$250,000 for Cybersecurity Enhancements
21. Proceed with the FY27 \$1,425,000 Fire Department proposed loan orders:
 - a) \$1,250,000 for Engine Truck replacement, 2013 Engine 3
 - b) \$175,000 for Replacement of 2 Cardiac Monitors
22. Proceed with the FY27 \$170,200 Police Department proposed loan order for Mobile Data Terminal System Replacement
23. Proceed with the FY27 \$230,000 Public Building Department proposed loan orders:
 - a) \$60,000 for Vehicles & Snow Equipment
 - b) \$100,000 for EV Stations
 - c) \$70,000 for DPW Garage MAU Replacement Design
24. Proceed with the FY27 \$160,000 Senior Center proposed loan order for the senior center shuttle bus.
25. Proceed with the FY27 \$1,600,000 Department of Public Works proposed loan order for Vehicle Replacements:
 - a) \$100,000 for Animal Control Vehicle #120
 - b) \$95,000 for Fleet Pick-up Truck #C5
 - c) \$335,000 for Heavy Duty Dump Truck #40
 - d) \$675,000 for Electric Street Sweeper #21
 - e) \$130,000 for Cemetery Dump Truck #70
 - f) \$95,000 for Cemetery Utility Vehicle #C7
 - g) \$170,000 for Parks & Forestry 4x4 Landscape Dump Truck #78
26. Proceed with the FY27 \$1,400,000 Department of Public Works proposed loan orders for Improvements:
 - a) \$400,000 for City Hall Parking Lot Repairs & ADA Improvements
 - b) \$100,000 for Parker Building Parking Lot Expansion
 - c) \$100,000 for Adaptive Traffic Management
 - d) \$300,000 for Ornamental Street Lighting
 - e) \$500,000 Mt Auburn Street Non-participatory funds
27. Refer to the Public Works Committee, for policy guidance, in accordance with Resolution 2013-76 *Watertown's Ongoing Capital Project Budget Guidelines*, the FY27 \$3,000,000 proposed loan order for local road construction projects (highway & sidewalk) in the summer of 2027.

28. Proceed with the FY27 \$2,400,000 proposed loan order for connector roads/longer street projects for reconstruction of Riverside Street in summer 2027, in accordance with the Public Works Committee Report approved by the City Council on December 9, 2025.
29. Proceed with the School Department's FY27 capital appropriation request for projects as shown in the CIP as follows:
 - \$230,000 for various items to be funded with tax revenues, consisting of:
 - i. \$75,000 Cunniff Retro-commissioning Study/Repairs (years 6-7)
 - ii. \$30,000 District update food service equipment
 - iii. \$125,000 District interior painting
 - A FY27 proposed loan order for \$95,000 for District security systems enhancements.
30. Revise the prior recommendation for the Watertown Middle School new building project, which is proposed using the most recent cost estimate of \$112,239,426, a figure which does not include potential savings from purchasing the modulars at Moxley Field: Continue with the design contract to produce bid documents by the end of 2026 to obtain an actual cost, with periodic cost estimates to be presented to the City Council, and keep the proposed FY27 loan order of \$10,000,000 as a placeholder until the City Council reaches a decision to fund the project and proceed with construction.

Water/Sewer Enterprise Fund CIP

31. Re-confirm the prior recommendation to proceed with the FY19 proposed Sewer Enterprise Fund loan order for \$394,000 for a Heavy-duty Crane.
32. Confirm the FY26 Water & Sewer Enterprise Funds proposed MWRA loan orders:
 - a) Sewer Inflow & Infiltration Local Financial Assistance Program (I&I) for \$1,320,000 consisting of a \$990,000 grant and a \$330,000 interest-free loan.
 - b) Local Water System Assistance Program (LWSAP) \$500,000 interest-free loan to replace outdated unlined cast iron water mains.
 - c) Lead Loan Program (LLP) \$300,000 interest-free loan to replace lead service lines.
33. Proceed with the FY27 Water & Sewer Enterprise Funds proposed MWRA loan orders:
 - a) Sewer Inflow & Infiltration Local Financial Assistance Program (I&I) for \$1,320,000 consisting of a \$990,000 grant and a \$330,000 interest-free loan.
 - b) Sewer Inflow & Infiltration Local Financial Assistance Program (I&I) one-time interest-free loan for \$1,290,000.
 - c) Local Water System Assistance Program (LWSAP) \$500,000 interest-free loan to replace outdated unlined cast iron water mains.
 - d) Lead Loan Program (LLP) \$300,000 interest-free loan to replace lead service lines.
34. Proceed with the FY27 Sewer Enterprise Fund proposed loan order for \$780,000 for Sewer system improvements.
35. Proceed with the FY27 Sewer Enterprise Fund proposed loan order for \$100,000 for Sewer Siphon Rehabilitation Design & Construction.

36. Proceed with the FY27 Water Enterprise Fund proposed loan order for \$255,000 for Hook Lift (vehicle #59).

Next, the Committee discussed the summary of total proposed capital spending for FY27, with the following numbers provided by Ms. Langan:

Three Elementary School Project & High School Project (related Permanent Debt Service)	22,849,000.00
High School Project (related Auth/Unissued Debt Service)	0
Total Building for the Future FY27 capital spending:	22,849,000.00
All other FY27 capital spending (Debt Service + Transfer to Cap Projects)	17,738,573.00
The total FY27 estimated capital spending	40,587,573.00
FY27 revenue projection in the October 10, 2025 Preliminary Budget Overview:	222,642,674.00
Current FY27 Local Aid estimate increase (17,465,082 - 16,926,406)	538,676.00
Revised FY27 revenue projection:	223,181,350.00

Based on the revised FY27 revenue projection, the total proposed FY27 capital spending would be 18.19% of the operating budget, or 7.95% without the "Building for the Future" initiative.

The Mr. Proakis noted that while in the past we have maintained our debt at 7%, it has risen to 18% with school construction, but because we have almost finished paying off our OPEB liability as well as fully paid off our pension liability, we had room to borrow more. He assured us we can still maintain our current level of service despite the increase in school construction debt service.

➔ **ACTION ITEM** - Councilor Izzo made a motion, seconded by Councilor Bays, to ask the City Council to adopt the above 36 CIP conceptual recommendations. Voted 3-0

➔ **ACTION ITEM:** Councilor Izzo made a motion, seconded by Councilor Bays, to ask the City Council to recommend that the City Manager maintain the FY2027 capital spending so that it does not exceed 8% of the submitted FY2027 operating budget, in order to meet the City Council's Budget Policy Guideline that the City should seek to make capital expenditures (including debt and exclusive of the school Building for the Future Initiative funding and enterprise funds) equal to at least 7.5-8% of the operating budget. Voted 3-0

Finally, Mr. Piccirilli asked for motions on the memos the Committee requested.

➔ **ACTION ITEM** - Councilor Izzo made a motion, seconded by Councilor Bays, to request DPW provide a memo to the City Council about ADA compliance, as raised by the Commission on Disability, for the Arsenal St sidewalk from Louise St to the Toyota dealer, addressing issues, challenges, potential short-term fixes, and potential long-term fixes. Voted 3-0

➔ **ACTION ITEM** - Councilor Izzo made a motion, seconded by Councilor Bays, to request DPW provide a memo to the City Council on the status of the remaining work to be done for lead water service and gooseneck replacements and the expected completion date. Voted 3-0

The Committee adjourned at 7:07 pm.

This report was prepared by Caroline Bays and edited by Vincent Piccirilli

Attachments:

- A. FY27-FY31 Water & Sewer Enterprise Fund CIP worksheet
- B. FY27-FY31 Water & Sewer Enterprise Fund Actual & Projected Debt
- C. Updated CIP memo Appendix B/page 15
- D. Updated FY27-FY31 General Fund CIP Actual & Projected Debt worksheet
- E. Updated FY27-FY31 General Fund CIP Cost Analysis worksheet

FY 2027 - FY 2031 CIP WATER/SEWER FUNDS

A	B	C	D	E	F	G	H	I	J	K	L	M
		TOTALS	FY 27		FY 28		FY 29		FY30		FY31	
2	WATER/SEWER ENTERPRISE FUNDS											
4	SEWER											
5	Additional Equipment	875.0	175.0	SR	175.0	SR	175.0	SR	175.0	SR	175.0	SR
6	Replacment of Equipment	400.0	80.0	SR	80.0	SR	80.0	SR	80.0	SR	80.0	SR
7	Sewer/Drain System Maintenance	5,250.0	950.0	SR	1,000.0	SR	1,050.0	SR	1,100.0	SR	1,150.0	SR
8	Stormwater & Drainage On-going Improve	1,500.0	300.0	SR	300.0	SR	300.0	SR	300.0	SR	300.0	SR
9	5 MWRA I & I LOAN (25%)	1,650.0	330.0	MWRAB	330.0	MWRAB	330.0	MWRAB	330.0	MWRAB	330.0	MWRAB
10	MWRA I & I GRANT (75%)	4,950.0	990.0	MWRAG	990.0	MWRAG	990.0	MWRAG	990.0	MWRAG	990.0	MWRAG
11	10 MWRA I & I ONE TIME LOAN (100%)	1,290.0	1,290.0	MWRAB								
12	10 Sewer System Improvements	4,200.0	780.0	SEB	810.0	SEB	840.0	SEB	870.0	SEB	900.0	SEB
13	Sewer/Drain System Projects	6,250.0	1,250.0	TBD	1,250.0	TBD	1,250.0	TBD	1,250.0	TBD	1,250.0	TBD
14	10 Electric Street Sweeper	475.0							475.0	SEB		
15	10 Crew Truck (Sewer #53 & 54)	470.0			220.0	SEB					250.0	SEB
16	10 Siphon Rehabilitation: Design & Construction	600.0	100.0	SEB	500.0	SEB						
17	10 Haz Mat Truck	240.0									240.0	SEB
18	SEWER SUBTOTAL	28,150.0	6,245.0		5,655.0		5,015.0		5,570.0		5,665.0	
20	WATER											
21	Water System Maintenance	2,250.0	350.0	WR	400.0	WR	450.0	WR	500.0	WR	550.0	WR
22	Replacement of Equipment	180.0	36.0	WR	36.0	WR	36.0	WR	36.0	WR	36.0	WR
23	10 MWRA LWSAP (100% loan)	2,500.0	500.0	MWRAB	500.0	MWRAB	500.0	MWRAB	500.0	MWRAB	500.0	MWRAB
24	10 MWRA LLP (100% loan)	1,500.0	300.0	MWRAL	300.0	MWRAL	300.0	MWRAL	300.0	MWRAL	300.0	MWRAL
25	Water System Projects	6,250.0	1,250.0	TBD	1,250.0	TBD	1,250.0	TBD	1,250.0	TBD	1,250.0	TBD
26	10 Backhoe (Water #67)	170.0					170.0	WEB				
27	10 Hook Lift (Water #59)	255.0	255.0	WEB								
28	10 Water Vactor	925.0									925.0	WEB
29	WATER SUBTOTAL	14,030.0	2,691.0		2,486.0		2,706.0		2,586.0		3,561.0	
31	TOTAL WATER & SEWER	42,180.0	8,936.0		8,141.0		7,721.0		8,156.0		9,226.0	
33	STORMWATER											
34	Phase 2 MS4 Construction/Improvements	500.0	100.0	TBD	100.0	TBD	100.0	TBD	100.0	TBD	100.0	TBD
35	STORMWATER SUBTOTAL	500.0	100.0		100.0		100.0		100.0		100.0	
37	TOT. WATER, SEWER & STORMWATER	42,680.0	9,036.0		8,241.0		7,821.0		8,256.0		9,326.0	

FY 2027 - FY 2031 CIP WATER/SEWER FUNDS

	A	B	C	D	E	F	G	H	I	J	K	L	M
1			TOTALS	FY 27		FY 28		FY 29		FY30		FY31	
38													
39		COSTS BY SOURCE OF FUNDS											
40	SR	SEWER REVENUE	8,025.0	1,505.0	SR	1,555.0	SR	1,605.0	SR	1,655.0	SR	1,705.0	SR
41	SEB	SEWER EQUIPMENT BONDS	5,985.0	880.0	SEB	1,530.0	SEB	840.0	SEB	1,345.0	SEB	1,390.0	SEB
42	TBD	TO BE DETERMINED	13,000.0	2,600.0	TBD	2,600.0	TBD	2,600.0	TBD	2,600.0	TBD	2,600.0	TBD
43	MWRAB	MWRA Bond - Interest Free	5,440.0	2,120.0	MWRAB	830.0	MWRAB	830.0	MWRAB	830.0	MWRAB	830.0	MWRAB
44	MWRAG	MWRA GRANT	4,950.0	990.0	MWRAG	990.0	MWRAG	990.0	MWRAG	990.0	MWRAG	990.0	MWRAG
45	MWRAL	MWRA LLP	1,500.0	300.0	MWRAL	300.0	MWRAL	300.0	MWRAL	300.0	MWRAL	300.0	MWRAL
46	WR	WATER REVENUE	2,430.0	386.0	WR	436.0	WR	486.0	WR	536.0	WR	586.0	WR
47	WEB	WATER EQUIPMENT BONDS	1,350.0	255.0	WEB	0.0	WEB	170.0	WEB	0.0	WEB	925.0	WEB
48		GRAND TOTAL - ENTERPRISE FUNDS	42,680.0	9,036.0		8,241.0		7,821.0		8,256.0		9,326.0	

**FY 2027-2031
CIP ENTERPRISE FUND DEBT PROJECTION**

Attachment B

	FY'27	FY'28	FY'29	FY'30	FY'31
SEWER PERMANENT DEBT					
FY 18 Bond (January 18)					
Prin (565,550) - Various Equipment	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ -
L/T Int	\$ 3,600	\$ 1,800	\$ -	\$ -	\$ -
Subtotal	\$ 48,600	\$ 46,800	\$ -	\$ -	\$ -
FY18 Bond (March 19)					
Prin (262,500) - MWRA	\$ 26,250	\$ 26,250	\$ 26,250	\$ -	\$ -
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 26,250	\$ 26,250	\$ 26,250	\$ -	\$ -
FY 19 Bond (June 19)					
Prin (139,000) - Various Equipment	\$ 15,000	\$ 10,000	\$ 5,000	\$ -	\$ -
L/T Int	\$ 1,500	\$ 750	\$ 250	\$ -	\$ -
Subtotal	\$ 16,500	\$ 10,750	\$ 5,250	\$ -	\$ -
FY19 Bond (December 19)					
Prin (262,500) - MWRA	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ -
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ -
FY20 Bond (June 21)					
Prin (262,500) - MWRA	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ -
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 26,250	\$ 26,250	\$ 26,250	\$ 26,250	\$ -
FY22 Bond (October 22)					
Prin (382,500) - MWRA	\$ 38,250	\$ 38,250	\$ 38,250	\$ 38,250	\$ 38,250
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 38,250	\$ 38,250	\$ 38,250	\$ 38,250	\$ 38,250
FY22 Bond (June 24)					
Prin (440,000)	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000
L/T Int (4.5%)	\$ 17,500	\$ 15,250	\$ 13,000	\$ 10,750	\$ 8,500
Subtotal	62,500	60,250	58,000	55,750	53,500
FY23 Bond (June 24)					
Prin (750,000) - See Schedule	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
L/T Int (4.5%)	\$ 30,000	\$ 26,250	\$ 22,500	\$ 18,750	\$ 15,000
Subtotal	105,000	101,250	97,500	93,750	90,000

**FY 2027-2031
CIP ENTERPRISE FUND DEBT PROJECTION**

	FY'27	FY'28	FY'29	FY'30	FY'31
FY24 Bond (Feb 25)					
Prin (330,000) - See Schedule	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	33,000	33,000	33,000	33,000	33,000
FY25 Bond (June 25)					
Prin (330,000) - See Schedule	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000	\$ 135,000
L/T Int (0%)	\$ 61,750	\$ 54,750	\$ 47,752	\$ 33,750	\$ 27,000
Subtotal	201,750	194,750	187,752	173,750	162,000
SEWER PERMANENT DEBT					
Prin	\$ 470,000	\$ 465,000	\$ 415,000	\$ 383,750	\$ 326,250
L/T Int	\$ 114,350	\$ 98,800	\$ 83,502	\$ 63,250	\$ 50,500
TOTAL SEWER PERMANENT DEBT	\$ 584,350	\$ 563,800	\$ 498,502	\$ 447,000	\$ 376,750
SEWER AUTHORIZED UNISSUED DEBT					
FY18 Bond (June 18)					
Prin (160,000) See schedule	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
L/T Int (4.5%)	\$ 7,200	\$ 6,480	\$ 5,760	\$ 5,040	\$ 4,320
Subtotal	\$ 23,200	\$ 22,480	\$ 21,760	\$ 21,040	\$ 20,320
FY25 Bond (June 25)					
Prin (418,000) - MWRA	\$ 41,800	\$ 41,800	\$ 41,800	\$ 41,800	\$ 41,800
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 41,800	\$ 41,800	\$ 41,800	\$ 41,800	\$ 41,800
FY24 Bond (June 24)					
Prin (879,000) - See Schedule	\$ 87,900	\$ 87,900	\$ 87,900	\$ 87,900	\$ 87,900
L/T Int (4.5%)	\$ 39,555	\$ 31,644	\$ 27,689	\$ 23,733	\$ 19,778
Subtotal	\$ 127,455	\$ 119,544	\$ 115,589	\$ 111,633	\$ 107,678
FY25 Bond (June 25)					
Prin (510,000) - See Schedule	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000
L/T Int (4.5%)	\$ 22,950	\$ 18,360	\$ 16,065	\$ 13,770	\$ 11,475
Subtotal	\$ 73,950	\$ 69,360	\$ 67,065	\$ 64,770	\$ 62,475
Prin	\$ 196,700	\$ 196,700	\$ 196,700	\$ 196,700	\$ 196,700
L/T Int	\$ 69,705	\$ 56,484	\$ 49,514	\$ 42,543	\$ 35,573
TOTAL SEWER AUTHORIZED UNISSUED DEBT	\$ 266,405	\$ 253,184	\$ 246,214	\$ 239,243	\$ 232,273

FY 2027-2031
CIP ENTERPRISE FUND DEBT PROJECTION

	FY'27	FY'28	FY'29	FY'30	FY'31
SEWER PLANNED DEBT					
FY19 Bond (June 21)					
Prin (394,000) - Heavy Crane	\$ 39,400	\$ 39,400	\$ 39,400	\$ 39,400	\$ 39,400
L/T Int (4.5%)	\$ 17,730	\$ 14,184	\$ 12,411	\$ 10,638	\$ 8,865
Subtotal	57,130	53,584	51,811	50,038	48,265
FY26 Bond (June 26)					
Prin (750,000) - See Schedule	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
L/T Int (4.5%)	\$ 33,750	\$ 30,375	\$ 27,000	\$ 23,625	\$ 16,875
Subtotal	\$ 108,750	\$ 105,375	\$ 102,000	\$ 98,625	\$ 91,875
FY26 Bond (June 26)					
Prin (330,000) - See Schedule	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000
FY27 Bond (June 27)					
Prin (880,000) - See Schedule	\$ -	\$ 88,000	\$ 88,000	\$ 88,000	\$ 88,000
L/T Int (4.5%)	\$ -	\$ 39,600	\$ 35,640	\$ 31,680	\$ 27,720
Subtotal	\$ -	\$ 127,600	\$ 123,640	\$ 119,680	\$ 115,720
FY27 Bond (June 27)					
Prin (1,620,000) - MWRA	\$ -	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ 162,000	\$ 162,000	\$ 162,000	\$ 162,000
FY28 Bond (June 28)					
Prin (1,530,000) - See Schedule	\$ -	\$ -	\$ 153,000	\$ 153,000	\$ 153,000
L/T Int (4.5%)	\$ -	\$ -	\$ 68,850	\$ 61,965	\$ 48,195
Subtotal	\$ -	\$ -	\$ 221,850	\$ 214,965	\$ 201,195
FY28 Bond (June 28)					
Prin (330,000) - MWRA	\$ -	\$ -	\$ 33,000	\$ 33,000	\$ 33,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ 33,000	\$ 33,000	\$ 33,000
FY29 Bond (June 29)					
Prin (840,000) - See Schedule	\$ -	\$ -	\$ -	\$ 84,000	\$ 84,000
L/T Int (4.5%)	\$ -	\$ -	\$ -	\$ 37,800	\$ 34,020
Subtotal	\$ -	\$ -	\$ -	\$ 121,800	\$ 118,020

**FY 2027-2031
CIP ENTERPRISE FUND DEBT PROJECTION**

	FY'27	FY'28	FY'29	FY'30	FY'31
FY29 Bond (June 29)					
Prin (330,000) - MWRA	\$ -	\$ -	\$ -	\$ 33,000	\$ 33,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ -	\$ 33,000	\$ 33,000
FY30 Bond (June 30)					
Prin (1,345,000) - See Schedule	\$ -	\$ -	\$ -	\$ -	\$ 134,500
L/T Int (4.5%)	\$ -	\$ -	\$ -	\$ -	\$ 60,525
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ 195,025
FY29 Bond (June 29)					
Prin (330,000) - MWRA	\$ -	\$ -	\$ -	\$ -	\$ 33,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ 33,000
Prin	\$ 147,400	\$ 397,400	\$ 583,400	\$ 700,400	\$ 867,900
L/T Int	\$ 51,480	\$ 84,159	\$ 143,901	\$ 165,708	\$ 196,200
TOTAL SEWER PLANNED DEBT	\$ 198,880	\$ 481,559	\$ 727,301	\$ 866,108	\$ 1,064,100

SEWER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT					
Prin	\$ 814,100	\$ 1,059,100	\$ 1,195,100	\$ 1,280,850	\$ 1,390,850
L/T Int	\$ 235,535	\$ 239,443	\$ 276,917	\$ 271,501	\$ 282,273
TOTAL SEWER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT	\$ 1,049,635	\$ 1,298,543	\$ 1,472,017	\$ 1,552,351	\$ 1,673,123

WATER PERMANENT DEBT

FY 16 Bond (November 16)					
Prin (500,000) MWRA LWSAP	\$ 50,000	\$ -	\$ -	\$ -	\$ -
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 50,000	\$ -	\$ -	\$ -	\$ -
FY 18 Bond (January 18)					
Prin (164,450) - Backhoe	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -
L/T Int	\$ 1,200	\$ 600	\$ -	\$ -	\$ -
Subtotal	\$ 16,200	\$ 15,600	\$ -	\$ -	\$ -
FY 18 Bond (February 18)					
Prin (478,000) - MWRA	\$ 47,800	\$ 47,800	\$ -	\$ -	\$ -
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 47,800	\$ 47,800	\$ -	\$ -	\$ -

FY 2027-2031
CIP ENTERPRISE FUND DEBT PROJECTION

	FY'27	FY'28	FY'29	FY'30	FY'31
FY18 Bond (March 19)					
Prin (500,000) MWRA LWSAP	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ -</u>	<u>\$ -</u>
FY 19 Bond (June 19)					
Prin (181,500) - Various Equipment	\$ 15,000	\$ 15,000	\$ 10,000	\$ -	\$ -
L/T Int	\$ 2,000	\$ 1,250	\$ 500	\$ -	\$ -
Subtotal	<u>\$ 17,000</u>	<u>\$ 16,250</u>	<u>\$ 10,500</u>	<u>\$ -</u>	<u>\$ -</u>
FY20 Bond (February 20)					
Prin (500,000) - MWRA	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ -</u>
FY21 Bond (June 21)					
Prin (500,000) - MWRA	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
FY21 Bond (June 21)					
Prin (600,000) - MWRA	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	<u>\$ 60,000</u>	<u>\$ 60,000</u>	<u>\$ 60,000</u>	<u>\$ 60,000</u>	<u>\$ 60,000</u>
FY22 Bond (October 21)					
Prin (4,216,500) See Schedule	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000
L/T Int (4.5%)	\$ 126,000	\$ 105,000	\$ 84,000	\$ 63,000	\$ 42,000
Subtotal	<u>\$ 546,000</u>	<u>\$ 525,000</u>	<u>\$ 504,000</u>	<u>\$ 483,000</u>	<u>\$ 462,000</u>
FY22 Bond (August 22)					
Prin (300,000) MWRA LLP	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>	<u>\$ 30,000</u>
FY22 Bond (August 22)					
Prin (183,000) MWRA LLP	\$ 18,300	\$ 18,300	\$ 18,300	\$ 18,300	\$ 18,300
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	<u>\$ 18,300</u>	<u>\$ 18,300</u>	<u>\$ 18,300</u>	<u>\$ 18,300</u>	<u>\$ 18,300</u>

**FY 2027-2031
CIP ENTERPRISE FUND DEBT PROJECTION**

	FY'27	FY'28	FY'29	FY'30	FY'31
FY22 Bond (October 22)					
Prin (1,000,000) MWRA LWSAP	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
FY22 Bond (February 23)					
Prin (300,000) MWRA LLP	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
FY23 Bond (August 23)					
Prin (300,000) MWRA LLP	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
FY24 Bond (June 24)					
Prin (300,000) MWRA LLP	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
FY24 Bond (Feb 25)					
Prin (1,000,000) MWRA LWSAP	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
FY25 Bond (Feb 25)					
Prin (300,000) see schedule	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
WATER PERMANENT DEBT					
Prin	\$ 1,126,100	\$ 1,076,100	\$ 1,008,300	\$ 948,300	\$ 898,300
L/T Int	\$ 129,200	\$ 106,850	\$ 84,500	\$ 63,000	\$ 42,000
TOTAL WATER PERMANENT DEBT	\$ 1,255,300	\$ 1,182,950	\$ 1,092,800	\$ 1,011,300	\$ 940,300

WATER AUTHORIZED UNISSUED DEBT					
FY18 Bond (June 18)					
Prin (210,000) See Schedule	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000
L/T Int (4.5%)	\$ 9,450	\$ 7,560	\$ 6,615	\$ 5,670	\$ 4,725
Subtotal	\$ 30,450	\$ 28,560	\$ 27,615	\$ 26,670	\$ 25,725

**FY 2027-2031
CIP ENTERPRISE FUND DEBT PROJECTION**

	FY'27	FY'28	FY'29	FY'30	FY'31
FY22 Bond (May 22)					
Prin (317,000) LLP	\$ 31,700	\$ 31,700	\$ 31,700	\$ 31,700	\$ 31,700
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 31,700	\$ 31,700	\$ 31,700	\$ 31,700	\$ 31,700
FY25 Bond (June 25)					
Prin (80,000) see schedule	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000
L/T Int (4.5%)	\$ 3,600	\$ 3,240	\$ 2,520	\$ 2,160	\$ 1,800
Subtotal	\$ 11,600	\$ 11,240	\$ 10,520	\$ 10,160	\$ 9,800
WATER AUTHORIZED UNISSUED DEBT					
Prin	\$ 60,700	\$ 60,700	\$ 60,700	\$ 60,700	\$ 60,700
L/T Int	\$ 13,050	\$ 10,800	\$ 9,135	\$ 7,830	\$ 6,525
TOTAL WATER AUTHORIZED UNISSUED DEBT	\$ 73,750	\$ 71,500	\$ 69,835	\$ 68,530	\$ 67,225
WATER PLANNED BOND DEBT					
FY26 Bond (June 26)					
Prin (800,000) MWRA LWSAP & LLP	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
FY27 Bond (June 27)					
Prin (800,000) MWRA LWSAP & LLP	\$ -	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	80,000	80,000	80,000	80,000
FY27 Bond (June 27)					
Prin (255,000) see schedule	\$ -	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500
L/T Int (4.5%)	\$ -	\$ 11,475	\$ 10,328	\$ 9,180	\$ 8,033
Subtotal	\$ -	\$ 36,975	\$ 35,828	\$ 34,680	\$ 33,533
FY28 Bond (June 28)					
Prin (800,000) MWRA LWSAP & LLP	\$ -	\$ -	\$ 80,000	\$ 80,000	\$ 80,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	80,000	80,000	80,000
FY29 Bond (June 29)					
Prin (800,000) MWRA LWSAP & LLP	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ -	80,000	80,000

**FY 2027-2031
CIP ENTERPRISE FUND DEBT PROJECTION**

	FY'27	FY'28	FY'29	FY'30	FY'31
FY29 Bond (June 29)					
Prin (170,000) see schedule	\$ -	\$ -	\$ -	\$ 17,000	\$ 17,000
L/T Int (4.5%)	\$ -	\$ -	\$ -	\$ 7,650	\$ 6,885
Subtotal	\$ -	\$ -	\$ -	\$ 24,650	\$ 23,885
FY30 Bond (June 30)					
Prin (800,000) MWRA LWSAP & LLP	\$ -	\$ -	\$ -	\$ -	\$ 80,000
L/T Int (0%)	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ -	\$ -	\$ -	0	80,000
WATER PLANNED DEBT					
Prin	\$ 88,000	\$ 185,500	\$ 265,500	\$ 362,500	\$ 442,500
L/T Int	\$ -	\$ 11,475	\$ 10,328	\$ 16,830	\$ 14,918
TOTAL WATER PLANNED DEBT	\$ 88,000	\$ 196,975	\$ 275,828	\$ 379,330	\$ 457,418
WATER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT					
Prin	\$ 1,274,800	\$ 1,322,300	\$ 1,334,500	\$ 1,371,500	\$ 1,401,500
L/T Int	\$ 142,250	\$ 129,125	\$ 103,963	\$ 87,660	\$ 63,443
TOTAL WATER PERMANENT, AUTH. UNISSUED AND PLANNED DEBT	\$ 1,417,050	\$ 1,451,425	\$ 1,438,463	\$ 1,459,160	\$ 1,464,943
TOTAL WATER AND SEWER DEBT					
Long Term Principal	\$ 2,088,900	\$ 2,381,400	\$ 2,529,600	\$ 2,652,350	\$ 2,792,350
Long Term Interest	\$ 377,785	\$ 368,568	\$ 380,879	\$ 359,161	\$ 345,715
TOTAL WATER AND SEWER DEBT	\$ 2,466,685	\$ 2,749,968	\$ 2,910,479	\$ 3,011,511	\$ 3,138,065

Attachment C

2/11/26
Page 15 changes

Appendix B: DPW Street Improvements Update

FY24-25 Streets Completed:

- Morse Street
- Arsenal Street – from Greenough Blvd to School Street
- Russell Avenue
- Bellevue Road – from Marcia Road to Common Street

FY25 Projects Underway:

<u>Project</u>	<u>Construction Timeline</u>	<u>CIP FY</u>
Bottleneck Program – N Beacon & Arsenal	Complete by June 2026	FY22
MBTA Bus Stop Improvements - Main & Whites	Complete by June 2026	FY23
MassDOT TIP – Mt Auburn St Improvements	Complete by November 2028	FY23
MVP Green Streets Project - Dexter & Templeton	Complete by November 2026	FY24
FY25 Mill & Overlay Program - 20 Streets	Complete by August 2026	FY25
FY25 Sidewalk Program	Complete by June 2026	FY25

Future Street Improvement Projects:

<u>Project</u>	<u>Construction Timeline</u>	<u>CIP FY</u>
FY23 Long St - Chapman Street	Fall 2026- Summer 2027 *	FY23
FY24 Road Program	Summer 2026	FY24
• George St, Bromfield St, Mangano Ct, Grandview Ave, & Dwight St.		
FY25 Road Program	Fall 2026 – Summer 27 *	FY25
• Poplar St, Pequosette ST, N. Irving Park, S. Irving Park, Royal St, Green St.		
FY25 Long St – Fifth Ave	Summer 2026	FY25
FY26 Road Program	Summer 2027 *	FY26
• Cottage St, Sawin St, Rifle Ct, Lyons St, Sexton St, Cottage Ln, Molloy St, Hearn St, Winter St. Bid Alternatives: Brigham St, Appleton Ter.		
FY24&26 Long Sts – Forest & Springfield	Summer 2026-2028 *	FY26
FY26 Mill & Overlay Program	Spring 2027 *	FY26
FY26 Sidewalk Program	Summer 2026	FY26
FY27 Road Program	Summer 2027	FY27
FY27 Long St – Riverside St	Summer 2027	FY24

FY27

	FY'27	FY'28	FY'29	FY'30	FY'31
PERMANENT DEBT					
FY09 Bond (Jul 08)					
Prin (15,650,000)	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -
L/T Int	\$ 57,500	\$ 34,688	\$ 11,563	\$ -	\$ -
Subtotal	\$ 557,500	\$ 534,688	\$ 511,563	\$ -	\$ -
FY10 Bond (Feb 10)					
Prin (5,452,000)	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ -
L/T Int	\$ 33,600	\$ 25,200	\$ 16,800	\$ 8,400	\$ -
Subtotal	\$ 243,600	\$ 235,200	\$ 226,800	\$ 218,400	\$ -
FY12 Bond (June 12)					
Prin (3,722,000)	\$ 125,000	\$ -	\$ -	\$ -	\$ -
L/T Int	\$ 3,750	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 128,750	\$ -	\$ -	\$ -	\$ -
FY 14 Bond (Nov 13)					
Prin (6,000,000) ESCO	\$ 310,000	\$ 320,000	\$ 335,000	\$ 345,000	\$ 355,000
L/T Int	\$ 79,650	\$ 70,350	\$ 59,630	\$ 48,408	\$ 36,850
Subtotal	\$ 389,650	\$ 390,350	\$ 394,630	\$ 393,408	\$ 391,850
FY 12 Bond (May 2014)					
Prin (1,088,000) Victory Field	\$ 80,000	\$ -	\$ -	\$ -	\$ -
L/T Int	\$ 800	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 80,800	\$ -	\$ -	\$ -	\$ -
FY 13 Bond (May 2014)					
Prin (1,350,000) ESCO	\$ 90,000	\$ 90,000	\$ 90,000	\$ -	\$ -
L/T Int	\$ 6,300	\$ 4,050	\$ 1,350	\$ -	\$ -
Subtotal	\$ 96,300	\$ 94,050	\$ 91,350	\$ -	\$ -
FY 13 Bond (May 2014)					
Prin (207,000) Various School Buildings	\$ 10,000	\$ 10,000	\$ 5,000	\$ -	\$ -
L/T Int	\$ 550	\$ 300	\$ 75	\$ -	\$ -
Subtotal	\$ 10,550	\$ 10,300	\$ 5,075	\$ -	\$ -
FY 13 Bond (May 2014)					
Prin (370,000) Casey Park	\$ 25,000	\$ 25,000	\$ 20,000	\$ -	\$ -
L/T Int	\$ 1,600	\$ 975	\$ 300	\$ -	\$ -
Subtotal	\$ 26,600	\$ 25,975	\$ 20,300	\$ -	\$ -
FY 18 Bond (January 2018)					
Prin (1,793,000) Various Equipment & Vehicles	\$ 115,000	\$ 115,000	\$ 30,000	\$ 30,000	\$ 30,000
L/T Int	\$ 13,700	\$ 9,100	\$ 4,500	\$ 3,300	\$ 2,100
Subtotal	\$ 128,700	\$ 124,100	\$ 34,500	\$ 33,300	\$ 32,100

FY 18 Bond (January 2018)

Prin (1,327,200) Various Municipal Buildings	\$	75,000	\$	75,000	\$	75,000	\$	75,000	\$	75,000
L/T Int	\$	17,100	\$	14,100	\$	11,100	\$	8,100	\$	5,100
Subtotal	\$	92,100	\$	89,100	\$	86,100	\$	83,100	\$	80,100

FY 18 Bond (January 2018)

Prin (4,034,800) Street and Sidewalks	\$	80,000	\$	-	\$	-	\$	-	\$	-
L/T Int	\$	3,200	\$	-	\$	-	\$	-	\$	-
Subtotal	\$	83,200	\$	-	\$	-	\$	-	\$	-

FY 19 Bond (June 2019)

Prin (247,500) Middle School Girls Locker Rooms	\$	25,000	\$	25,000	\$	20,000	\$	-	\$	-
L/T Int	\$	3,500	\$	2,250	\$	1,000	\$	-	\$	-
Subtotal	\$	28,500	\$	27,250	\$	21,000	\$	-	\$	-

FY 19 Bond (June 2019)

Prin (908,000) Filippello Park	\$	90,000	\$	90,000	\$	90,000	\$	-	\$	-
L/T Int	\$	13,500	\$	9,000	\$	4,500	\$	-	\$	-
Subtotal	\$	103,500	\$	99,000	\$	94,500	\$	-	\$	-

FY 19 Bond (June 2019)

Prin (1,443,500) Various Equipment & Vehicles	\$	120,000	\$	120,000	\$	105,000	\$	-	\$	-
L/T Int	\$	17,250	\$	11,250	\$	5,250	\$	-	\$	-
Subtotal	\$	137,250	\$	131,250	\$	110,250	\$	-	\$	-

FY 20 Bond (June 2020)

Prin (3,223,467) Cunniff Elementary Design	\$	160,000	\$	160,000	\$	160,000	\$	160,000	\$	160,000
L/T Int	\$	69,600	\$	61,600	\$	53,600	\$	45,600	\$	37,600
Subtotal	\$	229,600	\$	221,600	\$	213,600	\$	205,600	\$	197,600

FY 20 Bond (June 2020)

Prin (5,729,088) Hosmer Elementary Design	\$	285,000	\$	285,000	\$	285,000	\$	285,000	\$	285,000
L/T Int	\$	123,975	\$	109,725	\$	95,475	\$	81,225	\$	66,975
Subtotal	\$	408,975	\$	394,725	\$	380,475	\$	366,225	\$	351,975

FY 20 Bond (June 2020)

Prin (1,122,445) Hosmer Elementary OPM	\$	55,000	\$	55,000	\$	55,000	\$	55,000	\$	55,000
L/T Int	\$	23,925	\$	21,175	\$	18,425	\$	15,675	\$	12,925
Subtotal	\$	78,925	\$	76,175	\$	73,425	\$	70,675	\$	67,925

FY 20 Bond (June 2020)

Prin (245,000) Middle School Men's Locker room	\$	25,000	\$	25,000	\$	20,000	\$	20,000	\$	-
L/T Int	\$	4,500	\$	3,250	\$	2,000	\$	1,000	\$	-
Subtotal	\$	29,500	\$	28,250	\$	22,000	\$	21,000	\$	-

FY 20 Bond (June 2020)						
Prin (1,100,000) Ladder Truck	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 70,000	
L/T Int	\$ 24,100	\$ 20,350	\$ 16,600	\$ 12,850	\$ 9,100	
Subtotal	\$ 99,100	\$ 95,350	\$ 91,600	\$ 87,850	\$ 79,100	
FY 20 Bond (June 2020)						
Prin (1,175,375) Filippello Lights & Scoreboard	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ -	
L/T Int	\$ 23,000	\$ 17,250	\$ 11,500	\$ 5,750	\$ -	
Subtotal	\$ 138,000	\$ 132,250	\$ 126,500	\$ 120,750	\$ -	
FY 21 Bond (January 2021)						
Prin (52,145,000) 3 Elementary School Project	\$ 2,610,000	\$ 2,610,000	\$ 2,610,000	\$ 2,610,000	\$ 2,605,000	
L/T Int	\$ 1,173,250	\$ 1,042,750	\$ 912,250	\$ 781,750	\$ 651,250	
Subtotal	\$ 3,783,250	\$ 3,652,750	\$ 3,522,250	\$ 3,391,750	\$ 3,256,250	
FY 21 Bond (April 2021)						
Prin (34,106,200) 3 Elem School Bldg.	\$ 1,705,000	\$ 1,705,000	\$ 1,705,000	\$ 1,705,000	\$ 1,705,000	
L/T Int	\$ 733,150	\$ 647,900	\$ 596,750	\$ 511,500	\$ 426,250	
Subtotal	\$ 2,438,150	\$ 2,352,900	\$ 2,301,750	\$ 2,216,500	\$ 2,131,250	
FY 21 Bond (April 2021)						
Prin (1,469,800) Middle Sch. Boilers & HVAC Cafeteria	\$ 145,000	\$ 145,000	\$ 145,000	\$ 145,000	\$ 140,000	
L/T Int	\$ 31,700	\$ 24,450	\$ 20,100	\$ 12,850	\$ 5,600	
Subtotal	\$ 176,700	\$ 169,450	\$ 165,100	\$ 157,850	\$ 145,600	
FY 21 Bond (April 2021)						
Prin (1,771,000) Public Safety Radio Infrastructure	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 170,000	
L/T Int	\$ 38,300	\$ 29,550	\$ 24,300	\$ 15,550	\$ 6,800	
Subtotal	\$ 213,300	\$ 204,550	\$ 199,300	\$ 190,550	\$ 176,800	
FY 21 Bond (April 2021)						
Prin (355,000) Fire Ambulance	\$ -	\$ -	\$ -	\$ -	\$ -	
L/T Int	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	
FY 21 Bond (April 2021)						
Prin (188,000) Admin. Bldg. Elevator	\$ -	\$ -	\$ -	\$ -	\$ -	
L/T Int	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	
FY 21 Bond (April 2021)						
Prin (1,200,000) Streets & Sidewalks	\$ -	\$ -	\$ -	\$ -	\$ -	
L/T Int	\$ -	\$ -	\$ -	\$ -	\$ -	
Subtotal	\$ -	\$ -	\$ -	\$ -	\$ -	

FY 22 Bond (April 2022)								
Prin (243,000) Highway Dump Truck	\$	25,000	\$	25,000	\$	25,000	\$	20,000
L/T Int	\$	7,000	\$	5,750	\$	4,500	\$	2,000
Subtotal	\$	32,000	\$	30,750	\$	29,500	\$	22,000
FY 22 Bond (April 2022)								
Prin (265,000) SN & I:Combo Body 6-wheeler	\$	25,000	\$	25,000	\$	25,000	\$	25,000
L/T Int	\$	7,500	\$	6,250	\$	5,000	\$	2,500
Subtotal	\$	32,500	\$	31,250	\$	30,000	\$	27,500
FY 22 Bond (April 2022)								
Prin (85,000) Highway Service Flat Bed	\$	10,000	\$	10,000	\$	10,000	\$	5,000
L/T Int	\$	2,250	\$	1,750	\$	1,250	\$	500
Subtotal	\$	12,250	\$	11,750	\$	11,250	\$	5,500
FY 22 Bond (April 2022)								
Prin (120,000) Prop & Bldg. Sign Truck	\$	20,000	\$	-	\$	-	\$	-
L/T Int	\$	1,000	\$	-	\$	-	\$	-
Subtotal	\$	21,000	\$	-	\$	-	\$	-
FY 22 Bond (April 2022)								
Prin (85,000) Hwy Street Vector	\$	10,000	\$	10,000	\$	10,000	\$	5,000
L/T Int	\$	2,250	\$	1,750	\$	1,250	\$	500
Subtotal	\$	12,250	\$	11,750	\$	11,250	\$	5,500
FY 22 Bond (April 2022)								
Prin (280,000) SN & I: Salter 6-wheeler	\$	30,000	\$	30,000	\$	25,000	\$	25,000
L/T Int	\$	8,000	\$	6,500	\$	5,000	\$	2,500
Subtotal	\$	38,000	\$	36,500	\$	30,000	\$	27,500
FY 22 Bond (April 2022)								
Prin (300,000) SNOW & ICE: Loader	\$	30,000	\$	30,000	\$	30,000	\$	30,000
L/T Int	\$	9,000	\$	7,500	\$	6,000	\$	3,000
Subtotal	\$	39,000	\$	37,500	\$	36,000	\$	33,000
FY 22 Bond (April 2022)								
Prin (250,000) Street Sweeper	\$	25,000	\$	25,000	\$	25,000	\$	25,000
L/T Int	\$	7,500	\$	6,250	\$	5,000	\$	2,500
Subtotal	\$	32,500	\$	31,250	\$	30,000	\$	27,500
FY 22 Bond (April 2022)								
Prin (775,674) Hwy Cont./Throughways Waverly	\$	155,000	\$	-	\$	-	\$	-
L/T Int	\$	7,750	\$	-	\$	-	\$	-
Subtotal	\$	162,750	\$	-	\$	-	\$	-

FY 22 Bond (April 2022)								
Prin (423,826) Admin Bldg.: Replace Chiller	\$	20,000	\$	20,000	\$	20,000	\$	20,000
L/T Int	\$	13,250	\$	12,250	\$	11,250	\$	9,250
Subtotal	\$	33,250	\$	32,250	\$	31,250	\$	29,250
FY 22 Bond (April 2022)								
Prin (1,250,000) Fire Lader Truck	\$	85,000	\$	85,000	\$	85,000	\$	85,000
L/T Int	\$	41,000	\$	36,750	\$	32,500	\$	24,000
Subtotal	\$	126,000	\$	121,750	\$	117,500	\$	109,000
FY 22 Bond (April 2022)								
Prin (2,376,000) Public Safety Ph 2 Radio Infrast.	\$	240,000	\$	235,000	\$	235,000	\$	235,000
L/T Int	\$	70,750	\$	58,750	\$	47,000	\$	23,500
Subtotal	\$	310,750	\$	293,750	\$	282,000	\$	258,500
FY 22 Bond (April 2022)								
Prin (110,000) DPW Bldg. Sidewalks & Pkg Lot	\$	10,000	\$	10,000	\$	10,000	\$	10,000
L/T Int	\$	3,000	\$	2,500	\$	2,000	\$	1,000
Subtotal	\$	13,000	\$	12,500	\$	12,000	\$	11,000
FY 22 Bond (April 2022)								
Prin (300,000) Prop & Bldg: Underground Ducts	\$	60,000	\$	-	\$	-	\$	-
L/T Int	\$	3,000	\$	-	\$	-	\$	-
Subtotal	\$	63,000	\$	-	\$	-	\$	-
FY 22 Bond (June 2022)								
Prin (2,862,150) Elem School Design 1	\$	145,000	\$	145,000	\$	145,000	\$	145,000
L/T Int	\$	105,600	\$	98,350	\$	91,100	\$	76,600
Subtotal	\$	250,600	\$	243,350	\$	236,100	\$	221,600
FY 22 Bond (June 2022)								
Prin (572,301) Elem School Design 2	\$	30,000	\$	30,000	\$	30,000	\$	30,000
L/T Int	\$	21,000	\$	19,500	\$	18,000	\$	15,000
Subtotal	\$	51,000	\$	49,500	\$	48,000	\$	45,000
FY 22 Bond (June 2022)								
Prin (1,144,277) 3 Elem School Projects OPM Services,	\$	60,000	\$	60,000	\$	60,000	\$	55,000
L/T Int	\$	41,700	\$	38,700	\$	35,700	\$	29,700
Subtotal	\$	101,700	\$	98,700	\$	95,700	\$	84,700
FY 22 Bond (June 2022)								
Prin (22,211,272) Elem Schools (Lowell, Hosmer & Cunniff)	\$	1,110,000	\$	1,110,000	\$	1,110,000	\$	1,110,000
L/T Int	\$	821,400	\$	765,900	\$	710,400	\$	599,400
Subtotal	\$	1,931,400	\$	1,875,900	\$	1,820,400	\$	1,709,400

FY 23 Bond (June 2023)										
Prin (50,000,000) High School Construction #1	\$	1,670,000	\$	1,670,000	\$	1,670,000	\$	1,670,000	\$	1,670,000
L/T Int	\$	2,016,400	\$	1,932,900	\$	1,849,400	\$	1,765,900	\$	1,682,400
Subtotal	\$	3,686,400	\$	3,602,900	\$	3,519,400	\$	3,435,900	\$	3,352,400
FY 23 Bond (June 2023)										
Prin (23,895,000) Elem Schools (Lowell, Hosmer & Cunniff	\$	1,195,000	\$	1,195,000	\$	1,195,000	\$	1,195,000	\$	1,195,000
L/T Int	\$	967,750	\$	908,000	\$	848,250	\$	788,500	\$	728,750
Subtotal	\$	2,162,750	\$	2,103,000	\$	2,043,250	\$	1,983,500	\$	1,923,750
FY 23 Bond (June 2023)										
Prin (835,000) Elem Schools (Lowell, Hosmer & Cunniff	\$	165,000	\$	165,000	\$	-	\$	-	\$	-
L/T Int	\$	16,500	\$	8,250	\$	-	\$	-	\$	-
Subtotal	\$	181,500	\$	173,250	\$	-	\$	-	\$	-
FY 23 Bond (June 2023)										
Prin (1,700,000) Streets & Sidewalks	\$	340,000	\$	340,000	\$	-	\$	-	\$	-
L/T Int	\$	34,000	\$	17,000	\$	-	\$	-	\$	-
Subtotal	\$	374,000	\$	357,000	\$	-	\$	-	\$	-
FY 23 Bond (June 2023)										
Prin (200,000) Swap Loader Trash Compactor	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000
L/T Int	\$	7,000	\$	6,000	\$	5,000	\$	4,000	\$	3,000
Subtotal	\$	27,000	\$	26,000	\$	25,000	\$	24,000	\$	23,000
FY 23 Bond (June 2023)										
Prin (300,000) Handicap Ramp (Ryan Skating Arena)	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000
L/T Int	\$	10,500	\$	9,000	\$	7,500	\$	6,000	\$	4,500
Subtotal	\$	40,500	\$	39,000	\$	37,500	\$	36,000	\$	34,500
FY 23 Bond (June 2023)										
Prin (1,500,000) Victory Field Turf Replace	\$	150,000	\$	150,000	\$	150,000	\$	150,000	\$	150,000
L/T Int	\$	52,500	\$	45,000	\$	37,500	\$	30,000	\$	22,500
Subtotal	\$	202,500	\$	195,000	\$	187,500	\$	180,000	\$	172,500
FY 23 Bond (June 2023)										
Prin (1,180,000) Moxley Field/Court Renovation	\$	120,000	\$	120,000	\$	120,000	\$	115,000	\$	115,000
L/T Int	\$	41,000	\$	35,000	\$	29,000	\$	23,000	\$	17,250
Subtotal	\$	161,000	\$	155,000	\$	149,000	\$	138,000	\$	132,250
FY 23 Bond (June 2023)										
Prin (700,000) Filippello Spray Park Renovation	\$	70,000	\$	70,000	\$	70,000	\$	70,000	\$	70,000
L/T Int	\$	24,500	\$	21,000	\$	17,500	\$	14,000	\$	10,500
Subtotal	\$	94,500	\$	91,000	\$	87,500	\$	84,000	\$	80,500
FY 23 Bond (June 2024)										

Prin (8,708,000)Arsenal Park Renovation	\$ 580,000	\$ 580,000	\$ 580,000	\$ 580,000	\$ 580,000
L/T Int	\$ 371,200	\$ 342,200	\$ 313,200	\$ 284,200	\$ 255,200
Subtotal	\$ 951,200	\$ 922,200	\$ 893,200	\$ 864,200	\$ 835,200
FY 24 Bond (June 2024)					
Prin (2,625,000)Street & Sidewalk Reconstruction	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000
L/T Int	\$ 112,000	\$ 103,250	\$ 94,500	\$ 85,750	\$ 77,000
Subtotal	\$ 287,000	\$ 278,250	\$ 269,500	\$ 260,750	\$ 252,000
FY 24 Bond (June 2024)					
Prin (1,620,000)High School Construction #2	\$ 1,620,000	\$ 1,620,000	\$ 1,620,000	\$ 1,620,000	\$ 1,620,000
L/T Int	\$ 2,007,200	\$ 1,926,200	\$ 1,845,200	\$ 1,764,200	\$ 1,683,200
Subtotal	\$ 3,627,200	\$ 3,546,200	\$ 3,465,200	\$ 3,384,200	\$ 3,303,200
FY 24 Bond (June 2024)					
Prin (2,000,000) Morse Street Long Road & Connectors	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ -
L/T Int	\$ 80,000	\$ 60,000	\$ 40,000	\$ 20,000	\$ -
Subtotal	\$ 480,000	\$ 460,000	\$ 440,000	\$ 420,000	\$ -
FY 25 Bond (June 2025)					
Prin (54,000) Fire Ambulance FY25	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
L/T Int	\$ 2,000	\$ 1,500	\$ 1,000	\$ 500	\$ -
Subtotal	\$ 12,000	\$ 11,500	\$ 11,000	\$ 10,500	\$ -
FY 25 Bond (June 2025)					
Prin (885,000) Engine Truck 1 FY25	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
L/T Int	\$ 40,700	\$ 37,700	\$ 34,700	\$ 31,700	\$ 28,700
Subtotal	\$ 100,700	\$ 97,700	\$ 94,700	\$ 91,700	\$ 88,700
FY 25 Bond (June 2025)					
Prin (300,000) Underground Ducts for Utilities FY24	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -
L/T Int	\$ 12,000	\$ 9,000	\$ 6,000	\$ 3,000	\$ -
Subtotal	\$ 72,000	\$ 69,000	\$ 66,000	\$ 63,000	\$ -
FY 25 Bond (June 2025)					
Prin (870,000) Various DPW Vehicles FY25	\$ 95,000	\$ 95,000	\$ 90,000	\$ 90,000	\$ 85,000
L/T Int	\$ 38,750	\$ 34,000	\$ 29,250	\$ 24,750	\$ 20,250
Subtotal	\$ 133,750	\$ 129,000	\$ 119,250	\$ 114,750	\$ 105,250
FY 25 Bond (June 2025)					
Prin (50,000,000)New HS Construction	\$ 1,670,000	\$ 1,665,000	\$ 1,665,000	\$ 1,665,000	\$ 1,665,000
L/T Int	\$ 2,247,550	\$ 2,164,050	\$ 2,080,800	\$ 1,997,550	\$ 1,914,300
Subtotal	\$ 3,917,550	\$ 3,829,050	\$ 3,745,800	\$ 3,662,550	\$ 3,579,300
	17,725,000	17,205,000	16,585,000	15,750,000	14,910,000

	11,752,000	10,887,763	10,081,818	9,278,708	8,500,050
Subtotal	\$ 29,477,000	\$ 28,092,763	\$ 26,666,818	\$ 25,028,708	\$ 23,410,050
PROOF LINE	\$ 29,477,000	\$ 28,092,763	\$ 26,666,818	\$ 25,028,708	\$ 23,410,050
	\$ -	\$ -	\$ -	\$ -	\$ -

TOTAL AUTHORIZED UNISSUED DEBT

FY 24 Bond (May 2024)					
Prin (95,000) School Items	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000
L/T Int (4.5%)	\$ 4,275	\$ 3,420	\$ 2,565	\$ 1,710	\$ 855
Subtotal	\$ 23,275	\$ 22,420	\$ 21,565	\$ 20,710	\$ 19,855
FY 24 Bond (May 2024)					
Prin (250,000) IT Infrastructure Buildout	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
L/T Int (4.5%)	\$ 11,250	\$ 9,000	\$ 6,750	\$ 4,500	\$ 2,250
Subtotal	\$ 61,250	\$ 59,000	\$ 56,750	\$ 54,500	\$ 52,250
FY 24 Bond (May 2024)					
Prin (125,000) Parker: Point/Repair Ext Masonry Façade	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
L/T Int (4.5%)	\$ 5,625	\$ 4,500	\$ 3,375	\$ 2,250	\$ 1,125
Subtotal	\$ 30,625	\$ 29,500	\$ 28,375	\$ 27,250	\$ 26,125
FY 24 Bond (May 2024)					
Prin (750,000) Parker: Install Fire Suppression System	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
L/T Int (4.5%)	\$ 33,750	\$ 31,500	\$ 29,250	\$ 27,000	\$ 24,750
Subtotal	\$ 83,750	\$ 81,500	\$ 79,250	\$ 77,000	\$ 74,750
FY 25 Bond (May 2025)					
Prin (1,350,000) Bemis Install Playground Equipment & Spray Pad	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000
L/T Int (4.5%)	\$ 60,750	\$ 54,675	\$ 48,600	\$ 42,525	\$ 36,450
Subtotal	\$ 195,750	\$ 189,675	\$ 183,600	\$ 177,525	\$ 171,450
FY 25 Bond (May 2025)					
Prin (2,217,000) Parker 2nd Floor Renovations	\$ 110,850	\$ 110,850	\$ 110,850	\$ 110,850	\$ 110,850
L/T Int (4.5%)	\$ 99,765	\$ 94,777	\$ 89,789	\$ 84,800	\$ 79,812
Subtotal	\$ 210,615	\$ 205,627	\$ 200,639	\$ 195,650	\$ 190,662
FY 25 Bond (May 2025)					
Prin (65,000) DPW Highway: Skid Steer	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
L/T Int (4.5%)	\$ 2,925	\$ 2,340	\$ 1,755	\$ 1,170	\$ 585
Subtotal	\$ 15,925	\$ 15,340	\$ 14,755	\$ 14,170	\$ 13,585
FY 25 Bond (May 2025)					
Prin (107,000) DPW Snow & Ice Loader 3/4 Yard	\$ 10,700	\$ 10,700	\$ 10,700	\$ 10,700	\$ 10,700
L/T Int (4.5%)	\$ 4,815	\$ 4,334	\$ 3,852	\$ 3,371	\$ 2,889
Subtotal	\$ 15,515	\$ 15,034	\$ 14,552	\$ 14,071	\$ 13,589

FY 25 Bond (May 2025)

Prin (30,000) DPW Cemetery Off Road Utility Veh (4x4) (2)	\$	6,000	\$	6,000	\$	6,000	\$	6,000	\$	6,000
L/T Int (4.5%)	\$	1,350	\$	1,080	\$	810	\$	540	\$	270
Subtotal	\$	7,350	\$	7,080	\$	6,810	\$	6,540	\$	6,270

FY 25 Bond (May 2025)

Prin (140,000) DPW Cemetery Backhoe	\$	14,000	\$	14,000	\$	14,000	\$	14,000	\$	14,000
L/T Int (4.5%)	\$	6,300	\$	5,670	\$	5,040	\$	4,410	\$	3,780
Subtotal	\$	20,300	\$	19,670	\$	19,040	\$	18,410	\$	17,780

FY 25 Bond (May 2025)

Prin (75,000) DPW Parks & Forestry Tree Chipper	\$	7,500	\$	7,500	\$	7,500	\$	7,500	\$	7,500
L/T Int (4.5%)	\$	3,375	\$	3,038	\$	2,700	\$	2,363	\$	2,025
Subtotal	\$	10,875	\$	10,538	\$	10,200	\$	9,863	\$	9,525

FY 25 Bond (May 2025)

Prin (2,200,000) Highway Reconstruction Bonds	\$	440,000	\$	440,000	\$	440,000	\$	440,000	\$	440,000
L/T Int (4.5%)	\$	99,000	\$	79,200	\$	59,400	\$	39,600	\$	19,800
Subtotal	\$	539,000	\$	519,200	\$	499,400	\$	479,600	\$	459,800

FY 25 Bond (May 2025)

Prin (550,000) Sidewalk Reconstruction Bonds	\$	110,000	\$	110,000	\$	110,000	\$	110,000	\$	110,000
L/T Int (4.5%)	\$	24,750	\$	19,800	\$	14,850	\$	9,900	\$	4,950
Subtotal	\$	134,750	\$	129,800	\$	124,850	\$	119,900	\$	114,950

FY 25 Bond (May 2025)

Prin (2,200,000) Highway (Connector/Longer Streets) Fifth Ave	\$	440,000	\$	440,000	\$	440,000	\$	440,000	\$	440,000
L/T Int (4.5%)	\$	99,000	\$	79,200	\$	59,400	\$	39,600	\$	19,800
Subtotal	\$	539,000	\$	519,200	\$	499,400	\$	479,600	\$	459,800

FY 26 Bond (May 2026)

Prin (230,000) Parker 2nd Floor Renovations	\$	23,000	\$	23,000	\$	23,000	\$	23,000	\$	23,000
L/T Int (4.5%)	\$	10,350	\$	9,315	\$	8,280	\$	7,245	\$	6,210
Subtotal	\$	33,350	\$	32,315	\$	31,280	\$	30,245	\$	29,210

FY 26 Bond (May 2026)

Prin (2,106,000) Parker ADA/Code Update Requirements	\$	140,400	\$	140,400	\$	140,400	\$	140,400	\$	140,400
L/T Int (4.5%)	\$	94,770	\$	88,452	\$	82,134	\$	75,816	\$	69,498
Subtotal	\$	235,170	\$	228,852	\$	222,534	\$	216,216	\$	209,898

FY 26 Bond (May 2026)

Prin (350,000) Parker Building: Masonry Additional Costs	\$	35,000	\$	35,000	\$	35,000	\$	35,000	\$	35,000
L/T Int (4.5%)	\$	15,750	\$	14,175	\$	12,600	\$	11,025	\$	9,450
Subtotal	\$	50,750	\$	49,175	\$	47,600	\$	46,025	\$	44,450

FY 26 Bond (May 2026)

Prin (60,000) Public Buildings Sidewalk Snowblower	\$	12,000	\$	12,000	\$	12,000	\$	12,000	\$	12,000
L/T Int (4.5%)	\$	2,700	\$	2,160	\$	1,620	\$	1,080	\$	540
Subtotal	\$	14,700	\$	14,160	\$	13,620	\$	13,080	\$	12,540

FY 26 Bond (May 2026)

Prin (1,886,000) Roof Replace/Solar & Solar Canopy DPW Parking Lot	\$	125,733	\$	125,733	\$	125,733	\$	125,733	\$	125,733
L/T Int (4.5%)	\$	84,870	\$	79,212	\$	73,554	\$	67,896	\$	62,238
Subtotal	\$	210,603	\$	204,945	\$	199,287	\$	193,629	\$	187,971

FY 26 Bond (May 2026)

Prin (8,932,206) Victory Track, Field & CRT Reno Phase 2	\$	595,480	\$	595,480	\$	595,480	\$	595,480	\$	595,480
L/T Int (4.5%)	\$	401,949	\$	375,153	\$	348,356	\$	321,559	\$	294,763
Subtotal	\$	997,429	\$	970,633	\$	943,836	\$	917,039	\$	890,243

FY 26 Bond (May 2026)

Prin (911,900) How Park Phase 1	\$	91,190	\$	91,190	\$	91,190	\$	91,190	\$	91,190
L/T Int (4.5%)	\$	41,036	\$	36,932	\$	32,828	\$	28,725	\$	24,621
Subtotal	\$	132,226	\$	128,122	\$	124,018	\$	119,915	\$	115,811

FY 26 Bond (May 2026)

Prin (80,000) DPW Traffic Supervisor Vehicle (#C10)	\$	16,000	\$	16,000	\$	16,000	\$	16,000	\$	16,000
L/T Int (4.5%)	\$	3,600	\$	2,880	\$	2,160	\$	1,440	\$	720
Subtotal	\$	19,600	\$	18,880	\$	18,160	\$	17,440	\$	16,720

FY 26 Bond (May 2026)

Prin (300,000) DPW Highway Hotbox #49	\$	30,000	\$	30,000	\$	30,000	\$	30,000	\$	30,000
L/T Int (4.5%)	\$	13,500	\$	12,150	\$	10,800	\$	9,450	\$	8,100
Subtotal	\$	43,500	\$	42,150	\$	40,800	\$	39,450	\$	38,100

FY 26 Bond (May 2026)

Prin (320,000) DPW Snow & Ice Sander (#37)	\$	32,000	\$	32,000	\$	32,000	\$	32,000	\$	32,000
L/T Int (4.5%)	\$	14,400	\$	12,960	\$	11,520	\$	10,080	\$	8,640
Subtotal	\$	46,400	\$	44,960	\$	43,520	\$	42,080	\$	40,640

FY 26 Bond (May 2026)

Prin (100,000) DPW Cemetery Dump Truck (#202)	\$	20,000	\$	20,000	\$	20,000	\$	20,000	\$	20,000
L/T Int (4.5%)	\$	4,500	\$	3,600	\$	2,700	\$	1,800	\$	900
Subtotal	\$	24,500	\$	23,600	\$	22,700	\$	21,800	\$	20,900

FY 26 Bond (May 2026)

Prin (200,000) DPW Parks & Forestry Chipper Body #74	\$	40,000	\$	40,000	\$	40,000	\$	40,000	\$	40,000
L/T Int (4.5%)	\$	9,000	\$	7,200	\$	5,400	\$	3,600	\$	1,800
Subtotal	\$	49,000	\$	47,200	\$	45,400	\$	43,600	\$	41,800

FY 26 Bond (May 2026)

Prin (1,156,000) Parker Envelope & Mechanical Energy Upgrades	\$ 115,600	\$ 115,600	\$ 115,600	\$ 115,600	\$ 115,600
L/T Int (4.5%)	\$ 52,020	\$ 46,818	\$ 41,616	\$ 36,414	\$ 31,212
Subtotal	\$ 167,620	\$ 162,418	\$ 157,216	\$ 152,014	\$ 146,812
Prin	\$ 2,707,453	\$ 2,707,453	\$ 2,707,453	\$ 2,707,453	\$ 2,707,453
L/T Int	\$ 1,205,375	\$ 1,083,541	\$ 961,704	\$ 839,869	\$ 718,033
Total Authorized Unissued	\$ 3,912,828	\$ 3,790,994	\$ 3,669,157	\$ 3,547,322	\$ 3,425,486

PLANNED BOND DEBT

FY 23 Bond (May 2023)					
Prin (400,000) See Schedule	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
L/T Int (4.5%)	\$ 18,000	\$ 14,400	\$ 10,800	\$ 7,200	\$ 3,600
Subtotal	\$ 98,000	\$ 94,400	\$ 90,800	\$ 87,200	\$ 83,600
FY 24 Bond (May 2024)					
Prin (478,432) See Schedule	\$ 95,686	\$ 95,686	\$ 95,686	\$ 95,686	\$ 95,686
L/T Int (4.5%)	\$ 21,529	\$ 17,224	\$ 12,918	\$ 8,612	\$ 4,306
Subtotal	\$ 117,215	\$ 112,910	\$ 108,604	\$ 104,298	\$ 99,992
FY 24 Bond (May 2024)					
Prin (2,100,000) Walk, & Conn/Thrwys	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000
L/T Int (4.5%)	\$ 94,500	\$ 75,600	\$ 56,700	\$ 37,800	\$ 18,900
Subtotal	\$ 514,500	\$ 495,600	\$ 476,700	\$ 457,800	\$ 438,900
FY 25 Bond (May 2025)					
Prin (1,040,000) See Schedule	\$ 139,000	\$ 139,000	\$ 139,000	\$ 139,000	\$ 139,000
L/T Int (4.5%)	\$ 46,800	\$ 40,545	\$ 34,290	\$ 28,035	\$ 21,780
Subtotal	\$ 185,800	\$ 179,545	\$ 173,290	\$ 167,035	\$ 160,780
FY 25 Bond (May 2025)					
Prin (500,000) Str, Walk, & Conn/Thrwys	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
L/T Int (4.5%)	\$ 22,500	\$ 18,000	\$ 13,500	\$ 9,000	\$ 4,500
Subtotal	\$ 122,500	\$ 118,000	\$ 113,500	\$ 109,000	\$ 104,500
FY 25 Bond (May 2025)					
Prin (95,000) School Items	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000
L/T Int (4.5%)	\$ 4,275	\$ 3,420	\$ 2,565	\$ 1,710	\$ 855
Subtotal	\$ 23,275	\$ 22,420	\$ 21,565	\$ 20,710	\$ 19,855
FY 26 Bond (May 2026)					
Prin (3,637,000) See Schedule	\$ 517,400	\$ 517,400	\$ 517,400	\$ 517,400	\$ 517,400
L/T Int (4.5%)	\$ 163,665	\$ 140,382	\$ 117,099	\$ 93,816	\$ 70,533

Subtotal	\$	681,065	\$	657,782	\$	634,499	\$	611,216	\$	587,933
FY 26 Bond (May 2026)										
Prin (6,275,000) Str, Walk, & Conn/Thrwys	\$	1,255,000	\$	1,255,000	\$	1,255,000	\$	1,255,000	\$	1,255,000
L/T Int (4.5%)	\$	282,375	\$	225,900	\$	169,425	\$	112,950	\$	56,475
Subtotal	\$	1,537,375	\$	1,480,900	\$	1,424,425	\$	1,367,950	\$	1,311,475
FY 26 Bond (May 2026)										
Prin (317,000)School Items	\$	63,400	\$	63,400	\$	63,400	\$	63,400	\$	63,400
L/T Int (4.5%)	\$	14,265	\$	11,412	\$	8,559	\$	5,706	\$	2,853
Subtotal	\$	77,665	\$	74,812	\$	71,959	\$	69,106	\$	66,253
FY 27 Bond)										
Prin (8,176,200) See Schedule	\$	-	\$	1,018,607	\$	1,018,607	\$	1,018,607	\$	1,018,607
L/T Int (4.5%)	\$	-	\$	367,929	\$	322,092	\$	276,254	\$	230,417
Subtotal	\$	-	\$	1,386,536	\$	1,340,699	\$	1,294,861	\$	1,249,024
FY 27 Bond)										
Prin (10,000,000) New Middle School Project Borrowing #1	\$	-	\$	333,333	\$	333,333	\$	333,333	\$	333,333
L/T Int (4.5%)	\$	-	\$	450,000	\$	435,000	\$	420,000	\$	405,000
Subtotal	\$	-	\$	783,333	\$	768,333	\$	753,333	\$	738,333
FY 27 Bond										
Prin (95,000) School Items	\$	-	\$	19,000	\$	19,000	\$	19,000	\$	19,000
L/T Int (4.5%)	\$	-	\$	4,275	\$	3,420	\$	2,565	\$	1,710
Subtotal	\$	-	\$	23,275	\$	22,420	\$	21,565	\$	20,710
FY 27 Bond										
Prin (5,900,000)Str, Walk, Conn/Thrw Light	\$	-	\$	1,180,000	\$	1,180,000	\$	1,180,000	\$	1,180,000
L/T Int (4.5%)	\$	-	\$	265,500	\$	212,400	\$	159,300	\$	106,200
Subtotal	\$	-	\$	1,445,500	\$	1,392,400	\$	1,339,300	\$	1,286,200
FY 28 Bond										
Prin (17,653,000) See Schedule	\$	-	\$	-	\$	2,159,300	\$	2,159,300	\$	2,159,300
L/T Int (4.5%)	\$	-	\$	-	\$	794,385	\$	697,217	\$	600,048
Subtotal	\$	-	\$	-	\$	2,953,685	\$	2,856,517	\$	2,759,348
FY 28 Bond)										
Prin (44,000,000) New Middle School Project Borrowing #2	\$	-	\$	-	\$	1,466,667	\$	1,466,667	\$	1,466,667
L/T Int (4.5%)	\$	-	\$	-	\$	1,980,000	\$	1,914,000	\$	1,848,000
Subtotal	\$	-	\$	-	\$	3,446,667	\$	3,380,667	\$	3,314,667
FY 28 Bond										
Prin (495,000) School Items	\$	-	\$	-	\$	59,000	\$	59,000	\$	59,000
L/T Int (4.5%)	\$	-	\$	-	\$	22,275	\$	19,620	\$	16,965
Subtotal	\$	-	\$	-	\$	81,275	\$	78,620	\$	75,965

FY 28 Bond							
Prin (6,125,000)Str, Walk, Conn/Thrwy Light	\$	-	\$	-	\$	1,225,000	\$ 1,225,000
L/T Int (4.5%)	\$	-	\$	-	\$	275,625	\$ 220,500
Subtotal	\$	-	\$	-	\$	1,500,625	\$ 1,445,500
FY 29 Bond							
Prin (33,008,000) See Schedule	\$	-	\$	-	\$	-	\$ 2,296,700
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$ 1,485,360
Subtotal	\$	-	\$	-	\$	-	\$ 3,782,060
FY 29 Bond)							
Prin (44,000,000) New Middle School Project Borrowing #3	\$	-	\$	-	\$	-	\$ 1,466,667
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$ 1,980,000
Subtotal	\$	-	\$	-	\$	-	\$ 3,446,667
FY 29 Bond							
Prin (845,000) School Items	\$	-	\$	-	\$	-	\$ 119,000
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$ 38,025
Subtotal	\$	-	\$	-	\$	-	\$ 157,025
FY 29 Bond							
Prin (5,850,000)Str, Walk, Conn/Thrwy Light	\$	-	\$	-	\$	-	\$ 1,170,000
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$ 263,250
Subtotal	\$	-	\$	-	\$	-	\$ 1,433,250
FY 30 Bond							
Prin (16,057,000) See Schedule	\$	-	\$	-	\$	-	\$ -
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$ 722,565
Subtotal	\$	-	\$	-	\$	-	\$ 2,384,232
FY 30 Bond							
Prin (1,845,000) School Items	\$	-	\$	-	\$	-	\$ 319,000
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$ 83,025
Subtotal	\$	-	\$	-	\$	-	\$ 402,025
FY 30 Bond							
Prin (6,075,000)Str, Walk, Conn/Thrwy Light	\$	-	\$	-	\$	-	\$ 1,215,000
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$ 273,375
Subtotal	\$	-	\$	-	\$	-	\$ 1,488,375
TOTAL PLANNED BOND DEBT							
Principal	\$	2,689,486	\$	5,240,426	\$	10,150,393	\$ 15,202,760
Long Term Interest	\$	667,909	\$	1,634,587	\$	4,471,053	\$ 7,780,920
TOTAL PLANNED DEBT	\$	3,357,395	\$	6,875,013	\$	14,621,446	\$ 22,983,680
							\$ 26,574,188

Total Permanent, Authorized/Unissued, & Planned

Principal	\$ 23,121,939	\$ 25,152,879	\$ 29,442,846	\$ 33,660,213	\$ 36,015,880
Long Term Interest	\$ 13,625,284	\$ 13,605,891	\$ 15,514,575	\$ 17,899,497	\$ 17,393,844
Grand Total	\$ 36,747,223	\$ 38,758,770	\$ 44,957,421	\$ 51,559,710	\$ 53,409,724

*Loan Orders to be Voted by City Council at 01/27/2026 Meeting

AUTHORIZED UNISSUED DEBT	FY	COST	FY 27		FY 28		FY 29		FY 30		FY 31	
			PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR 24	\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
		\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
5 IT INFRASTRUCTURE BUILDOUT	BE 24	\$ 250,000	\$ 50,000	\$ 11,250	\$ 50,000	\$ 9,000	\$ 50,000	\$ 6,750	\$ 50,000	\$ 4,500	\$ 50,000	\$ 2,250
5 PARKER:POINT/REPAIR EXT MASONRY FAÇADE	BR 24	\$ 125,000	\$ 25,000	\$ 5,625	\$ 25,000	\$ 4,500	\$ 25,000	\$ 3,375	\$ 25,000	\$ 2,250	\$ 25,000	\$ 1,125
15 PARKER:INSTALL FIRE SUPPRESSION SYSTEM	BR 24	\$ 750,000	\$ 50,000	\$ 33,750	\$ 50,000	\$ 31,500	\$ 50,000	\$ 29,250	\$ 50,000	\$ 27,000	\$ 50,000	\$ 24,750
		\$ 1,125,000	\$ 125,000	\$ 50,625	\$ 125,000	\$ 45,000	\$ 125,000	\$ 39,375	\$ 125,000	\$ 33,750	\$ 125,000	\$ 28,125
10 BEMIS INSTALL, PLYGRD EQUIP, SPRAY	BR 25	\$ 1,350,000	\$ 135,000	\$ 60,750	\$ 135,000	\$ 54,675	\$ 135,000	\$ 48,600	\$ 135,000	\$ 42,525	\$ 135,000	\$ 36,450
20 PARKER: 2ND FLOOR RENOVATIONS	BR 25	\$ 2,217,000	\$ 110,850	\$ 99,765	\$ 110,850	\$ 94,777	\$ 110,850	\$ 89,789	\$ 110,850	\$ 84,800	\$ 110,850	\$ 79,812
5 HIGHWAY: SKID STEER*	BE 25	\$ 65,000	\$ 13,000	\$ 2,925	\$ 13,000	\$ 2,340	\$ 13,000	\$ 1,755	\$ 13,000	\$ 1,170	\$ 13,000	\$ 585
10 SNOW AND ICE: LOADER 3/4 YARD*	BE 25	\$ 107,000	\$ 10,700	\$ 4,815	\$ 10,700	\$ 4,334	\$ 10,700	\$ 3,852	\$ 10,700	\$ 3,371	\$ 10,700	\$ 2,889
5 CEMETERY: OFF ROAD UTILITY VEH 4X4 (2)*	BE 25	\$ 30,000	\$ 6,000	\$ 1,350	\$ 6,000	\$ 1,080	\$ 6,000	\$ 810	\$ 6,000	\$ 540	\$ 6,000	\$ 270
10 CEMETERY: BACKHOE*	BE 25	\$ 140,000	\$ 14,000	\$ 6,300	\$ 14,000	\$ 5,872	\$ 14,000	\$ 5,040	\$ 14,000	\$ 4,410	\$ 14,000	\$ 3,720
5 PARKS & FORESTRY: TREE CHIPPER*	BE 25	\$ 75,000	\$ 7,500	\$ 3,375	\$ 7,500	\$ 3,038	\$ 7,500	\$ 2,700	\$ 7,500	\$ 2,363	\$ 7,500	\$ 2,025
5 HIGHWAY RECONSTR BONDS	STB 25	\$ 2,200,000	\$ 440,000	\$ 99,000	\$ 440,000	\$ 79,200	\$ 440,000	\$ 59,400	\$ 440,000	\$ 39,600	\$ 440,000	\$ 19,800
5 SIDEWALK RECONSTR BONDS	SWB 25	\$ 550,000	\$ 110,000	\$ 24,750	\$ 110,000	\$ 19,800	\$ 110,000	\$ 14,850	\$ 110,000	\$ 9,900	\$ 110,000	\$ 4,950
5 HIGHWAY (CONNECTOR/LONGER STREETS) Fifth Avenue	STB 25	\$ 2,200,000	\$ 440,000	\$ 99,000	\$ 440,000	\$ 79,200	\$ 440,000	\$ 59,400	\$ 440,000	\$ 39,600	\$ 440,000	\$ 19,800
		\$ 8,934,000	\$ 1,287,050	\$ 402,030	\$ 1,287,050	\$ 344,113	\$ 1,287,050	\$ 286,196	\$ 1,287,050	\$ 228,279	\$ 1,287,050	\$ 170,361
10 PARKER: 2ND FLOOR RENOVATIONS	BR 26	\$ 230,000	\$ 23,000	\$ 10,350	\$ 23,000	\$ 9,315	\$ 23,000	\$ 8,280	\$ 23,000	\$ 7,245	\$ 23,000	\$ 6,210
15 PARKER: ADA/CODE UPDATE REQUIREMENTS	BR 26	\$ 2,106,000	\$ 140,400	\$ 94,770	\$ 140,400	\$ 88,452	\$ 140,400	\$ 82,134	\$ 140,400	\$ 75,816	\$ 140,400	\$ 69,498
10 PARKER BUILDING: MASONRY ADDITIONAL COSTS	BR 26	\$ 350,000	\$ 35,000	\$ 15,750	\$ 35,000	\$ 14,175	\$ 35,000	\$ 12,600	\$ 35,000	\$ 11,025	\$ 35,000	\$ 9,450
5 PUB. BLDGS: SIDEWALK SNOWBLOWER	BE 26	\$ 60,000	\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160	\$ 12,000	\$ 1,620	\$ 12,000	\$ 1,080	\$ 12,000	\$ 540
15 PUB. BLDG: ROOF REPLACE/SOLAR & SOLAR CANOPY DPW PKG LOT	BR 26	\$ 1,886,000	\$ 125,733	\$ 84,870	\$ 125,733	\$ 79,212	\$ 125,733	\$ 73,554	\$ 125,733	\$ 67,896	\$ 125,733	\$ 62,238
15 CDP: VICTORY TRACK, FIELD & CRT RENO-Phase II	BR 26	\$ 8,932,206	\$ 595,480	\$ 401,949	\$ 595,480	\$ 375,153	\$ 595,480	\$ 348,356	\$ 595,480	\$ 321,559	\$ 595,480	\$ 294,763
10 CDP: HOW PARK PHASE 1	BR 26	\$ 911,900	\$ 91,190	\$ 41,966	\$ 91,190	\$ 36,932	\$ 91,190	\$ 32,828	\$ 91,190	\$ 28,725	\$ 91,190	\$ 24,621
5 FLEET: TRAFFIC SUPERVISOR VEHICLE (C#10)*	BE 26	\$ 80,000	\$ 16,000	\$ 6,800	\$ 16,000	\$ 2,880	\$ 16,000	\$ 2,160	\$ 16,000	\$ 1,440	\$ 16,000	\$ 720
10 HWY: HOT BOX #49*	BE 26	\$ 300,000	\$ 30,000	\$ 13,500	\$ 30,000	\$ 12,150	\$ 30,000	\$ 10,800	\$ 30,000	\$ 9,450	\$ 30,000	\$ 8,100
10 SNOW&ICE: 4X4 SANDER (#37)*	BE 26	\$ 320,000	\$ 32,000	\$ 14,400	\$ 32,000	\$ 12,960	\$ 32,000	\$ 11,520	\$ 32,000	\$ 10,080	\$ 32,000	\$ 8,640
5 CEMETARY: DUMP TRUCK 4X4 #202*	BE 26	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
5 PARKS & FORESTRY: CHIPPER BODY #74*	BE 26	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
10 PARKER: ENVELOPE & MECHANICAL/ENERGY UPGRADES	BR 26	\$ 1,156,000	\$ 115,600	\$ 52,020	\$ 115,600	\$ 46,818	\$ 115,600	\$ 41,616	\$ 115,600	\$ 36,414	\$ 115,600	\$ 31,212
		\$ 13,946,106	\$ 1,276,403	\$ 748,445	\$ 1,276,403	\$ 691,007	\$ 1,276,403	\$ 633,568	\$ 1,276,403	\$ 576,130	\$ 1,276,403	\$ 518,692
		\$ 24,100,106	\$ 2,707,453	\$ 1,205,375	\$ 2,707,453	\$ 1,083,540	\$ 2,707,453	\$ 961,704	\$ 2,707,453	\$ 839,869	\$ 2,707,453	\$ 718,033
PLANNED DEBT												
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE 23	\$ 300,000	\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800	\$ 60,000	\$ 8,100	\$ 60,000	\$ 5,400	\$ 60,000	\$ 2,700
5 IT: PERMITTING/TRANSPARENCY DASHBRDS	BE 23	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
		\$ 400,000	\$ 80,000	\$ 18,000	\$ 80,000	\$ 14,400	\$ 80,000	\$ 10,800	\$ 80,000	\$ 7,200	\$ 80,000	\$ 3,600
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE 24	\$ 138,432	\$ 27,686	\$ 6,229	\$ 27,686	\$ 4,984	\$ 27,686	\$ 3,738	\$ 27,686	\$ 2,492	\$ 27,686	\$ 1,246
5 IT: PERMITTING/TRANSPARENCY DASHBOARDS	BE 24	\$ 150,000	\$ 30,000	\$ 6,750	\$ 30,000	\$ 5,400	\$ 30,000	\$ 4,050	\$ 30,000	\$ 2,700	\$ 30,000	\$ 1,350
5 FIRE: MAIN STATION INTERIOR REPAIRS	BR 24	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
5 FIRE: MAIN STN. REPLACE EMERG GEN	BE 24	\$ 90,000	\$ 18,000	\$ 4,050	\$ 18,000	\$ 3,240	\$ 18,000	\$ 2,430	\$ 18,000	\$ 1,620	\$ 18,000	\$ 810
		\$ 478,432	\$ 95,686	\$ 21,529	\$ 95,686	\$ 17,224	\$ 95,686	\$ 12,918	\$ 95,686	\$ 8,612	\$ 95,686	\$ 4,306
5 HIGHWAY (CONNECTOR/THROUGHWAYS) (FOREST & SPRINGFIELD)	STB 24	\$ 2,100,000	\$ 420,000	\$ 94,500	\$ 420,000	\$ 75,600	\$ 420,000	\$ 56,700	\$ 420,000	\$ 37,800	\$ 420,000	\$ 18,900
		\$ 2,100,000	\$ 420,000	\$ 94,500	\$ 420,000	\$ 75,600	\$ 420,000	\$ 56,700	\$ 420,000	\$ 37,800	\$ 420,000	\$ 18,900
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE 25	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
5 IT: PERMITTING/TRANSPARENCY DASHBOARDS	BE 25	\$ 150,000	\$ 30,000	\$ 6,750	\$ 30,000	\$ 5,400	\$ 30,000	\$ 4,050	\$ 30,000	\$ 2,700	\$ 30,000	\$ 1,350
10 PUBLIC BLDG: SOLAR CANOPY DPW PKG LOT	BR 25	\$ 650,000	\$ 65,000	\$ 29,250	\$ 65,000	\$ 26,325	\$ 65,000	\$ 23,400	\$ 65,000	\$ 20,475	\$ 65,000	\$ 17,550
10 RINK ENCLOSURE OF SOFFITS/OUTSIDE WALLS	BR 25	\$ 40,000	\$ 4,000	\$ 1,800	\$ 4,000	\$ 1,620	\$ 4,000	\$ 1,440	\$ 4,000	\$ 1,260	\$ 4,000	\$ 1,080
		\$ 1,040,000	\$ 139,000	\$ 46,800	\$ 139,000	\$ 40,545	\$ 139,000	\$ 34,290	\$ 139,000	\$ 28,035	\$ 139,000	\$ 21,780
5 MT. AUBURN ST NON PARTICIPATORY FUNDS	BR 25	\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000	\$ 100,000	\$ 4,500
		\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000	\$ 100,000	\$ 4,500
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR 25	\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
		\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
5 ADMIN BLDG: ROOF SHINGLE REPLACMENT/ROOF REFURBISH	BR 26	\$ 300,000	\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800	\$ 60,000	\$ 8,100	\$ 60,000	\$ 5,400	\$ 60,000	\$ 2,700
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE 26	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
5 IT: PERMITTING/TRANSPARENCY DASHBOARDS	BE 26	\$ 150,000	\$ 30,000	\$ 6,750	\$ 30,000	\$ 5,400	\$ 30,000	\$ 4,050	\$ 30,000	\$ 2,700	\$ 30,000	\$ 1,350
5 IT: DOCUMENT SCANNING	BE 26	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
5 FIRE: EAST END STATION HVAC/PLUMBING	BR 26	\$ 126,000	\$ 25,200	\$ 5,670	\$ 25,200	\$ 4,536	\$ 25,200	\$ 3,402	\$ 25,200	\$ 2,268	\$ 25,200	\$ 1,134
5 FIRE: EAST END STATION PAINTING-CARPET-LIGHTING	BR 26	\$ 121,000	\$ 24,200	\$ 5,445	\$ 24,200	\$ 4,356	\$ 24,200	\$ 3,267	\$ 24,200	\$ 2,178	\$ 24,200	\$ 1,089
10 FIRE: PROTECTIVE OUTER GEAR	BE 26	\$ 500,000	\$ 50,000	\$ 22,500	\$ 50,000	\$ 20,250	\$ 50,000	\$ 18,000	\$ 50,000	\$ 15,750	\$ 50,000	\$ 13,500
10 PHILIPS: LEVEL 3 EV CHARGING STATION INSTALL	BE 27	\$ 1,600,000	\$ 160,000	\$ 72,000	\$ 160,000	\$ 64,500	\$ 160,000	\$ 57,600	\$ 160,000	\$ 50,400	\$ 160,000	\$ 43,200
5 PUB BLDG: EQUIPMENT INVENTORY SYST	BE 26	\$ 150,000	\$ 30,000	\$ 7,500	\$ 30,000	\$ 5,400	\$ 30,000	\$ 4,050	\$ 30,000	\$ 2,700	\$ 30,000	\$ 1,350
5 PUB. BLDGS: ADD EV STATIONS	BR 26	\$ 90,000	\$ 18,000	\$ 4,050	\$ 18,000	\$ 3,240	\$ 18,000	\$ 2,430	\$ 18,000	\$ 1,620	\$ 18,000	\$ 810
5 PUB. BLDGS: DPW GARAGE FANS & DOORS	BR 26	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
		\$ 3,637,000	\$ 517,400	\$ 163,665	\$ 517,400	\$ 140,382	\$ 517,400	\$ 117,099	\$ 517,400	\$ 93,816	\$ 517,400	\$ 70,533
5 MT. AUBURN ST NON PARTICIPATORY FUNDS	BR 26	\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000	\$ 100,000	\$ 4,500
5 STREETS & SIDEWALKS: ORNAMENTAL STREET LIGHTING	BR 26	\$ 300,000	\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800	\$ 60,000	\$ 8,100	\$ 60,000	\$ 5,400	\$ 60,000	\$ 2,700
5 HIGHWAY (CONNECTOR/THROUGHWAYS) (FOREST & SPRINGFIELD)	STB 26	\$ 2,300,000	\$ 460,000	\$ 103,500	\$ 460,000	\$ 82,800	\$ 460,000	\$ 62,100	\$ 460,000	\$ 41,400	\$ 460,000	\$ 20,700
5 HIGHWAY RECONSTR	STB 26	\$ 2,300,000	\$ 460,000	\$ 103,500	\$ 460,000	\$ 82,800	\$ 460,000	\$ 62				

CITY OF WATERTOWN CIP GENERAL FUND COST ANALYSIS FY 2027 - FY 2031

20 SULLIVAN PARK CONSTRUCTION	BR	27	\$	675,000	\$	67,500	\$	30,375	\$	67,500	\$	27,338	\$	67,500	\$	24,300	\$	67,500	\$	21,263
10 CDP: VICTORY FIELD PHASE III - FIELD HOUSE & ELEVATOR DESIGN	BR	27	\$	125,000	\$	12,500	\$	5,625	\$	12,500	\$	5,063	\$	12,500	\$	4,500	\$	12,500	\$	3,938
5 IT: DOCUMENT SCANNING	BE	27	\$	200,000	\$	40,000	\$	9,000	\$	40,000	\$	7,200	\$	40,000	\$	5,400	\$	40,000	\$	3,600
5 IT: CYBERSECURITY ENHANCEMENTS	BE	27	\$	250,000	\$	50,000	\$	11,250	\$	50,000	\$	9,000	\$	50,000	\$	6,750	\$	50,000	\$	4,500
20 FIRE: Engine Truck Replacement for 2013 Engine 3	BE	27	\$	1,250,000	\$	62,500	\$	56,250	\$	62,500	\$	53,438	\$	62,500	\$	50,625	\$	62,500	\$	47,813
5 FIRE: REPLACEMENT 2 CARDIAC MONITORS	BE	27	\$	175,000	\$	35,000	\$	7,875	\$	35,000	\$	6,300	\$	35,000	\$	4,725	\$	35,000	\$	3,150
5 POLICE: MOBILE DATA TERMINAL SYSTEM REPLACEMENT	BE	27	\$	170,200	\$	34,040	\$	7,659	\$	34,040	\$	6,127	\$	34,040	\$	4,595	\$	34,040	\$	3,064
10 FLEET: ANIMAL CONTROL VEHICLE #120	BE	27	\$	100,000	\$	10,000	\$	4,500	\$	10,000	\$	4,050	\$	10,000	\$	3,600	\$	10,000	\$	3,150
10 FLEET: PICKUP TRUCK #C5	BE	27	\$	95,000	\$	9,500	\$	4,275	\$	9,500	\$	3,848	\$	9,500	\$	3,420	\$	9,500	\$	2,993
10 HIGHWAY: HEAVY DUTY DUMP TRUCK #40	BE	27	\$	335,000	\$	33,500	\$	15,075	\$	33,500	\$	13,568	\$	33,500	\$	12,060	\$	33,500	\$	10,553
10 HIGHWAY: ELECTRIC STREET SWEEPER #21	BE	27	\$	675,000	\$	67,500	\$	30,375	\$	67,500	\$	27,338	\$	67,500	\$	24,300	\$	67,500	\$	21,263
15 HIGHWAY: CITY HALL PARK LOT REPAIRS & ADA	BR	27	\$	400,000	\$	26,667	\$	18,000	\$	26,667	\$	16,800	\$	26,667	\$	15,600	\$	26,667	\$	14,400
5 HIGHWAY: PARKER BUILDING PARKING LOT EXPANSION DESIGN	BR	27	\$	100,000	\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$	20,000	\$	1,800
10 CEMETARY: DUMP TRUCK #70	BE	27	\$	130,000	\$	13,000	\$	5,850	\$	13,000	\$	5,265	\$	13,000	\$	4,890	\$	13,000	\$	4,095
10 CEMETARY: UTILITY VEHICLE #C7	BE	27	\$	95,000	\$	9,500	\$	4,275	\$	9,500	\$	3,848	\$	9,500	\$	3,420	\$	9,500	\$	2,993
10 PARKS & FORESTRY: 4X4 LANDSCAPE DUMP TRUCK #78	BE	27	\$	170,000	\$	17,000	\$	7,650	\$	17,000	\$	6,885	\$	17,000	\$	6,120	\$	17,000	\$	5,355
5 TRAFFIC CONTROL: ADAPTIVE TRAFFIC MANAGEMENT	BE	27	\$	100,000	\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$	20,000	\$	1,800
5 ST LIGHT & WIRING: ORNAMENTAL STREET LIGHTING	BR	27	\$	300,000	\$	60,000	\$	13,500	\$	60,000	\$	10,800	\$	60,000	\$	8,100	\$	60,000	\$	5,400
5 PUBLIC BLDG: SIDEWALK SNOWBLOWER/CABS	BE	27	\$	60,000	\$	12,000	\$	2,700	\$	12,000	\$	2,160	\$	12,000	\$	1,620	\$	12,000	\$	1,080
5 PUB. BLDGS: ADD EV STATIONS	BR	27	\$	100,000	\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$	20,000	\$	1,800
10 PUB. BLDGS: DPW GARAGE MAU REPLACEMENT	BR	27	\$	70,000	\$	7,000	\$	3,150	\$	7,000	\$	2,835	\$	7,000	\$	2,520	\$	7,000	\$	2,205
5 SENIOR CENTER: SHUTTLE BUS	BE	27	\$	160,000	\$	32,000	\$	7,200	\$	32,000	\$	5,760	\$	32,000	\$	4,320	\$	32,000	\$	2,880
			\$	8,176,200	\$	1,018,607	\$	367,930	\$	1,018,607	\$	322,092	\$	1,018,607	\$	276,254	\$	1,018,607	\$	230,417
30 NEW MIDDLE SCHOOL	BR	27	\$	10,000,000	\$	333,333	\$	450,000	\$	333,333	\$	435,000	\$	333,333	\$	420,000	\$	333,333	\$	405,000
			\$	10,000,000	\$	333,333	\$	450,000	\$	333,333	\$	435,000	\$	333,333	\$	420,000	\$	333,333	\$	405,000
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	27	\$	95,000	\$	19,000	\$	4,275	\$	19,000	\$	3,420	\$	19,000	\$	2,565	\$	19,000	\$	1,710
			\$	95,000	\$	19,000	\$	4,275	\$	19,000	\$	3,420	\$	19,000	\$	2,565	\$	19,000	\$	1,710
5 MT. AUBURN SI NON PARTICIPATORY FUNDS	BR	27	\$	500,000	\$	100,000	\$	22,500	\$	100,000	\$	18,000	\$	100,000	\$	13,500	\$	100,000	\$	9,000
5 HIGHWAY RECONSTRUCTION BONDS	STB	27	\$	2,400,000	\$	480,000	\$	108,000	\$	480,000	\$	86,400	\$	480,000	\$	64,800	\$	480,000	\$	43,200
5 HWY RECONST-CONNECTOR ROADS/LONGER STREETS (RIVERSIDE)	STB	27	\$	2,400,000	\$	480,000	\$	108,000	\$	480,000	\$	86,400	\$	480,000	\$	64,800	\$	480,000	\$	43,200
5 SIDEWALK RECONSTRUCTION BONDS	SWB	27	\$	600,000	\$	120,000	\$	27,000	\$	120,000	\$	21,600	\$	120,000	\$	16,200	\$	120,000	\$	10,800
			\$	5,900,000	\$	1,180,000	\$	265,500	\$	1,180,000	\$	212,400	\$	1,180,000	\$	159,500	\$	1,180,000	\$	106,200
15 ADMIN: LIGHTING AND ELECTRICAL UPGRADES	BR	28	\$	300,000	\$	20,000	\$	13,500	\$	20,000	\$	13,500	\$	20,000	\$	12,600	\$	20,000	\$	11,700
15 PARKER: ADA/CODE UPDATE REQUIREMENTS	BR	28	\$	841,000	\$	56,067	\$	37,845	\$	56,067	\$	35,322	\$	56,067	\$	32,799	\$	56,067	\$	32,799
10 PARKER: ELEVATOR MODERNIZATION	BR	28	\$	450,000	\$	45,000	\$	20,250	\$	45,000	\$	18,225	\$	45,000	\$	16,200	\$	45,000	\$	16,200
5 PHILLIPS: Replace Boiler #2/Design Deep Energy Retrofit Heat Pumps	BR	28	\$	100,000	\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$	20,000	\$	2,700
5 PHILLIPS: DESIGN/MODERNIZE/REPLACE ELEVATOR	BR	28	\$	100,000	\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$	20,000	\$	2,700
5 PHILLIPS: ROOF REPAIR/REPLACEMENT	BR	28	\$	1,000,000	\$	200,000	\$	45,000	\$	200,000	\$	36,000	\$	200,000	\$	27,000	\$	200,000	\$	27,000
15 MISC BUILD: ADA UPGRADES PER KMA AUDIT	BR	28	\$	275,000	\$	18,333	\$	12,375	\$	18,333	\$	11,550	\$	18,333	\$	10,725	\$	18,333	\$	10,725
5 MISC BUILD: FIRE ALARM PANEL & DEVICE UPGRADES	BR	28	\$	190,000	\$	38,000	\$	8,550	\$	38,000	\$	6,840	\$	38,000	\$	5,130	\$	38,000	\$	5,130
20 MISC BUILD: GEOTHERMAL UPGRADES	BR	28	\$	500,000	\$	25,000	\$	22,500	\$	25,000	\$	21,375	\$	25,000	\$	20,250	\$	25,000	\$	20,250
10 CDP: WATERTOWN SQ TRANSPORTATION	BR	28	\$	5,000,000	\$	500,000	\$	225,000	\$	500,000	\$	202,500	\$	500,000	\$	180,000	\$	500,000	\$	180,000
10 CDP: LOWER SALTONSTALL TOT LOT & EQUIPMENT	BR	28	\$	500,000	\$	50,000	\$	22,500	\$	50,000	\$	20,250	\$	50,000	\$	18,000	\$	50,000	\$	18,000
10 CDP: COMMUNITY PATH DESIGN - TAYLOR/LINEAR	BR	28	\$	325,000	\$	32,500	\$	14,625	\$	32,500	\$	13,163	\$	32,500	\$	11,700	\$	32,500	\$	11,700
10 CDP: VICTORY FIELD DESIGN PLAYGROUND	BR	28	\$	100,000	\$	10,000	\$	4,500	\$	10,000	\$	4,050	\$	10,000	\$	3,600	\$	10,000	\$	3,600
10 CDP: VICTORY FIELD PHASE III - FIELD HOUSE & ELEVATOR CONSTRUCTION	BR	28	\$	4,000,000	\$	400,000	\$	180,000	\$	400,000	\$	162,000	\$	400,000	\$	144,000	\$	400,000	\$	144,000
5 IT: DOCUMENT SCANNING	BE	28	\$	200,000	\$	40,000	\$	9,000	\$	40,000	\$	7,200	\$	40,000	\$	5,400	\$	40,000	\$	3,600
5 IT: CLOUD OPTIMIZATION & COST MANAGEMENT	BE	28	\$	125,000	\$	25,000	\$	5,625	\$	25,000	\$	4,500	\$	25,000	\$	3,375	\$	25,000	\$	3,375
5 FIRE: MAIN STATION INTERIOR REPAIRS	BE	28	\$	100,000	\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$	20,000	\$	2,700
5 FIRE: DOT TYPE III EMERGENCY AMBULANCE VEHICLE	BE	28	\$	600,000	\$	120,000	\$	27,000	\$	120,000	\$	21,600	\$	120,000	\$	16,200	\$	120,000	\$	16,200
5 POLICE: UNINTERRUPTED POWER SOURCE BATTERY REPL	BE	28	\$	52,000	\$	10,400	\$	2,340	\$	10,400	\$	1,872	\$	10,400	\$	1,404	\$	10,400	\$	1,404
5 HIGHWAY: WHEELED EXCAVATOR #12	BE	28	\$	150,000	\$	30,000	\$	6,750	\$	30,000	\$	5,400	\$	30,000	\$	4,050	\$	30,000	\$	4,050
5 HIGHWAY: LOADER #29	BE	28	\$	385,000	\$	77,000	\$	17,325	\$	77,000	\$	13,860	\$	77,000	\$	10,395	\$	77,000	\$	10,395
5 HIGHWAY: 6 WHEEL DUMP TRUCK #34	BE	28	\$	300,000	\$	60,000	\$	13,500	\$	60,000	\$	10,800	\$	60,000	\$	8,100	\$	60,000	\$	8,100
5 SNOW & ICE: 6 WHEEL DUMP/SANDER #30	BE	28	\$	385,000	\$	77,000	\$	17,325	\$	77,000	\$	13,860	\$	77,000	\$	10,395	\$	77,000	\$	10,395
5 PARKS & FORESTRY: DUMP TRUCK #75	BE	28	\$	150,000	\$	30,000	\$	6,750	\$	30,000	\$	5,400	\$	30,000	\$	4,050	\$	30,000	\$	4,050
5 PARKS & FORESTRY: IRRIGATION INSTALLATION & IMPROVEMENTS	BE	28	\$	50,000	\$	10,000	\$	2,250	\$	10,000	\$	1,800	\$	10,000	\$	1,350	\$	10,000	\$	1,350
5 ST LIGHTING & WIRING: ORNAMENTAL STREET LIGHTING	BR	28	\$	300,000	\$	60,000	\$	13,500	\$	60,000	\$	10,800	\$	60,000	\$	8,100	\$	60,000	\$	8,100
5 ST LIGHTING & WIRING: UNDERGROUND DUCT	BR	28	\$	300,000	\$	60,000	\$	13,500	\$	60,000	\$	10,800	\$	60,000	\$	8,100	\$	60,000	\$	8,100
5 PUBLIC BLDG: SIDEWALK SNOWBLOWER/CABS	BE	28	\$	65,000	\$	13,000	\$	2,925	\$	13,000	\$	2,340	\$	13,000	\$	1,755	\$	13,000	\$	1,755
5 PUB BLDGS: ADD EV STATIONS	BR	28</																		

CITY OF WATERTOWN CIP GENERAL FUND COST ANALYSIS FY 2027 - FY 2031

5 PARKS & FORESTRY: IRRIGATION INSTALLATION & IMPROVEMENTS	BE	29	\$	60,000					\$	12,000	\$	2,700	\$	12,000	\$	2,160
5 ST LIGHTING & WIRING: ORNAMENTAL STREET LIGHTING	BR	29	\$	300,000					\$	60,000	\$	13,500	\$	60,000	\$	10,800
5 PUBLIC BLDG: SIDWALK SNOWBLOWER/CABS	BE	29	\$	70,000					\$	14,000	\$	3,150	\$	14,000	\$	2,520
5 PUB BLDGS: ADD EV STATIONS	BR	29	\$	120,000					\$	24,000	\$	5,400	\$	24,000	\$	4,320
30 NEW SENIOR CENTER	BR	29	\$	17,400,000					\$	580,000	\$	783,000	\$	580,000	\$	756,900
			\$	33,008,000	\$	-	\$	-	\$	2,296,700	\$	1,485,360	\$	2,296,700	\$	1,382,009
30 NEW MIDDLE SCHOOL	BR	29	\$	44,000,000					\$	1,466,667	\$	1,980,000	\$	1,466,667	\$	1,914,000
			\$	44,000,000	\$	-	\$	-	\$	1,466,667	\$	1,980,000	\$	1,466,667	\$	1,914,000
5 CUNNIFF: GENERATOR DESIGN/INSTALL	BR	29	\$	150,000					\$	30,000	\$	6,750	\$	30,000	\$	5,400
10 HOSMER: RETROCOMMISSIONING STUDY/REPAIRS	BR	29	\$	500,000					\$	50,000	\$	22,500	\$	50,000	\$	20,250
5 LOWELL: GENERATOR DESIGN/INSTALL	BE	29	\$	100,000					\$	20,000	\$	4,500	\$	20,000	\$	3,600
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	29	\$	95,000					\$	19,000	\$	4,275	\$	19,000	\$	3,420
			\$	845,000	\$	-	\$	-	\$	119,000	\$	38,025	\$	119,000	\$	32,670
5 HIGHWAY RECONSTRUCTION BONDS	STB	29	\$	2,600,000					\$	520,000	\$	117,000	\$	520,000	\$	93,600
5 HWY RECONST-CONNECTOR ROADS/LONGER STREETS (WESTMINSTER)	STB	29	\$	2,600,000					\$	520,000	\$	117,000	\$	520,000	\$	93,600
5 SIDEWALK RECONSTRUCTION BONDS	SWB	29	\$	650,000					\$	130,000	\$	29,250	\$	130,000	\$	23,400
			\$	5,850,000	\$	-	\$	-	\$	1,170,000	\$	263,250	\$	1,170,000	\$	210,600
15 ADMN: UPGRADE FIRE PROTECTION SYSTEM DESIGN/INSTALL	BR	30	\$	100,000									\$	6,667	\$	4,500
15 MISC BUILD: ADA UPGRADES PER KMA AUDIT	BR	30	\$	333,000									\$	22,200	\$	14,985
20 MISC BUILD: GEOTHERMAL UPGRADES	BR	30	\$	2,500,000									\$	125,000	\$	112,500
10 CDP: WATERTOWN SQ TRANSPORTATION	BR	30	\$	5,000,000									\$	500,000	\$	225,000
10 CDP: HOW PARK PHASE 2 CONSTRUCTION	BR	30	\$	2,500,000									\$	250,000	\$	112,500
10 CDP: MOXLEY PARK FIELD	BR	30	\$	250,000									\$	25,000	\$	11,250
10 CDP: FILLIPELLO PICKLEBALL DESIGN & INSTALLATION	BR	30	\$	400,000									\$	40,000	\$	18,000
10 CDP: FILLIPELLO - GROVE & ARLINGTON PLAYGROUND	BR	30	\$	150,000									\$	15,000	\$	6,750
5 IT: DOCUMENT SCANNING	BE	30	\$	200,000									\$	40,000	\$	9,000
5 IT: NETWORK INFRASTRUCTURE IMPROVEMENTS	BE	30	\$	425,000									\$	85,000	\$	19,125
5 FIRE: SOLAR POWERED RADIO BOX FOR EMERGENCY REPORTING(5)	BR	30	\$	75,000									\$	15,000	\$	3,375
5 FIRE: MAIN & NORTH STATION SECURITY UPGRADES/ACCESS CONTROL	BR	30	\$	50,000									\$	10,000	\$	2,250
5 FIRE: UTV REPLACEMENT	BR	30	\$	50,000									\$	10,000	\$	2,250
5 POLICE: EQUIPMENT PHONE LINE SYSTEM RECORDING EQUIP	BE	30	\$	22,000									\$	4,400	\$	990
5 POLICE: TRANSPORT VEHICLE (FORD F-150 EV)	BR	30	\$	82,000									\$	16,400	\$	3,690
5 ENGINEER: SE AWD #126	BR	30	\$	65,000									\$	13,000	\$	2,925
20 HIGHWAY: PARKER SCHOOL CONSTRUCTION	BR	30	\$	1,750,000									\$	87,500	\$	78,750
5 SNOW & ICE: 4X4 SANDER #38	BE	30	\$	385,000									\$	77,000	\$	17,325
5 SNOW & ICE: SKID STEER #102	BE	30	\$	125,000									\$	25,000	\$	5,625
5 SNOW & ICE: SANDER #20	BE	30	\$	175,000									\$	35,000	\$	7,875
10 SNOW & ICE: SIDEWALK TRACTOR #48	BE	30	\$	245,000									\$	24,500	\$	11,025
5 PARKS & FORESTRY: IRRIGATION INSTALLATION & IMPROVEMENTS	BE	30	\$	70,000									\$	14,000	\$	3,150
5 TRAFFIC CONTROL: ADAPTIVE TRAFFIC MANAGEMENT	BE	30	\$	100,000									\$	20,000	\$	4,500
5 ST LIGHTING & WIRING: ORNAMENTAL STREET LIGHTING	BR	30	\$	300,000									\$	60,000	\$	13,500
5 ST LIGHTING & WIRING: UNDERGROUND DUCT	BR	30	\$	300,000									\$	60,000	\$	13,500
5 PUBLIC BLDG: SIDWALK SNOWBLOWER/CABS	BE	30	\$	75,000									\$	15,000	\$	3,375
5 PUB BLDGS: ADD EV STATIONS	BR	30	\$	130,000									\$	26,000	\$	5,850
5 PUB BLDGS: DPW GENERATOR REPLACEMENT	BE	30	\$	200,000									\$	40,000	\$	9,000
			\$	16,057,000	\$	-	\$	-	\$	-	\$	-	\$	1,661,667	\$	722,565
5 CUNNIFF: GENERATOR DESIGN/INSTALL	BR	30	\$	600,000									\$	120,000	\$	27,000
10 LOWELL: RETROCOMMISSIONING STUDY/REPAIRS	BR	30	\$	500,000									\$	50,000	\$	22,500
5 LOWELL: GENERATOR DESIGN/INSTALL	BE	30	\$	650,000									\$	130,000	\$	29,250
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	30	\$	95,000									\$	19,000	\$	4,275
			\$	1,845,000	\$	-	\$	-	\$	-	\$	-	\$	319,000	\$	83,025
5 HIGHWAY RECONSTRUCTION BONDS	STB	30	\$	2,700,000									\$	540,000	\$	121,500
5 HWY RECONST-CONNECTOR ROADS/LONGER STREETS (TOWNLY)	STB	30	\$	2,700,000									\$	540,000	\$	121,500
5 SIDEWALK RECONSTRUCTION BONDS	SWB	30	\$	675,000									\$	135,000	\$	30,375
			\$	6,075,000	\$	-	\$	-	\$	-	\$	-	\$	1,215,000	\$	273,375
15 ADMN: UPGRADE FIRE PROTECTION SYSTEM DESIGN/INSTALL	BR	31	\$	800,000												
10 CITY HALL: ROOF REPLACEMENT	BR	31	\$	300,000												
15 MISC BUILD: ADA UPGRADES PER KMA AUDIT	BR	31	\$	366,000												
20 MISC BUILD: GEOTHERMAL UPGRADES	BR	31	\$	2,500,000												
10 CDP: WATERTOWN SQ TRANSPORTATION	BR	31	\$	5,000,000												
10 CDP: MOXLEY PARK FIELD	BR	31	\$	5,000,000												
10 CDP: CASEY PLAYGROUND DESIGN	BR	31	\$	125,000												
10 CDP: FILLIPELLO - GROVE & ARLINGTON PLAYGROUND	BR	31	\$	960,000												
5 IT: FIBER LOOP BUILD-OUT & CABLING	BE	31	\$	150,000												
5 IT: DOCUMENT SCANNING	BE	31	\$	200,000												
5 IT: SERVER & VITUALIZATION REFRESH	BE	31	\$	400,000												
5 FIRE: INCIDENT COMMAND VEHICLE	BE	31	\$	120,000												
10 POLICE: ROOF REPLACEMENT	BR	31	\$	275,000												
5 POLICE: GENERATOR REPLACEMENT	BE	31	\$	120,000												
5 HIGHWAY: DUMP TRUCK/SANDER #52	BE	31	\$	350,000												
5 HIGHWAY: F550 RACK TRUCK #28	BE	31	\$	170,000												
5 SNOW & ICE: SIDEWALK TRACTOR	BE	31	\$	250,000												
5 SNOW & ICE: 10 WHEEL HOOKLIFT SANDER #46	BE	31	\$	375,000												
5 SNOW & ICE: 6 WHEEL CHASSIS MT. SANDER #32	BE	31	\$	325,000												
5 PARKS: IRRIGATION INSTALLATION & IMPROVEMENTS	BE	31	\$	80,000												
5 ST LIGHTING & WIRING: ORNAMENTAL STREET LIGHTING	BR	31	\$	300,000												
5 PUBLIC BLDG: SIDWALK SNOWBLOWER/CABS	BE	31	\$	80,000												
5 PUB BLDGS: ADD EV STATIONS	BR	31	\$	140,000												
5 RINK: DESSICANT DEHUMIDIFIER	BR	31	\$	300,000												
			\$	18,686,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	31	\$	95,000												
			\$	95,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
5 HIGHWAY RECONSTRUCTION BONDS	STB	31	\$	2,800,000												
5 HWY RECONST-CONNECTOR ROADS/LONGER STREETS (IRVING)	STB	31	\$	2,800,000												
5 SIDEWALK RECONSTRUCTION BONDS	SWB	31	\$	700,000												
			\$	6,300,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
			\$	240,047,632	\$	2,689,486	\$	667,909	\$	5,240,426	\$	1,634,588	\$	10,150,393	\$	4,471,053
			\$	17,725,000	\$	11,752,000	\$	17,205,000	\$	10,887,763	\$	16,585,000	\$	10,081,818	\$	15,750,000
			\$	15,202,760	\$	7,780,920	\$	18,398,427	\$	8,175,761	\$	9,278,708	\$	14,910,000	\$	8,500,050
TOTAL PERMANENT DEBT																

CITY OF WATERTOWN CIP GENERAL FUND COST ANALYSIS FY 2027 - FY 2031

TOTAL AUTHORIZED UNISSUED DEBT	\$ 2,707,453	\$ 1,205,375	\$ 2,707,453	\$ 1,083,540	\$ 2,707,453	\$ 961,704	\$ 2,707,453	\$ 839,869	\$ 2,707,453	\$ 718,033
TOTAL PLANNED DEBT (FY27 - FY 31)	\$ 2,689,486	\$ 667,909	\$ 5,240,426	\$ 1,634,588	\$ 10,150,393	\$ 4,471,053	\$ 15,202,760	\$ 7,780,920	\$ 18,398,427	\$ 8,175,781
TOTAL	\$ 23,121,939	\$ 13,625,284	\$ 25,152,879	\$ 13,605,891	\$ 29,442,846	\$ 15,514,575	\$ 33,660,213	\$ 17,899,497	\$ 36,015,880	\$ 17,393,844
	\$ 36,747,223	\$ 38,758,770	\$ 44,957,421	\$ 51,559,710	\$ 53,409,724					

	FY 27		FY 28		FY 29		FY 30		FY 31	
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
Permanent Debt/Interest	\$ 4,845,000	\$ 1,297,050	\$ 4,320,000	\$ 1,068,363	\$ 3,850,000	\$ 865,488	\$ 3,095,000	\$ 690,450	\$ 2,275,000	\$ 538,850
ESCO - Permanent Debt/Interest	\$ 400,000	\$ 85,950	\$ 410,000	\$ 74,400	\$ 425,000	\$ 60,980	\$ 345,000	\$ 48,408	\$ 335,000	\$ 36,850
Three Elem. School & High School Proj. - Permanent Debt/Interest	\$ 12,480,000	\$ 10,369,000	\$ 12,475,000	\$ 9,745,000	\$ 12,310,000	\$ 9,155,350	\$ 12,310,000	\$ 8,539,850	\$ 12,300,000	\$ 7,924,350
TOTAL PERMANENT DEBT/INTEREST	\$ 17,725,000	\$ 11,752,000	\$ 17,205,000	\$ 10,887,763	\$ 16,585,000	\$ 10,081,818	\$ 15,750,000	\$ 9,278,708	\$ 14,910,000	\$ 8,500,050
Street & Sidewalk - Auth/Unissued & Planned	\$ 2,765,000	\$ 622,125	\$ 3,945,000	\$ 763,200	\$ 5,170,000	\$ 861,300	\$ 6,340,000	\$ 891,900	\$ 7,555,000	\$ 879,975
New Middle School - Authorized/Unissued & Planned	\$ -	\$ -	\$ 333,333	\$ 450,000	\$ 1,800,000	\$ 2,415,000	\$ 3,266,667	\$ 4,314,000	\$ 3,266,667	\$ 4,167,000
New Senior Center - Authorized/Unissued & Planned	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000	\$ 783,000	\$ 580,000	\$ 756,900
Watertown Square - Authorized/Unissued & Planned	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 225,000	\$ 1,000,000	\$ 427,500	\$ 1,500,000	\$ 607,500
Other Debt - Authorized/Unissued & Planned	\$ 2,631,939	\$ 1,251,159	\$ 3,669,546	\$ 1,504,928	\$ 5,387,846	\$ 1,931,457	\$ 6,723,546	\$ 2,204,389	\$ 8,204,213	\$ 2,482,419
TOTAL AUTHORIZED/UNISSUED & PLANNED DEBT	\$ 5,396,939	\$ 1,873,284	\$ 7,947,879	\$ 2,718,128	\$ 12,857,846	\$ 5,432,757	\$ 17,910,213	\$ 8,620,789	\$ 21,105,880	\$ 8,893,794
TOTAL PERMANENT, AUTH/UNISSUED & PLANNED DEBT	\$ 23,121,939	\$ 13,625,284	\$ 25,152,879	\$ 13,605,891	\$ 29,442,846	\$ 15,514,575	\$ 33,660,213	\$ 17,899,497	\$ 36,015,880	\$ 17,393,844
	\$ 36,747,223	\$ 38,758,770	\$ 44,957,421	\$ 51,559,710	\$ 53,409,724					

\$ - \$ - \$ - \$ - \$ -

FY27 \$	24,171,200
FY28 \$	68,273,000
FY29 \$	83,703,000
FY30 \$	23,977,000
FY31 \$	25,081,000

Forecasted Revenue	\$ 222,642,674	\$ 230,016,138	\$ 237,825,844
Forecasted Expenditure	\$ 226,245,566	\$ 233,055,134	\$ 242,486,901
	\$ 17,226,323	\$ 19,596,237	\$ 22,526,871
	7.96%	8.52%	9.47%
	7.83%	8.41%	9.29%
	\$ 17,683,323	\$ 19,540,537	\$ 22,337,171
	7.94%	8.50%	9.39%
	7.82%	8.38%	9.21%