



Watertown City Council

Committee of the Budget and Fiscal Oversight
Meeting
Monday, March 2, 2026 at 6:00 PM
Philip Pane Lower Hearing Room - Ground Floor

Agenda

ACCESS INFORMATION:

- A. This meeting will be held on March 2, 2026 at 6:00 P.M. Location: Philip Pane Lower Hearing Room
 - B. The in-person meeting will also be televised through WCATV (Watertown Cable Access Television) on Comcast Channel 22 or RCN Channel 13 and can be streamed online at: <http://vodwcatv.org/CablecastPublicSite/watch-now?site=3>
 - C. The Public may join the virtual meeting online: <https://watertown-ma.zoom.us/j/86148538260>
 - D. Public may join the virtual meeting audio only by phone: (877) 853-5257 or (888) 475-4499 (Toll Free) and enter Webinar ID: 861 4853 8260
 - E. Public may comment through email: cbays@watertown-ma.gov
 - F. Please Visit the Committee of the Budget and Fiscal Oversight Webpage here: https://watertownma.portal.civicclerk.com/?category_id=82
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1. Call to Order
2. Discussion
 - A. Make recommendations on the Fiscal Year 2027-2031 Capital Improvement Program
3. Adjournment

ELECTED OFFICIALS

Vincent J. Piccirilli, Jr.,
Chair

Emily Izzo,
Vice Chair

Caroline Bays,
Secretary



George J. Proakis
City Manager

CITY OF WATERTOWN

Office of the City Manager

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To: Honorable City Council

From: George J. Proakis, City Manager

Date: January 27, 2026

RE: Fiscal Year 2027-2031 Capital Improvement Program

Pursuant to the provisions of the Watertown Home Rule Charter, the attached City Council Resolution on the Fiscal Year 2027 Budget Process, and the City Council Resolution on Watertown's Ongoing Capital Project Budget Guidelines, I herewith present the Proposed Fiscal Year 2027-2031 Capital Improvement Program (CIP).

As you are aware, the Capital Improvement Program is the method used to realistically show relatively expensive and higher-cost equipment and projects that need to be planned to ensure the City's infrastructure is adequately maintained.

The proposed Fiscal Year 2027-2031 General Fund CIP totals \$290,958,100. The general obligation bonding requirement for the FY 2027-2031 CIP is \$219,170,200.

Background

The attached document is the Proposed FY 2027-2031 Capital Improvement Program. In light of the significant investments planned for several large-scale projects within the proposed CIP, we have also finalized our projected debt chart and cost analysis for this period to ensure the CIP remains fiscally sustainable.

For the purposes of the CIP, a capital item is defined as an asset with a useful life of at least two years and a purchase price of at least \$20,000. Items costing less than \$20,000 are included in

the operating budget. This threshold is an increase of \$5,000 from last year to account for inflation, as the old \$15,000 threshold had been set as far back as FY 2008. In addition, items that are labeled “TR” or “tax revenue” are included both in the CIP (because of their relatively large expense) and in the “Capital Outlay” lines of the operating budget for the relevant departments or the “Transfer to Capital Projects” lines in the budget.

While it is easy to not fund maintenance repairs and equipment replenishment until something either falls down or stops running, this is poor planning, for at least two reasons:

1. It does not reflect the true cost each year of an item.
2. By maintaining buildings and equipment in good repair, their useful life can be extended at a reasonable cost. Many communities wait until buildings, vehicles or equipment are in such a state of disrepair that a major overhaul, repair, or replacement is required at much greater expense.

Therefore, to maintain and improve its infrastructure, facilities, and equipment, the City should expect to make annual capital expenditures of at least 7.5% to 8% of the General Fund budget. In FY 2027, we are proposing a plan that would make annual capital expenditures equal to about 7.97% of the General Fund budget, exclusive of the “Building for the Future” projects.

Changes for the FY 2027-2031 Capital Plan

There are a few changes to the organization of this plan, as follows:

The Phillips School Building has been moved from the School section to the City Buildings section at the top of the CIP. This change reflects the fact that different parts of the building are being used by both School and City departments. With the completion of the high school project, some areas of the Philips will be used primarily for non-school activities, such as senior center activities in the gym. I am working with the Superintendent to identify city and school responsibilities related to this building. While that is underway, it seems best that items related to the maintenance and replacement of major building systems in Philips should be reflected as city borrowing items instead of school items.

A Note on Uncertainty

In October of 2025, I noted in my preliminary budget overview that there are a number of financial headwinds that increase the level of uncertainty we are facing. I wanted to note a few of them here.

The Biotech Industry

Watertown has benefitted in recent years from significant levels of new growth in the tax base due to the expansion of the life sciences industry. The life science industry continues to grow in the region, but that growth has slowed significantly. The industry faces the challenge of filling substantial vacant space before we are likely to see another life science building under construction in Watertown. As long as this industry continues to grow in the region, we will see some benefit from new companies arriving in Watertown, but we cannot expect the levels of new growth we have seen in FY2022-2025.

Federal Uncertainty

Several items at the federal level that have direct and indirect impacts on the cost of capital projects and on Watertown's budget as a whole continue to be in flux. Increases in tariffs have raised the cost of many capital items, and uncertainty regarding where the tariff levels will be in the future have made it difficult to confidently predict prices in later years of the CIP. The status of federal grants continues to shift as well. While Watertown has not relied heavily on direct federal grants for our budget, there are knock-on effects that impact our financial situation. The biotech industry, for example, relies heavily on grants from the federal government. When the current and future status of federal grants is uncertain, biotech companies are less willing to make investments in new lab space, which contributes to the decline in new growth from the industry I noted above.

Home Rule Petition

We are working with our state representatives and state senators to get our Home Rule petition passed by the state legislature so that we can maintain the current tax rate shift between residential properties and commercial/industrial properties. If the Home Rule petition is not adopted, residents will face significant increases to their property tax bills. In that alternative, if we seek to reduce the impact of these extensive tax increases, we would need to reduce

investments in stabilization accounts or reduce our commitment to borrow, which could necessitate slowing, rescheduling or eliminating some CIP items.

City Council Priority Projects

Last year, the Honorable City Council provided guidance that directed City administration to develop a budgetary plan, subject to the confines of Proposition 2 ½, for five major capital items:

1. Senior Center/Recreation Center
2. East End Fire Station
3. DPW Staging Area
4. Watertown Square Implementation Plan
5. Middle School Renovations

Further guidance from the Council prioritized the Middle School, with instructions to keep the project budget within \$84.7 million and to keep total borrowing for the project at \$70 million. The FY 2026-2030 CIP I presented to the Council was consistent with that direction. Over the past few months, however, it has become clear that the cost of any project to renovate or rebuild the Middle School that is worth pursuing will significantly exceed the \$84.7 million used for last year's CIP.

The proposed FY 2027-2031 CIP has been built to continue to fund the Middle School project and uses the most recent cost estimate of \$112,239,426 which reflects the budget for option 2E from the September 2025 memo from Vertex to the School Building Committee but does not reflect potential savings from purchase of the modulars at Moxley Field. Additionally, this CIP funds the construction of a new Senior Center in FY 2029 and funds the Watertown Square project starting in FY 2028. The numbers used for Watertown Square and the Senior Center are placeholders and will be refined as we go through the design process for both projects should the Honorable City Council give guidance to continue to pursue them. Watertown Square may benefit from alternative funding strategies that we can seek at a later date. The East End Fire Station continues to have its funding source listed as TBD as we have not identified a new location, and the Council ranked it as a lower priority item than the Middle School, Senior Center, and Watertown Square projects.

Despite the current climate of economic uncertainty noted earlier in this memo, decades of sound fiscal practices have put Watertown in a position to have the options and flexibility needed in our budget to create a CIP that follows the Council's guidelines. The City has made it a practice to devote a significant portion of the yearly budget to make our pension fully funded, to cover our Other Post Employment Benefits (OPEB) liability, and to make significant contributions to stabilization funds and debt service for a number of Building for the Future projects. Last year we increased that portion to \$34.5 million. But, as I noted in my preliminary budget review in October, this number would likely need to be decreased heading into FY 2027 to cover our forecasted deficit and increased operating costs.

This year, we are planning to reduce the portion of the budget we devote to these lines to \$32 million in FY 2027, 2028, and 2029 to address those forecasted deficits. Our current forecasts plan for returning to \$34.5 million in FY 2030 and 2031, although this will likely require either new growth beyond our projections or some operating budget reductions to meet our debt service payments. All of this assumes we continue taxing to our statutory tax cap – which should not be an issue unless the home rule petition noted above does not pass.

Despite the reductions over the next three fiscal years, we will maintain our fully funded pension and remain on track to fully fund our OPEB liability by FY 2031. We will also continue to contribute to the Watertown Square and Senior Center stabilization accounts to reduce the borrowing necessary for these two projects. Debt service for the new middle school will begin to be paid in FY 2028, with debt service for the project projected to peak at \$7,580,667 in FY 2030. Please see the chart on the next page for details.

DESCRIPTION	FY 27	FY 28	FY 29	FY30	FY31
PENSION	\$4,039,557	\$1,150,000	\$1,150,000	\$1,150,000	\$1,150,000
OTHER POST EMPLOYMENT BENEFITS (OPEB)	\$2,111,443	\$2,246,667	\$2,344,650	\$2,128,983	\$2,247,583
3 ELEMENTARY SCHOOL & HIGHSCHOOL PROJ - PERM	\$22,849,000	\$22,220,000	\$21,465,350	\$20,849,850	\$20,224,350
NEW MIDDLE SCHOOL DEBT SERVICE		\$783,333	\$4,215,000	\$7,580,667	\$7,433,667
TRANSFER TO NEW MIDDLE SCHOOL STABILIZATION					
WATERTOWN SQUARE DEBT SERVICE			\$725,000	\$1,427,500	\$2,107,500
NEW SENIOR CENTER DEBT SERVICE				\$1,363,000	\$1,336,900
TRANSFER TO WAT. SQ. STABILIZATION	\$600,000	\$2,000,000	\$500,000		
TRANSFER TO SENIOR CENTER STABILIZATION	\$2,400,000	\$3,600,000	\$1,600,000		
TOTALS	\$32,000,000	\$32,000,000	\$32,000,000	\$34,500,000	\$34,500,000

Outcomes

As noted above, we incorporated the debt sheets into tonight’s submission. This is because the internal CIP process this year has been an iterative process of adjusting major projects and looking at the impact on key metrics. Capital projects as a percent of the city budget, excluding “Building for the Future” projects is under 8%. Incorporation of the Middle School into the “Building for the Future” plan, as well as strategic investments in stabilization accounts for Watertown Square and the Senior Center allow us to carefully spread out and reduce total debt payments. Nonetheless, by FY2031 the CIP as outlined requires an additional \$2.5 million annually to the combined pension/OPEB/Building for the Future items – and this likely requires new growth somewhat beyond our projections in FY 2030 and 2031. Debt service as a total percent of the budget is projected to exceed 20% in FY 2031 – a concerning number, and one that is \$4 million greater than projected last year with the lower middle school estimates. But this is offset by the forthcoming reduction in OPEB funding and can be further offset if there is more investment in stabilization funds in coming years. As we refine budgets for the Middle School and Watertown Square, we will need to continue monitoring this situation to ensure we have developed an affordable CIP strategy that does not impact operating costs and budgets in future years.

Below is a breakdown of proposed projects by program area:

Administration

The proposed CIP includes \$25.2 million over the course of the five-year planning period for repairs and improvements to City Hall, the Parker Building, the Phillips Building, and other City building projects. This amount includes \$11.4 million as placeholders, marked TBD in the CIP, from FY 2028-2031 for projects whose funding configuration is contingent upon corollary decisions, specifically:

- \$3.3 million for Parker Building window replacement, which may be impacted by decisions related to the renovation of the middle school.
- \$1 million for demolition of the former Police facility, that may be covered as a part of larger work in Watertown Square.
- \$1.1 million in funding for the North Branch Library, for which the City will seek funding via the Community Preservation Act.
- \$500,000 in upgrades to the multi-service center that will be reviewed in conjunction with the implementation of new Human Services programs by the City and its partners while implementing the new Health and Human Services Study.
- \$60,000 for bathroom fixture upgrades at the Phillips Building.
- \$1.125 million for window replacements at the Phillips Building, as there may be grants available in the future that could be used to fund a portion of this expense.

The FY 2027-2031 CIP also includes the following adjustments:

- An additional \$110,000 for upgrading the fire sprinkler system in City Hall due to cost escalations.
- A reduction of \$940,000 for Parker ADA/Code Update Requirements, largely due to improvements that were previously needed to support a daycare that is no longer renting space in the building.

- An additional \$240,000 for the Parker Roof Design/Replacement due to cost escalations. This project was also brought up to happen in FY 2027.
- We have added two TR lines for replacing carpets & flooring and for painting to the Miscellaneous Buildings section in FY27. This will give our Public Buildings department more flexibility to utilize these funds in the buildings that need them the most. These lines may get carried in future years, pending the results of the forthcoming Public Buildings department study.
- We have added a yearly line for ADA upgrades to City buildings per the self-evaluation plan performed by KMA.
- An additional \$2 million for the development of a campus geothermal energy micro-grid that will serve City Hall, the Library, and Fire Headquarters due to cost escalations. This is funded in the CIP, but we will aggressively seek grants to cover some or all of these costs.

Community Development & Open Space

The proposed CIP includes \$46.2 million over the course of the five-year planning period for parks improvements, repairs to the Commander's Mansion, arts and monuments, and to support the redevelopment of Watertown Square. Included in this total is \$20 million in borrowing for Watertown Square. This number is a placeholder and will be refined, and likely increased, as the design process proceeds. We will also continue to seek alternate sources of funding for Watertown Square.

The proposed CIP also contains \$6 million in placeholders for Walker Pond, the Common Street Cemetery, and the Commander's Mansion Grounds as we plan to seek CPA funding for those projects.

Parks projects remain substantially on schedule, although some additional schedule adjustments were required to allow middle school funding to fit the CIP borrowing schedule. An addendum to this letter establishes the most updated park and open space project schedule.

Recreation & Parks

This CIP removes the line for Automatic External Defibrillators (AEDs) for City parks and facilities line as this project was fully funded at the end of FY 2025.

Information Technology

The CIP includes \$4.7 million for IT equipment and technology improvements over the next five years. This section was restructured by the new IT Director to better identify and plan for specific projects that will be needed over the course of the CIP.

Fire Department

The CIP contains \$3.8 million over the planning period for equipment, facilities improvements, and vehicle and apparatus replacements. Included in the plan is \$1.25 million for the replacement of Engine 3 in FY 2027 and \$600,000 for the replacement of an ambulance. Other projects include the replacement of staff vehicles, miscellaneous facility repairs, and equipment replacements.

This CIP also removes \$250,000 for Main Station HVAC Replacements, as upgrades to the HVAC system will be part of the Campus Geothermal Project in the Administration section of the CIP.

Library

The CIP contains \$813,000 over the planning period for miscellaneous renovations and repairs including \$46,000 for recarpeting the lobby and \$100,000 in FY 2029 for a feasibility study to evaluate potential expansion of the Library, in concert with the Watertown Square redevelopment.

Police Department

The CIP includes \$2.6 million over the planning period for vehicle and equipment replacement. Included in the plan is \$170,000 in FY 2027 to replace mobile data terminals in police vehicles

and \$1.4 million in proposed tax revenue over the planning period to continue the scheduled replacement of patrol vehicles at the current rate of three vehicles per year. The City continues to annually fund the radio infrastructure and miscellaneous building improvements. \$950,000 in funding has been listed as TBD for a Parking Lot Solar Panel Array in FY 2030 as grant funding may be available for that project.

Department of Public Works

The CIP contains \$13.6 million over the planning period for vehicle and equipment replacement. Consistent with the City Council's Climate and Energy Plan, the proposed CIP includes funding for the replacement of electric vehicles of various types ranging from standard light vehicles to an electric street sweeper. DPW staff undertook a comprehensive review of their vehicle replacement schedule and have updated it to better reflect the operational needs of the department.

The CIP also contains \$400,000 in FY 2027 for repairs to City Hall's parking lot and to address needed ADA improvements, \$1.85 million for an expansion of and improvements to the Parker Building parking lot split between FY 2027 for design and FY 2030 for construction, and increases to the annual tax revenue lines for equipment in the Traffic Control division to better reflect current costs and operational needs. Industry experts have advised DPW to expect price increases for supplies, vehicles, and equipment. These expected increases have been incorporated throughout DPW's capital plan.

Additionally, the Ornamental Street Lighting and Underground Utility Duct lines have been moved from the Streets & Sidewalks section of the CIP to Street Lighting & Wiring.

School Department

The capital plan for the School Department includes funding for the new Watertown Middle School project. Designated by the City Council as a priority project, the middle school renovation is proposed to be funded through a combination of \$17 million from stabilization accounts and \$98 million in long-term debt. While placing this project on the CIP continues to

put pressure on the overall borrowing costs in FY 2030 and FY2031, it's important to include this project on the CIP schedule and understand how it would impact the entire CIP borrowing and debt schedules over multiple years at the current estimated price. We are hoping to seek better pricing for this project in the next six months. We will also have better cost estimates on the Watertown Square project – this will allow us to refine CIP priorities in the later years and adjust the borrowing schedules accordingly.

The School Department's overall capital plan totals \$106.2 million. In addition to the middle school, the CIP includes several repairs and improvements for the elementary schools, as well as a number of miscellaneous improvements throughout the school system. A total of \$3.3 million of requested CIP items were not able to be funded in this plan and have been placed into the CIP as STBD. The administration and school department will continue to work to fund these items as possible.

As noted earlier, the Phillips School has been moved up to the Administration section of the CIP to reflect that the building will be used by both School and City departments. The Phillips Building improvements are not included in the dollar total for School projects in this CIP.

Public Buildings

The CIP contains \$1.85 million for various improvements and replacements. Included in the plan is \$600,000 over the course of the CIP to install electric vehicle charging equipment at various locations throughout the city and \$770,000 for work on the DPW garage.

Senior Center

The capital plan contains \$17.7 million for the senior center. This amount principally consists of a \$17.4 million placeholder in FY 2029 for the construction of the new senior center, as noted above. Combined with stabilization funds, this plan has a total of \$25 million as the placeholder cost of the new Senior Center. Also included is funding for ongoing maintenance and a new shuttle bus in FY 2027.

Skating Arena

The CIP contains \$170,000 to fund various repairs and renovations at the John A. Ryan Skating Arena. Items that were in last year's CIP that do not show in this one were fully funded at the end of FY 2025.

Streets & Sidewalks

The CIP contains \$58.3 million over the course of the planning period to fund street and sidewalk improvements at various locations throughout the City. \$12.1 million is proposed to be funded by State revenue. Additionally, \$1 million has been included in FY 2028 as a placeholder to safeguard against unforeseen issues with the Mt. Auburn Street corridor project. Further, the plan anticipates continuation of the General Fund's annual support for transportation projects, as well as continued bond funding for sidewalk reconstruction. The CIP, despite the additional borrowing for the middle school project, is able to retain funding for street and sidewalk projects at the same level anticipated in the previous CIP.

A list of projected street projects over the course of the CIP has been included as an appendix to this memo.

Water and Sewer Enterprise Funds Capital Improvement Program (CIP)

The proposed Fiscal Year 2027-2031 plans for the Water and Sewer Enterprise Funds are forthcoming and will be submitted to the Honorable City Council in the coming days, along with a memo summarizing relevant background information. All work to the water, sewer, and drain systems directly impact water and sewer rates. Interest-free loans and grants, when secured, will enable the City to perform the necessary work while minimizing impact of these important upgrades on ratepayers.

Prior Year Projects:

Appendix C to this memo identifies prior year CIP projects that were previously confirmed or re-confirmed by the Honorable City Council in the FY 2026 Conceptual Recommendations.

Conclusion

I look forward to working with the Honorable City Council in their review and adoption of conceptual recommendations for the Fiscal Year 2027-2031 Capital Improvement Program.

Attachments:

Appendix A: Parks Projects Update

Appendix B: DPW Street Projects Update

Appendix C: Current and Prior-Year Projects

FY 2027-2031 Proposed Capital Improvement Plans

FY 2027-2031 GF Cost Analysis

FY 2027 -2031 GF CIP Actual & Projected Debt

cc: Honorable School Committee
Honorable Library Board of Trustees
School Building Committee
All Department Heads

Appendix A: Parks Projects Update

Parks Projects Completed

- **Prior to 2025** Irving Park; Moxley Court; Filippello Splash Pad; Victory Turf; Lower Saltonstall Park
- **Completed in 2025:** Arsenal Phase B; Lowell Playground

Current Parks Projects

Project	Construction Timeline	CIP FY	Notes
Bemis Park	Fall 2025	FY21/ FY25	
Saltonstall Park - Upper	Fall 2024	FY25	CPA Funded
How Playground	Spring 2026	FY23/FY26	
Victory Field Playground	Summer 2025	FY26	

Future Parks Projects

Project	Construction Timeline	CIP FY	Notes
Sullivan Park	Summer 2026	FY27	
Walker Pond	2027	FY27	Applying for CPA Funds
Victory Phase 3	Summer 2027	FY27/28	
Lower Saltonstall Tot Lot	Summer 2028	FY28	
Victory Field Playground	Summer 2028	FY28/29	
Community Path: Taylor/Linear	Summer 2028	FY28/29	
How Park Phase 2	Summer 2029	FY29/30	
Filippello Pickleball	2030	FY30	Moved up from FY31 due to community interest
Moxley Park Field	Summer 2030	FY30/31	Years subject to change pending decisions regarding the Middle School
Filippello Grove Playground	Summer 2030	FY30/31	
Filippello Arlington Playground	Summer 2031	FY30/32	Design process will be combined with the Grove Playground. Construction will take place after Grove
Casey Playground	Summer 2031	FY31/32	

Appendix B: DPW Street Improvements Update

FY24-25 Streets Completed:

- Morse Street
- Arsenal Street – from Greenough Blvd to School pStreet
- Russell Avenue
- Bellevue Road – from Marcia Road to Common Street

FY25 Projects Underway:

Project	Construction Timeline	CIP FY
Bottleneck Program – N Beacon & Arsenal	Complete by June 2026	FY22
MBTA Bus Stop Improvements - Main & Whites	Complete by June 2026	FY23
MassDOT TIP – Mt Auburn St Improvements	Complete by November 2028	FY23
MVP Green Streets Project - Dexter & Templeton	Complete by November 2026	FY24
FY25 Mill & Overlay Program - 20 Streets	Complete by August 2026	FY25
FY25 Sidewalk Program	Complete by June 2026	FY25

Future Street Improvement Projects:

Project	Construction Timeline	CIP FY
FY23 Long St - Chapman Street	Summer 2026-27	FY23
FY24 Road Program	Summer 2026	FY24
<ul style="list-style-type: none"> • George St, Bromfield St, Mangano Ct, Grandview Ave, & Dwight St. 		
FY25 Road Program	Summer 2026	FY25
<ul style="list-style-type: none"> • Poplar St, Pequosette ST, N. Irving Park, S. Irving Park, Royal St, Green St. 		
FY25 Long St – Fifth Ave	Summer 2026	FY25
FY26 Road Program	Summer 2026-27	FY26
<ul style="list-style-type: none"> • Cottage St, Sawin St, Rifle Ct, Lyons St, Sexton St, Cottage Ln, Molloy St, Hearn St, Winter St. Bid Alternatives: Brigham St, Appleton Ter. 		
FY24&26 Long Sts – Forest & Springfield	Summer 2026	FY26
FY26 Mill & Overlay Program	Summer 2026	FY26
FY26 Sidewalk Program	Summer 2026	FY26
FY27 Road Program	Summer 2027	FY27
FY27 Long St – Riverside St	Summer 2027	FY24

Future Street Improvement Projects (Continued):

<u>Project</u>	<u>Construction Timeline</u>	<u>CIP FY</u>
FY27 Mill & Overlay Program	Summer 2027	FY27
FY27 Sidewalk Program	Summer 2027	FY27
FY28 Road Program	Summer 2028	FY28
FY28 Long St – Summer St	Summer 2028	FY28
FY28 Mill & Overlay Program	Summer 2028	FY28
FY28 Sidewalk Program	Summer 2028	FY28
FY29 Road Program	Summer 2029	FY29
FY29 Long St – Tentatively Westminster Ave	Summer 2029	FY29
FY29 Mill & Overlay Program	Summer 2029	FY29
FY30 Road Program	Summer 2030	FY30
FY30 Long St – Tentatively Townly Road	Summer 2030	FY30
FY30 Mill & Overlay Program	Summer 2030	FY30
FY30 Sidewalk Program	Summer 2030	FY30
FY31 Road Program	Summer 2031	FY31
FY31 Long St – Tentatively Irving Street	Summer 2031	FY31
FY31 Mill & Overlay Program	Summer 2031	FY31
FY31 Sidewalk Program	Summer 2031	FY31

Appendix C: Current & Prior-Year Projects

FY 2023 CIP Projects

Project	Amount	Council Rec	Status
IT improvements	\$500k	re-confirm #5a & b remove #5c	Forthcoming Removed due to reworking
of IT CIP			
Library Boilers & Pumps Transfer	\$200k	remove #6	Completed with FY25 YE
How Park Playground	\$500k	remove #7	Borrowed

FY 2024 CIP Projects

Project	Amount	Council Rec	Status
School District Security System Enhance.	\$95k	remove #9a	Borrowed
Parker Annex Renovation Projects	\$1.275 mil	remove #10	Borrowed
IT Improvements	\$1.138 mil	re-confirm #11a & b remove #11c – d	Forthcoming Removed due to reworking
of IT CIP			
Fire Improvements	\$310k	re-confirm #12a & b remove #12c	Forthcoming Remove, project is
completed			
Library Improvements	\$786k	remove #13	Completed with FY25 YE
Transfer			
Police Department Access & Video System Transfer	\$37k	remove #14	Completed with FY25 YE
Connectors & Longer Streets	\$2.1 mil	re-confirm #15	Forthcoming
Parker Building Second Floor	\$2.2 mil	remove #16	Borrowed

FY 2025 CIP Projects

Project	Amount	Council Rec	Status
Commander's Mansion	\$350k	remove #17	Funded by CPC
Bemis Playground	\$960k	remove #18	Borrowed
IT Improvements	\$1.1 mil	re-confirm #19a & b remove #19c – e	Forthcoming Removed due to reworking
of IT CIP			
Fire Apparatus Doors	\$131k	remove #20	Completed with FY25 YE
Transfer			
Police Improvements	\$693k	remove #21	No longer needed
DPW Improvements	\$1.067mil	re-confirm #22	Forthcoming with additional
grant funding		remove #23a - e on 1/27/2026	Council voting on loan order
School Improvements	\$95k	re-confirm #24a	Forthcoming
Skating Rink Improvements	\$40k	re-confirm #25	Forthcoming
Local Road Construction	\$2.75 mil	remove #26	Borrowed
Connectors & Longer Streets	\$2.2 mil	remove #27	Borrowed
Mt. Auburn Non-Participatory	\$500k	re-confirm #28	Forthcoming

FY 2026 CIP Projects

Project	Amount	Council Rec	Status
Admin Building Roof & Masonry	\$300k	re-confirm #29	Forthcoming
Parker Building Renovation Projects	\$3.561mil	remove #30	Borrowed
How Park Playground	\$650k	remove #31	Borrowed
Victory Field Phase 2	\$11mil	remove #32	Borrowed
Recreation Facility AEDs	\$40k	remove #33	Completed with FY25 YE
Transfer			
IT Improvements	\$850k	re-confirm #34a – c remove #34d - f	Forthcoming Borrowed, Repurposed for
Parker IT Buildout			
Fire Improvements	\$697k	re-confirm #35	Forthcoming
Police Improvements	\$1.667mil	remove #36a & c	Completed with FY26 Dec.
Transfer			
		re-confirm #36b	Forthcoming
DPW Improvements on 1/27/2026	\$1mil	remove #37	Council voting on loan order
Public Buildings Improvements	\$2.5mil	remove #38a & d re-confirm #38b, c, & e	Borrowed Forthcoming
Skating Rink Improvements	\$55k	remove #39	Completed with FY25 YE
Transfer			
Watertown Middle School	\$10mil	remove/replace #40	Moved to FY27 in CIP
School Improvements	\$472k	remove #41a re-confirm #41b	Funded as a TR Forthcoming
DPW Road Projects voted on Oct 22nd	\$5.175mil	remove #42	Public Works Committee
FY26 Streets & Sidewalks	\$1.1mil	re-confirm #43	Forthcoming

FY 2027 - FY 2031
CIP General Fund

	C	D	G	H	I	J	K	L	M	N	O	P
1		TOTALS	FY '27		FY '28		FY '29		FY '30		FY '31	
2	CITY HALL											
3	City Hall Improvements/Renovations	243.0	45.0	TR	47.0	TR	49.0	TR	51.0	TR	51.0	TR
4	Upgrade Fire Sprinkler System Design/Install	900.0							100.0	BR	800.0	BR
5	Lighting & Electrical Upgrades	300.0			300.0	BR						
6	Roof Shingle Replacement/Roof Refurbishment	300.0									300.0	BR
7												
8	PARKER BUILDING											
9	Parker Building Improvement/Renovations	278.0	52.0	TR	54.0	TR	56.0	TR	58.0	TR	58.0	TR
10	Parker ADA/Code Update Requirements	1,482.0	641.0	BR	841.0	BR						
11	Parker Roof Design/Replacement	1,450.0	1,450.0	BR								
12	Parker Window Design Replacement	3,300.0					300.0	TBD	3,000.0	TBD		
13	Parker Elevator Modernization	450.0			450.0	BR						
14												
15	PHILLIPS BUILDING											
16	Bathroom Fixture Upgrades	60.0									60.0	TBD
17	Window Damages/Replacements	1,125.0			125.0	TBD	1,000.0	TBD				
18	Replace Boiler #2/Design Deep Energy Retrofit Heat Pumps	700.0			100.0	BR	600.0	BR				
19	Design/Modernize/Replace Elevator	400.0			100.0	BR	300.0	BR				
20	Roof Repairs/Replacement	1,100.0	100.0	BR	1,000.0	BR						
21												
22	MISC BUILDING PROJECTS											
23	Replace Carpets/Flooring	25.0	25.0	TR								
24	Paint Hallway/Offices	25.0	25.0	TR								
25	Energy Efficiency Projects	250.0	50.0	ER	50.0	ER	50.0	ER	50.0	ER	50.0	ER
26	ADA Upgrades per KMA Audit	1,527.0	250.0	BR	275.0	BR	303.0	BR	333.0	BR	366.0	BR
27	Sterritt Lumber Safety/Weatherization	35.0	35.0	TR								
28	Citywide Building Management System Regional Server	40.0	40.0	TR								
29	Fire Alarm Panel and Device Upgrades	190.0			190.0	BR						
30	Former Police Facility	1,000.0					1,000.0	TBD				
31	Multi-Service Center Renovation	500.0					500.0	TBD				
32	Renovation/Reuse former North Branch	1,100.0			1,100.0	TBD						
33	Campus Geothermal & HVAC Upgrades	7,500.0			500.0	BR	2,000.0	BR	2,500.0	BR	2,500.0	BR
34	CITY BUILDINGS SUBTOTAL	24,280.0	2,713.0		5,132.0		6,158.0		6,092.0		4,185.0	
35												
36	COMMUNITY DEVELOPMENT											
37	Monument Restoration & Replacement	100.0	20.0	TR	20.0	TR	20.0	TR	20.0	TR	20.0	TR
38	Public Art	245.0	45.0	TR	50.0	TR	50.0	TR	50.0	TR	50.0	TR
39	Commander's Mansion	150.0	30.0	TR	30.0	TR	30.0	TR	30.0	TR	30.0	TR
40	Watertown Sq Transportation Charges	20,000.0			5,000.0	BR	5,000.0	BR	5,000.0	BR	5,000.0	BR
41												

FY 2027 - FY 2031
CIP General Fund

	C	D	G	H	I	J	K	L	M	N	O	P
1		TOTALS	FY '27		FY '28		FY '29		FY '30		FY '31	
42	OPEN SPACE IMPROVEMENTS											
43	Walker Pond Design/Construction	2,500.0	2,500.0	TBD								
44	Common St Cemetery & Old Burying Ground	1,950.0	1,950.0	TBD								
45	Commander's Mansion Grounds: Design & Installation	1,600.0			1,600.0	TBD						
46	Lower Saltonstall Tot Lot & Equipment	500.0			500.0	BR						
47	Tot Lot/Court Resurfacing as needed	570.0	105.0	TR	110.0	TR	115.0	TR	120.0	TR	120.0	TR
48	COMM. PATH DESIGN/CONSTRUCTION(TAYLOR/LINEAR)	3,325.0			325.0	BR	3,000.0	BR				
49	Sullivan Park Construction	675.0	675.0	BR								
52	How Park Phase 2 Construction	2,550.0					50.0	BR	2,500.0	BR		
53	Moxley Park Field	5,250.0							250.0	BR	5,000.0	BR
54	Victory Field Design/Install Playground	1,000.0			100.0	BR	900.0	BR				
55	Victory Filed Phase III - Field House & Elevator Design	4,125.0	125.0	BR	4,000.0	BR						
56	Casey Playground: Design	125.0									125.0	BR
57	Fillippello - Pickleball: Design & Installation	400.0							400.0	BR		
58	Fillippello - Grove & Arlington Playground: Design & Construction	1,110.0							150.0	BR	960.0	BR
59	COMMUNITY DEVELOPMENT SUBTOTAL	46,175.0	5,450.0		11,735.0		9,165.0		8,520.0		11,305.0	
60												
61	INFORMATION TECHNOLOGY											
62	Additional Equipment	90.0	16.0	TR	17.0	TR	18.0	TR	19.0	TR	20.0	TR
63	Replacement of Equipment	703.0	137.0	TR	139.0	TR	141.0	TR	143.0	TR	143.0	TR
64	Fiber Loop Build-out and Cabling	750.0	150.0	TR	150.0	TR	150.0	TR	150.0	TR	150.0	BR
65	MUNIS Financial System Enhancements	500.0	100.0	TR	100.0	TR	100.0	TR	100.0	TR	100.0	TR
66	Document Scanning	1,000.0	200.0	BE	200.0	BE	200.0	BE	200.0	BE	200.0	BE
67	Cybersecurity Enhancements	250.0	250.0	BE								
68	Cloud Optimization & Cost Management	125.0			125.0	BE						
69	Workstation & Device Lifecycle Replacement	425.0					425.0	BE				
70	Network Infrastructure Improvements	425.0							425.0	BE		
71	Server & Virtualization Refresh	400.0									400.0	BE
72	INFORMATION TECHNOLOGY SUBTOTAL	4,668.0	853.0		731.0		1,034.0		1,037.0		1,013.0	
73												
74	FIRE DEPARTMENT											
75	ALS Ambulance Medical Equipment	218.0	40.0	TR	42.0	TR	44.0	TR	46.0	TR	46.0	TR
76	Chief's, & staff vehicles (2)	240.0	80.0	TR			80.0	TR			80.0	TR
77	Fire Building Improvements/Renovations	318.0	60.0	TR	62.0	TR	64.0	TR	66.0	TR	66.0	TR
78	Main Station Interior Repairs	100.0			100.0	BR						
79	DOT Type III Emergency Ambulance Vehicle	600.0			600.0	BE						
80	Incident Command Vehicle (Deputy Chief)	120.0									120.0	BE
81	Engine Truck, replacement for 2013 Engine 3	1,250.0	1,250.0	BE								
82	Main Station Shop Air Compressor Replacement	20.0			20.0	TR						
83	Trailer Replacement for 1998 Special Rescue Trailer	20.0			20.0	TR						
84	Unmanned Aerial System Replacement	35.0	35.0	TR								
85	Replacement 2 Cardiac Monitors	175.0	175.0	BE								

FY 2027 - FY 2031
CIP General Fund

1	C	D	G	H	I	J	K	L	M	N	O	P
		TOTALS	FY '27		FY '28		FY '29		FY '30		FY '31	
86	Gear Extractors & Dryer (3 each)	110.0					110.0	BE				
87	SCBA Replacement	400.0					400.0	BE				
88	Solar Powered Radio Box for Emergency Reporting (5)	75.0							75.0	BE		
89	Main & North Station Security Upgrades/Access Control	50.0							50.0	BE		
90	UTV Replacement	50.0							50.0	BE		
91	East End Fire Station Replacement	15,000.0									15,000.0	TBD
92	FIRE DEPARTMENT SUBTOTAL	18,781.0	1,640.0		844.0		698.0		287.0		15,312.0	
93												
94	LIBRARY											
95	Building Maintenance	264.0	51.0	TR	52.0	TR	53.0	TR	54.0	TR	54.0	TR
96	Building Renovations/Replacement of Equip	403.0	77.0	TR	79.0	TR	81.0	TR	83.0	TR	83.0	TR
97	Feasibility Study for Library Expansion	100.0					100.0	BR				
98	Lobby Recarpeting	46.0			46.0	TR						
99	LIBRARY DEPARTMENT SUBTOTAL	813.0	128.0		177.0		234.0		137.0		137.0	
100												
101	POLICE DEPARTMENT											
102	Police Cruisers (3 annually)	1,412.3	258.3	TR	271.2	TR	284.8	TR	299.0	TR	299.0	TR
103	Radio Infrastructure/specialized equipment	200.0	40.0	TR	40.0	TR	40.0	TR	40	TR	40	TR
104	Police Building Improvements/Renovations	178.0	32.0	TR	34.0	TR	36.0	TR	38.0	TR	38.0	TR
105	Mobile Data Terminal System Replacement	170.2	170.2	BE								
106	Uninterrupted Power Source Battery Replacement	52.0			52.0	BE						
107	Phone Line System Recording Equipment	22.0							22.0	BE		
108	Fingerprint Machine	29.0							29.0	TR		
109	LED Lighting through Interior Facility	100.0					100.0	BR				
110	EV Transport Vehicle	82.0							82.0	BE		
111	Parking Lot Solar Panel Array	950.0							950.0	TBD		
112	Roof Replacement	275.0									275.0	BR
113	Generator Replacement	120.0									120.0	BE
114	POLICE SUBTOTAL	3,590.5	500.5		397.2		460.8		1,460.0		772.0	
115												
116	PUBLIC WORKS DEPARTMENT											
117	FLEET											
118	Staff Replacement Electric Vehicles	418.0	80.0	TR	82.0	TR	84.0	TR	86.0	TR	86.0	TR
119	Additional Equipment	143.0	25.0	TR	27.0	TR	29.0	TR	31.0	TR	31.0	TR
120	Animal Control Vehicle #120	100.0	100.0	BE								
121	Fleet Pick-up Truck #C5	95.0	95.0	BE								
122	Engineer SE AWD #126	65.0							65.0	BE		
123	FLEET SUBTOTAL	821.0	300.0		109.0		113.0		182.0		117.0	
124												

FY 2027 - FY 2031
CIP General Fund

1	C	D	G	H	I	J	K	L	M	N	O	P
		TOTALS	FY '27		FY '28		FY '29		FY '30		FY '31	
125	HIGHWAY											
126	Replacement of Equipment	218.0	40.0	TR	42.0	TR	44.0	TR	46.0	TR	46.0	TR
129	Heavy Duty Dump Truck #40	335.0	335.0	BE								
130	Electric Street Sweeper #21	675.0	675.0	BE								
131	City Hall Parking Lot Repairs & ADA Improvements	400.0	400.0	BR								
132	Wheeled Excavator #12	150.0			150.0	BE						
133	Loader #29	385.0			385.0	BE						
134	Parker Building Parking Lot Expansion	1,850.0	100.0	BR					1,750.0	BR		
135	Triaxle Dump Truck with Sliding Sander & Plow #43	340.0					340.0	BE				
136	6-Wheel Dump Truck #34	300.0			300.0	BE						
137	Paint Crew Truck #26	180.0					180.0	BE				
138	Dump Truck/Sander #52	350.0									350.0	BE
139	F550 Rack Truck #28	170.0									170.0	BE
140	HIGHWAY SUBTOTAL	5,353.0	1,550.0		877.0		564.0		1,796.0		566.0	
141												
142	SNOW & ICE REMOVAL											
143	Plows, Sanders, Salt control units/Replacement	400.0	80.0	TR	80.0	TR	80.0	TR	80.0	TR	80.0	TR
144	2-Salter 6 Wheelers (#18 & #39)	725.0					725.0	BE				
145	4x4 Sander #38	385.0							385.0	BE		
146	6 Wheel Dump/Sander #30	385.0			385.0	BE						
147	Skid Steer #102	125.0							125.0	BE		
148	Sander #20	175.0							175.0	BE		
149	Sidewalk Tractor #48 & 2 New	725.0					230.0	BE	245.0	BE	250.0	BE
150	10 Wheel Hook lift Sander #46	375.0									375.0	BE
151	6 Wheel Chassis Mt Sander #32	325.0									325.0	BE
152	SNOW & ICE REMOVAL SUBTOTAL	3,620.0	80.0		465.0		1,035.0		1,010.0		1,030.0	
153												
154	CEMETARY											
155	Improvements	150.0	27.0	TR	29.0	TR	30.0	TR	32.0	TR	32.0	TR
156	Dump Truck (#70)	130.0	130.0	BE								
157	Utility Vehicle #C7	95.0	95.0	BE								
158	CEMETERY SUBTOTAL	375.0	252.0		29.0		30.0		32.0		32.0	
159												
160	PARKS & FORESTRY											
161	Improvements	340.0	68.0	TR	68.0	TR	68.0	TR	68.0	TR	68.0	TR
162	Additional Equipment	118.0	20.0	TR	22.0	TR	24.0	TR	26.0	TR	26.0	TR
163	Replacement of Equipment	228.0	42.0	TR	44.0	TR	46.0	TR	48.0	TR	48.0	TR
164	4x4 Landscape Dump Truck #78	170.0	170.0	BE								
165	Pickup Truck #72	95.0					95.0	BE				
166	Dump Truck #75	150.0			150.0	BE						
167	Irrigation installation & improvements	260.0			50.0	BE	60.0	BE	70.0	BE	80.0	BE
168	PARKS & FORESTRY SUBTOTAL	1,361.0	300.0		334.0		293.0		212.0		222.0	
169												

FY 2027 - FY 2031
CIP General Fund

1	C	D	G	H	I	J	K	L	M	N	O	P
		TOTALS	FY '27		FY '28		FY '29		FY '30		FY '31	
170	TRAFFIC CONTROL											
171	Replacement of Equipment	545.0	100.0	TR	105.0	TR	110.0	TR	115.0	TR	115.0	TR
172	Additional Equipment	295.0	50.0	TR	55.0	TR	60.0	TR	65.0	TR	65.0	TR
173	Adaptive Traffic Management	200.0	100.0	BE					100.0	BE		
174	TRAFFIC CONTROL SUBTOTAL	885.0	250.0		160.0		170.0		280.0		180.0	
175												
176	STREET LIGHTING & WIRING											
177	Ornamental Street Lighting	1,500.0	300.0	BR	300.0	BR	300.0	BR	300.0	BR	300.0	BR
178	Underground Duct for Utilities	600.0			300.0	BR			300.0	BR		
179	Replacement of Equipment	118.0	20.0	TR	22.0	TR	24.0	TR	26.0	TR	26.0	TR
180	STREET LIGHTING & WIRING SUBTOTAL	2,492.0	320.0		622.0		324.0		626.0		326.0	
181												
182	TOTAL DPW - TBD	0.0	0.0	TBD	0.0	TBD	0.0	TBD	0.0	TBD	0.0	TBD
183	TOTAL DPW - TR	2,973.0	552.0	TR	576.0	TR	599.0	TR	623.0	TR	623.0	TR
184	TOTAL DPW - BE	7,465.0	1,700.0	BE	1,420.0	BE	1,630.0	BE	1,165.0	BE	1,550.0	BE
185	TOTAL DPW - BR	4,350.0	800.0	BR	600.0	BR	300.0	BR	2,350.0	BR	300.0	BR
186	PUBLIC WORKS SUBTOTAL	13,601.0	3,052.0		2,596.0		2,529.0		4,138.0		2,473.0	
187												
188	SCHOOL DEPARTMENT											
189	CUNNIFF SCHOOL											
190	Cell Communication Enhancement	250.0			250.0	STBD						
191	Retrocommissioning Study/Repairs (Years 6-7)	475.0	75.0	TR	400.0	BR						
192	Resurface Driveway/Parking Lots	850.0									850.0	STBD
193	Generator Design/Install	750.0					150.0	BR	600.0	BR		
194	Total for Cunniff	2,325.0	75.0		650.0		150.0		600.0		850.0	
195												
196	HOSMER SCHOOL											
197	Cell Communication Enhancement	250.0	250.0	STBD								
198	Cafeteria Tables Integral Chairs	55.0	55.0	STBD								
199	Hosmer Amphitheatre Improvements	52.0	52.0	STBD								
200	Solar Canopy PV Protective Netting	40.0	40.0	STBD								
201	Playground Sunshade & Netting	150.0	150.0	STBD								
202	Retrocommissioning Study/Repairs (Years 6-7)	600.0			100.0	TR	500.0	BR				
203	Total for Hosmer	1,147.0	547.0		100.0		500.0		0.0		0.0	
204												
205	LOWELL SCHOOL											
206	Cell Communication Enhancement (IT)	250.0					250.0	STBD				
207	Cafeteria Tables Integral Charis	55.0	55.0	STDB								
208	Retrocommissioning Study/Repairs (Years 6-7)	600.0					100.0	TR	500.0	BR		
209	Generator Design/Install	750.0					100.0	BR	650.0	BR		
210	Total for Lowell	1,655.0	55.0		0.0		450.0		1,150.0		0.0	

FY 2027 - FY 2031
CIP General Fund

	C	D	G	H	I	J	K	L	M	N	O	P
1		TOTALS	FY '27		FY '28		FY '29		FY '30		FY '31	
211												
212	WATERTOWN MIDDLE SCHOOL											
213	New Middle School Project	98,000.0	10,000.0	BR	44,000.0	BR	44,000.0	BR				
214	Total for Middle School	98,000.0	10,000.0		44,000.0		44,000.0		0.0		0.0	
215												
216	WATERTOWN HIGH SCHOOL	0.0										
218	Total for High School	0.0	0.0		0.0		0.0		0.0		0.0	
219												
220	DISTRICT											
221	Gym Floor Recoating	125.0	25.0	STBD	25.0	STBD	25.0	STBD	25.0	STBD	25.0	STBD
222	Electric Multi-Activity School Bus	150.0			150.0	STBD						
223	Network/Wiring Upgrades	300.0	300.0	STBD								
224	Preschool Playground	150.0	150.0	STBD								
225	Rekey Doors @ Phillips	125.0	125.0	STBD								
226	Update Food Service Equipment	150.0	30.0	TR	30.0	TR	30.0	TR	30.0	TR	30.0	TR
227	Signage Improvements	300.0	60.0	STBD	60.0	STBD	60.0	STBD	60.0	STBD	60.0	STBD
228	Furniture Replacement	250.0	50.0	STBD	50.0	STBD	50.0	STBD	50.0	STBD	50.0	STBD
229	Security System Enhancements	475.0	95.0	BR	95.0	BR	95.0	BR	95.0	BR	95.0	BR
230	School Technology	500.0	100.0	SA	100.0	SA	100.0	SA	100.0	SA	100.0	SA
231	Interior Painting	625.0	125.0	TR	125.0	TR	125.0	TR	125.0	TR	125.0	TR
232	Total for District	3,150.0	1,060.0		635.0		485.0		485.0		485.0	
233												
234	SCHOOL DEPARTMENT TOTALS											
235	Total School Technology - SA	500.0	100.0	SA	100.0	SA	100.0	SA	100.0	SA	100.0	SA
236	Total Various School Improvements - TR	1,050.0	230.0	TR	255.0	TR	255.0	TR	155.0	TR	155.0	TR
237	Total Various School Improvements- STBD	3,297.0	1,257.0	STBD	535.0	STBD	385.0	STBD	135.0	STBD	985.0	STBD
240	Total Various School Improvements - BE	0.0	0.0	BE	0.0	BE	0.0	BE	0	BE	0	BE
241	Total Various School Improvements - BR	101,375.0	10,095.0	BR	44,495.0	BR	44,845.0	BR	1,845.0	BR	95.0	BR
242	SCHOOL DEPARTMENT SUBTOTAL	106,222.0	11,682.0		45,385.0		45,585.0		2,235.0		1,335.0	
243												
244	PUBLIC BUILDINGS											
245	Vehicles & Snow Equipment	350.0	60.0	BE	65.0	BE	70.0	BE	75.0	BE	80.0	BE
246	Add EV Stations	600.0	100.0	BR	110.0	BR	120.0	BR	130.0	BR	140.0	BR
247												
248	DPW BUILDING											
250	DPW Garage MAU Replacement	770.0	70.0	BR	700.0	BR						
251	Generator Replacement	200.0							200.0	BR		
252	PUBLIC BUILDINGS SUBTOTAL	1,850.0	230.0		875.0		190.0		405.0		220.0	
253												
254	SENIOR CENTER											
255	Building Improvements	103.0	17.0	TR	19.0	TR	21.0	TR	23.0	TR	23.0	TR
256	Shuttle Bus	160.0	160.0	BE								
257	Senior Center	17,400.0					17,400.0	BR				
258	SENIOR CENTER SUBTOTAL	17,655.0	177.0		19.0		17,421.0		23.0		23.0	

FY 2027 - FY 2031
CIP General Fund

	C	D	G	H	I	J	K	L	M	N	O	P
1		TOTALS	FY '27		FY '28		FY '29		FY '30		FY '31	
259												
260	SKATING ARENA											
261	Building Renovations	178.0	32.0	TR	34.0	TR	36.0	TR	38.0	TR	38.0	TR
262	Desiccant Dehumidifier	300.0									300.0	BR
263	SKATING ARENA SUBTOTAL	170.0	32.0		34.0		36.0		38.0		338.0	
264												
265	STREETS & SIDEWALKS											
266	Mt. Auburn St. Corridor (Irving St-Coolidge Sq.-Cambridge line)	7,500.0	7,500.0	TIP								
267	Mt Auburn TIP overruns above 10%	1,000.0			1,000.0	TBD						
268	Mt. Auburn St. Non participatory funds	1,000.0	500.0	BR	500.0	BR						
269	Highway reconstruction (Chap 90)	1,875.0	375.0	C9	375.0	C9	375.0	C9	375.0	C9	375.0	C9
270	Highway reconstruction (Tax Revenue)	4,127.3	746.9	TR	784.3	TR	823.5	TR	864.7	TR	907.9	TR
271	Highway reconstruction (Bonds)	13,000.0	2,400.0	STB	2,500.0	STB	2,600.0	STB	2,700.0	STB	2,800.0	STB
272	Highway reconstr.- Connector Roads/Longer Streets	13,000.0	2,400.0	STB	2,500.0	STB	2,600.0	STB	2,700.0	STB	2,800.0	STB
273	Sidewalk reconstruction (Chap 90)	1,875.0	375.0	C9	375.0	C9	375.0	C9	375.0	C9	375.0	C9
274	Sidewalk reconstruction (Tax Revenue)	4,127.3	746.9	TR	784.3	TR	823.5	TR	864.7	TR	907.9	TR
275	Fair Share Amendment (Chap 90)	825.0	165.0	C9	165.0	C9	165.0	C9	165.0	C9	165.0	C9
276	Sidewalk reconstruction (Bonds)	3,250.0	600.0	SWB	625.0	SWB	650.0	SWB	675.0	SWB	700.0	SWB
277	STREETS & SIDEWALKS SUBTOTAL	58,286.6	15,808.8		9,608.6		8,412.0		8,719.4		9,030.8	
278												
279	GENERAL FUND CIP	290,958.1	42,266.3		77,533.8		91,922.8		33,091.4		46,143.8	
280												
281	COSTS BY SOURCE OF FUNDS											
282	GENERAL OBLIGATION BONDS											
283	(EQUIPMENT)	13,876.2	3,965.2	BE	2,462.0	BE	2,835.0	BE	2,144.0	BE	2,470.0	BE
284	(REMODELING)	182,079.0	14,806.0	BR	60,186.0	BR	75,018.0	BR	15,758.0	BR	16,311.0	BR
285	(STREET)	26,000.0	4,800.0	STB	5,000.0	STB	5,200.0	STB	5,400.0	STB	5,600.0	STB
286	(SIDEWALK)	3,250.0	600.0	SWB	625.0	SWB	650.0	SWB	675.0	SWB	700.0	SWB
287	SUBTOTAL GENERAL OBLIGATION BONDS	219,170.2	24,171.2		68,273.0		83,703.0		23,977.0		25,081.0	
288												
289	CHAPTER 90 FUNDS	4,575.0	915.0	C9	915.0	C9	915.0	C9	915.0	C9	915.0	C9
292	SCHOOL TO BE DETERMINED	3,297.0	1,257.0	STBD	535.0	STBD	385.0	STBD	135.0	STBD	985.0	STBD
293	TAX REVENUE	19,545.9	3,823.1	TR	3,835.8	TR	3,969.8	TR	3,964.4	TR	3,952.8	TR
294	SCHOOL APPROPRIATION	500.0	100.0	SA	100.0	SA	100.0	SA	100.0	SA	100.0	SA
295	TRANSPORTATION IMPROVEMENT PROG.	7,500.0	7,500.0	TIP	0.0	TIP	0.0	TIP	0.0	TIP	0.0	TIP
296	Energy Rebate Revenue	250.0	50.0	ER	50.0	ER	50.0	ER	50.0	ER	50.0	ER
297	TO BE DETERMINED	30,085.0	4,450.0	TBD	3,825.0	TBD	2,800.0	TBD	3,950.0	TBD	15,060.0	TBD
298	SUBTOTAL OTHER	59,719.9	18,095.1		9,260.8		8,219.8		9,114.4		21,062.8	
299	GRAND TOTAL	290,958.1	42,266.3		77,533.8		91,922.8		33,091.4		46,143.8	

*Loan Orders to be Voted by City Council at 01/27/2026 Meeting

AUTHORIZED UNISSUED DEBT		FY	COST	FY 27		FY 28		FY 29		FY 30		FY 31	
				PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	24	\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
			\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
5 IT INFRASTRUCTURE BUILDOUT	BE	24	\$ 250,000	\$ 50,000	\$ 11,250	\$ 50,000	\$ 9,000	\$ 50,000	\$ 6,750	\$ 50,000	\$ 4,500	\$ 50,000	\$ 2,250
5 PARKER:POINT/REPAIR EXT MASONRY FAÇADE	BR	24	\$ 125,000	\$ 25,000	\$ 5,625	\$ 25,000	\$ 4,500	\$ 25,000	\$ 3,375	\$ 25,000	\$ 2,250	\$ 25,000	\$ 1,125
15 PARKER:INSTALL FIRE SUPPRESSION SYSTEM	BR	24	\$ 750,000	\$ 50,000	\$ 33,750	\$ 50,000	\$ 31,500	\$ 50,000	\$ 29,250	\$ 50,000	\$ 27,000	\$ 50,000	\$ 24,750
			\$ 1,125,000	\$ 125,000	\$ 50,625	\$ 125,000	\$ 45,000	\$ 125,000	\$ 39,375	\$ 125,000	\$ 33,750	\$ 125,000	\$ 28,125
10 BEMIS INSTALL, PLYGRD EQUIP, SPRAY	BR	25	\$ 1,350,000	\$ 135,000	\$ 60,750	\$ 135,000	\$ 54,675	\$ 135,000	\$ 48,600	\$ 135,000	\$ 42,525	\$ 135,000	\$ 36,450
20 PARKER: 2ND FLOOR RENOVATIONS	BR	25	\$ 2,217,000	\$ 110,850	\$ 49,750	\$ 110,850	\$ 94,770	\$ 110,850	\$ 89,789	\$ 110,850	\$ 84,800	\$ 110,850	\$ 79,812
5 HIGHWAY: SKID STEER	BE	25	\$ 65,000	\$ 13,000	\$ 2,925	\$ 13,000	\$ 2,340	\$ 13,000	\$ 1,755	\$ 13,000	\$ 1,170	\$ 13,000	\$ 585
10 SNOW AND ICE: LOADER 3/4 YARD	BE	25	\$ 107,000	\$ 10,700	\$ 4,815	\$ 10,700	\$ 4,334	\$ 10,700	\$ 3,852	\$ 10,700	\$ 3,371	\$ 10,700	\$ 2,889
5 CEMETERY: OFF ROAD UTILITY VEH 4X4 (2*)	BE	25	\$ 30,000	\$ 6,000	\$ 1,350	\$ 6,000	\$ 1,080	\$ 6,000	\$ 810	\$ 6,000	\$ 540	\$ 6,000	\$ 270
10 CEMETERY: BACKHOE	BE	25	\$ 140,000	\$ 14,000	\$ 6,300	\$ 14,000	\$ 5,670	\$ 14,000	\$ 5,040	\$ 14,000	\$ 4,410	\$ 14,000	\$ 3,780
10 PARKS & FORESTRY: TREE CHIPPER*	BE	25	\$ 75,000	\$ 7,500	\$ 3,375	\$ 7,500	\$ 3,038	\$ 7,500	\$ 2,700	\$ 7,500	\$ 2,363	\$ 7,500	\$ 2,025
5 HIGHWAY RECONSTR BONDS	STB	25	\$ 2,200,000	\$ 440,000	\$ 99,000	\$ 440,000	\$ 79,200	\$ 440,000	\$ 59,400	\$ 440,000	\$ 39,600	\$ 440,000	\$ 19,800
5 SIDEWALK RECONSTR BONDS	SWB	25	\$ 550,000	\$ 110,000	\$ 24,750	\$ 110,000	\$ 19,800	\$ 110,000	\$ 14,850	\$ 110,000	\$ 9,900	\$ 110,000	\$ 4,950
5 HIGHWAY (CONNECTOR/LONGER STREETS) Fifth Avenue	STB	25	\$ 2,200,000	\$ 440,000	\$ 99,000	\$ 440,000	\$ 79,200	\$ 440,000	\$ 59,400	\$ 440,000	\$ 39,600	\$ 440,000	\$ 19,800
			\$ 8,934,000	\$ 1,287,050	\$ 402,030	\$ 1,287,050	\$ 344,113	\$ 1,287,050	\$ 286,196	\$ 1,287,050	\$ 228,279	\$ 1,287,050	\$ 170,361
10 PARKER: 2ND FLOOR RENOVATIONS	BR	26	\$ 230,000	\$ 23,000	\$ 10,350	\$ 23,000	\$ 9,315	\$ 23,000	\$ 8,280	\$ 23,000	\$ 7,245	\$ 23,000	\$ 6,210
15 PARKER: ADA/CODE UPDATE REQUIREMENTS	BR	26	\$ 2,106,000	\$ 140,400	\$ 94,770	\$ 140,400	\$ 88,452	\$ 140,400	\$ 82,134	\$ 140,400	\$ 75,816	\$ 140,400	\$ 69,498
10 PARKER BUILDING: MASONRY ADDITIONAL COSTS	BR	26	\$ 350,000	\$ 35,000	\$ 15,750	\$ 35,000	\$ 14,175	\$ 35,000	\$ 12,600	\$ 35,000	\$ 11,025	\$ 35,000	\$ 9,450
5 PUB. BLDGS: SIDEWALK SNOWBLOWER	BE	26	\$ 60,000	\$ 12,000	\$ 2,700	\$ 12,000	\$ 2,160	\$ 12,000	\$ 1,620	\$ 12,000	\$ 1,080	\$ 12,000	\$ 540
15 PUB. BLDG: ROOF REPLACE/SOLAR & SOLAR CANOPY DPW PKG LOT	BR	26	\$ 1,886,000	\$ 125,733	\$ 84,870	\$ 125,733	\$ 79,212	\$ 125,733	\$ 73,554	\$ 125,733	\$ 67,896	\$ 125,733	\$ 62,238
15 CDP: VICTORY TRACK, FIELD & CRT RENO-Phase II	BR	26	\$ 8,932,206	\$ 595,480	\$ 401,949	\$ 595,480	\$ 375,153	\$ 595,480	\$ 348,356	\$ 595,480	\$ 321,559	\$ 595,480	\$ 294,763
10 CDP: HOW PARK PHASE 1	BR	26	\$ 911,900	\$ 91,190	\$ 41,036	\$ 91,190	\$ 36,932	\$ 91,190	\$ 32,828	\$ 91,190	\$ 28,725	\$ 91,190	\$ 24,621
5 FLEET: TRAFFIC SUPERVISOR VEHICLE (C#10*)	BE	26	\$ 80,000	\$ 16,000	\$ 3,600	\$ 16,000	\$ 2,160	\$ 16,000	\$ 1,440	\$ 16,000	\$ 1,140	\$ 16,000	\$ 720
10 HWY: HOT BOX #49*	BE	26	\$ 300,000	\$ 30,000	\$ 13,500	\$ 30,000	\$ 12,150	\$ 30,000	\$ 10,800	\$ 30,000	\$ 9,450	\$ 30,000	\$ 8,100
10 SNOW&ICE: 4X4 SANDER (#37*)	BE	26	\$ 320,000	\$ 32,000	\$ 14,400	\$ 32,000	\$ 12,960	\$ 32,000	\$ 11,520	\$ 32,000	\$ 10,080	\$ 32,000	\$ 8,640
5 CEMETARY: DUMP TRUCK 4X4 #202*	BE	26	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
5 PARKS & FORESTRY: CHIPPER BODY #74*	BE	26	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
10 PARKER: ENVELOPE & MECHANICAL/ENERGY UPGRADES	BR	26	\$ 1,156,000	\$ 115,600	\$ 52,020	\$ 115,600	\$ 46,818	\$ 115,600	\$ 41,616	\$ 115,600	\$ 36,414	\$ 115,600	\$ 31,212
			\$ 13,946,106	\$ 1,276,403	\$ 748,445	\$ 1,276,403	\$ 691,007	\$ 1,276,403	\$ 633,568	\$ 1,276,403	\$ 576,130	\$ 1,276,403	\$ 518,692
			\$ 24,100,106	\$ 2,707,453	\$ 1,205,375	\$ 2,707,453	\$ 1,083,540	\$ 2,707,453	\$ 961,704	\$ 2,707,453	\$ 839,869	\$ 2,707,453	\$ 718,033
PLANNED DEBT													
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE	23	\$ 300,000	\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800	\$ 60,000	\$ 8,100	\$ 60,000	\$ 5,400	\$ 60,000	\$ 2,700
5 IT: PERMITTING/TRANSPARENCY DASHBRDS	BE	23	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
			\$ 400,000	\$ 80,000	\$ 18,000	\$ 80,000	\$ 14,400	\$ 80,000	\$ 10,800	\$ 80,000	\$ 7,200	\$ 80,000	\$ 3,600
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE	24	\$ 138,432	\$ 27,686	\$ 6,229	\$ 27,686	\$ 4,984	\$ 27,686	\$ 3,738	\$ 27,686	\$ 2,492	\$ 27,686	\$ 1,246
5 IT: PERMITTING/TRANSPARENCY DASHBOARDS	BE	24	\$ 150,000	\$ 30,000	\$ 6,750	\$ 30,000	\$ 5,400	\$ 30,000	\$ 4,050	\$ 30,000	\$ 2,700	\$ 30,000	\$ 1,350
5 FIRE: MAIN STATION INTERIOR REPAIRS	BR	24	\$ 100,000	\$ 20,000	\$ 4,500	\$ 20,000	\$ 3,600	\$ 20,000	\$ 2,700	\$ 20,000	\$ 1,800	\$ 20,000	\$ 900
5 FIRE: MAIN STN. REPLACE EMERG GEN	BE	24	\$ 90,000	\$ 18,000	\$ 4,050	\$ 18,000	\$ 2,340	\$ 18,000	\$ 2,430	\$ 18,000	\$ 1,620	\$ 18,000	\$ 810
			\$ 478,432	\$ 95,686	\$ 21,529	\$ 95,686	\$ 17,224	\$ 95,686	\$ 12,918	\$ 95,686	\$ 6,612	\$ 95,686	\$ 4,306
5 HIGHWAY (CONNECTOR/THROUGHWAYS) (FOREST & SPRINGFIELD)	STB	24	\$ 2,100,000	\$ 420,000	\$ 94,500	\$ 420,000	\$ 75,600	\$ 420,000	\$ 56,700	\$ 420,000	\$ 37,800	\$ 420,000	\$ 18,900
			\$ 2,100,000	\$ 420,000	\$ 94,500	\$ 420,000	\$ 75,600	\$ 420,000	\$ 56,700	\$ 420,000	\$ 37,800	\$ 420,000	\$ 18,900
5 COMMANDER'S MANSION ELEVATOR	BE	25	\$ 350,000	\$ 70,000	\$ 15,750	\$ 70,000	\$ 12,600	\$ 70,000	\$ 9,450	\$ 70,000	\$ 6,300	\$ 70,000	\$ 3,150
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE	25	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
5 IT: PERMITTING/TRANSPARENCY DASHBOARDS	BE	25	\$ 150,000	\$ 30,000	\$ 6,750	\$ 30,000	\$ 5,400	\$ 30,000	\$ 4,050	\$ 30,000	\$ 2,700	\$ 30,000	\$ 1,350
10 PUBLIC BLDG: SOLAR CANOPY DPW PKG LOT	BR	25	\$ 650,000	\$ 65,000	\$ 29,250	\$ 65,000	\$ 26,325	\$ 65,000	\$ 23,400	\$ 65,000	\$ 20,475	\$ 65,000	\$ 17,550
10 RINK ENCLOSURE OF SOFFITS/OUTSIDE WALLS	BR	25	\$ 40,000	\$ 4,000	\$ 1,800	\$ 4,000	\$ 1,620	\$ 4,000	\$ 1,440	\$ 4,000	\$ 1,260	\$ 4,000	\$ 1,080
			\$ 1,390,000	\$ 209,000	\$ 62,550	\$ 209,000	\$ 53,145	\$ 209,000	\$ 43,740	\$ 209,000	\$ 34,335	\$ 209,000	\$ 24,930
5 MT. AUBURN SI NON PARTICIPATORY FUNDS	BR	25	\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000	\$ 100,000	\$ 4,500
			\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000	\$ 100,000	\$ 4,500
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	25	\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
			\$ 95,000	\$ 19,000	\$ 4,275	\$ 19,000	\$ 3,420	\$ 19,000	\$ 2,565	\$ 19,000	\$ 1,710	\$ 19,000	\$ 855
5 IT: INFRASTRUCTURE IMPROVEMENTS	BE	26	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
5 IT: PERMITTING/TRANSPARENCY DASHBOARDS	BE	26	\$ 150,000	\$ 30,000	\$ 6,750	\$ 30,000	\$ 5,400	\$ 30,000	\$ 4,050	\$ 30,000	\$ 2,700	\$ 30,000	\$ 1,350
5 IT: DOCUMENT SCANNING	BE	26	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
5 FIRE: EAST END STATION HVAC/PLUMBING	BR	26	\$ 126,000	\$ 25,200	\$ 5,670	\$ 25,200	\$ 4,536	\$ 25,200	\$ 3,402	\$ 25,200	\$ 2,268	\$ 25,200	\$ 1,134
5 FIRE: EAST END STATION PAINTING-CARPET-LIGHTING	BR	26	\$ 121,000	\$ 24,200	\$ 5,445	\$ 24,200	\$ 4,356	\$ 24,200	\$ 3,267	\$ 24,200	\$ 2,178	\$ 24,200	\$ 1,089
10 FIRE: PROTECTIVE OUTER GEAR	BE	26	\$ 500,000	\$ 50,000	\$ 22,500	\$ 50,000	\$ 20,250	\$ 50,000	\$ 18,000	\$ 50,000	\$ 15,750	\$ 50,000	\$ 13,500
10 POLICE: LEVEL 3 EV CHARGING STATION INSTALL	BE	26	\$ 1,600,000	\$ 160,000	\$ 72,000	\$ 160,000	\$ 64,800	\$ 160,000	\$ 57,600	\$ 160,000	\$ 50,400	\$ 160,000	\$ 43,200
5 PUB BLDG: EQUIPMENT INVENTORY SYST	BE	26	\$ 150,000	\$ 30,000	\$ 6,750	\$ 30,000	\$ 5,400	\$ 30,000	\$ 4,050	\$ 30,000	\$ 2,700	\$ 30,000	\$ 1,350
5 PUB. BLDGS: ADD EV STATIONS	BR	26	\$ 90,000	\$ 18,000	\$ 4,050	\$ 18,000	\$ 3,240	\$ 18,000	\$ 2,430	\$ 18,000	\$ 1,620	\$ 18,000	\$ 810
5 PUB. BLDGS: DPW GARAGE FANS & DOORS	BR	26	\$ 200,000	\$ 40,000	\$ 9,000	\$ 40,000	\$ 7,200	\$ 40,000	\$ 5,400	\$ 40,000	\$ 3,600	\$ 40,000	\$ 1,800
			\$ 3,337,000	\$ 457,400	\$ 150,165	\$ 457,400	\$ 129,582	\$ 457,400	\$ 108,999	\$ 457,400	\$ 88,416	\$ 457,400	\$ 67,833
5 MT. AUBURN ST NON PARTICIPATORY FUNDS	BR	26	\$ 500,000	\$ 100,000	\$ 22,500	\$ 100,000	\$ 18,000	\$ 100,000	\$ 13,500	\$ 100,000	\$ 9,000	\$ 100,000	\$ 4,500
5 STREETS & SIDEWALKS: ORNAMENTAL STREET LIGHTING	BR	26	\$ 300,000	\$ 60,000	\$ 13,500	\$ 60,000	\$ 10,800	\$ 60,000	\$ 8,100	\$ 60,000	\$ 5,400	\$ 60,000	\$ 2,700
5 HIGHWAY (CONNECTOR/THROUGHWAYS) (FOREST & SPRINGFIELD)	STB	26	\$ 2,300,000	\$ 460,000	\$ 103								

CITY OF WATERTOWN CIP GENERAL FUND COST ANALYSIS FY 2027 - FY 2031

15 PARKER: ADA/CODE UPDATE REQUIREMENTS	BR	27	\$	641,000		\$	42,733	\$	28,845	\$	42,733	\$	26,922	\$	42,733	\$	24,999	\$	42,733	\$	23,076	
5 PARKER:ROOF DESIGN REPLACEMENT	BR	27	\$	1,450,000		\$	290,000	\$	65,250	\$	290,000	\$	52,200	\$	290,000	\$	39,150	\$	290,000	\$	26,100	
10 PHILLIPS: ROOF REPAIR/REPLACEMENT	BR	27	\$	100,000		\$	10,000	\$	4,500	\$	10,000	\$	4,050	\$	10,000	\$	3,600	\$	10,000	\$	3,150	
15 MISC BUILD: ADA UPGRADES PER KMA AUDIT	BR	27	\$	250,000		\$	16,667	\$	11,250	\$	16,667	\$	10,500	\$	16,667	\$	9,750	\$	16,667	\$	9,000	
10 SULLIVAN PARK CONSTRUCTION	BR	27	\$	675,000		\$	67,500	\$	30,375	\$	67,500	\$	27,338	\$	67,500	\$	24,300	\$	67,500	\$	21,263	
10 CDP: VICTORY FIELD PHASE III - FIELD HOUSE & ELEVATOR DESIGN	BR	27	\$	125,000		\$	12,500	\$	5,625	\$	12,500	\$	5,063	\$	12,500	\$	4,500	\$	12,500	\$	3,938	
5 IT: DOCUMENT SCANNING	BE	27	\$	200,000		\$	40,000	\$	9,000	\$	40,000	\$	7,200	\$	40,000	\$	5,400	\$	40,000	\$	3,600	
5 IT: CYBERSECURITY ENHANCEMENTS	BE	27	\$	250,000		\$	50,000	\$	11,250	\$	50,000	\$	9,000	\$	50,000	\$	6,750	\$	50,000	\$	4,500	
20 FIRE: Engine Truck Replacement for 2013 Engine 3	BE	27	\$	1,250,000		\$	62,500	\$	56,250	\$	62,500	\$	53,438	\$	62,500	\$	50,625	\$	62,500	\$	47,813	
5 FIRE: REPLACEMENT 2 CARDIAC MONITORS	BE	27	\$	175,000		\$	35,000	\$	7,875	\$	35,000	\$	6,300	\$	35,000	\$	4,725	\$	35,000	\$	3,150	
5 POLICE: MOBILE DATA TERMINAL SYSTEM REPLACEMENT	BE	27	\$	170,200		\$	34,040	\$	7,659	\$	34,040	\$	6,127	\$	34,040	\$	4,585	\$	34,040	\$	3,064	
10 FLEET: ANIMAL CONTROL VEHICLE #120	BE	27	\$	100,000		\$	10,000	\$	4,500	\$	10,000	\$	4,050	\$	10,000	\$	3,600	\$	10,000	\$	3,150	
10 FLEET: PICKUP TRUCK #C5	BE	27	\$	95,000		\$	9,500	\$	4,275	\$	9,500	\$	3,848	\$	9,500	\$	3,420	\$	9,500	\$	2,993	
10 HIGHWAY: HEAVY DUTY DUMP TRUCK #40	BE	27	\$	335,000		\$	33,500	\$	15,075	\$	33,500	\$	13,568	\$	33,500	\$	12,060	\$	33,500	\$	10,553	
10 HIGHWAY: ELECTRIC STREET SWEEPER #21	BE	27	\$	675,000		\$	67,500	\$	30,375	\$	67,500	\$	27,338	\$	67,500	\$	24,300	\$	67,500	\$	21,263	
15 HIGHWAY: CITY HALL PARK LOT REPAIRS & ADA	BR	27	\$	400,000		\$	26,667	\$	18,000	\$	26,667	\$	16,800	\$	26,667	\$	15,600	\$	26,667	\$	14,400	
5 HIGHWAY: PARKER BUILDING PARKING LOT EXPANSION DESIGN	BR	27	\$	100,000		\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$	20,000	\$	1,800	
10 CEMETARY: DUMP TRUCK #70	BE	27	\$	130,000		\$	13,000	\$	5,850	\$	13,000	\$	5,265	\$	13,000	\$	4,680	\$	13,000	\$	4,095	
10 CEMETARY: UTILITY VEHICLE #C7	BE	27	\$	95,000		\$	9,500	\$	4,275	\$	9,500	\$	3,848	\$	9,500	\$	3,420	\$	9,500	\$	2,993	
10 PARKS & FORESTRY: 4X4 LANDSCAPE DUMP TRUCK #78	BE	27	\$	170,000		\$	17,000	\$	7,650	\$	17,000	\$	6,885	\$	17,000	\$	6,120	\$	17,000	\$	5,355	
5 TRAFFIC CONTROL: ADAPTIVE TRAFFIC MANAGEMENT	BE	27	\$	100,000		\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$	20,000	\$	1,800	
5 ST LIGHT & WIRING: ORNAMENTAL STREET LIGHTING	BR	27	\$	300,000		\$	60,000	\$	13,500	\$	60,000	\$	10,800	\$	60,000	\$	8,100	\$	60,000	\$	5,400	
5 PUBLIC BLDG: SIDWALK SNOWBLOWER/CABS	BE	27	\$	80,000		\$	12,000	\$	2,700	\$	12,000	\$	2,160	\$	12,000	\$	1,620	\$	12,000	\$	1,080	
5 PUB. BLDGS: ADD EV STATIONS	BR	27	\$	100,000		\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$	20,000	\$	1,800	
10 PUB. BLDGS: DPW GARAGE MAU REPLACEMENT	BR	27	\$	70,000		\$	7,000	\$	3,150	\$	7,000	\$	2,835	\$	7,000	\$	2,520	\$	7,000	\$	2,205	
5 SENIOR CENTER: SHUTTLE BUS	BE	27	\$	160,000		\$	32,000	\$	7,200	\$	32,000	\$	5,760	\$	32,000	\$	4,320	\$	32,000	\$	2,880	
			\$	8,176,200	\$	-	\$	1,018,607	\$	367,930	\$	1,018,607	\$	322,092	\$	1,018,607	\$	276,254	\$	1,018,607	\$	230,417
30 NEW MIDDLE SCHOOL	BR	27	\$	10,000,000		\$	333,333	\$	450,000	\$	333,333	\$	435,000	\$	333,333	\$	420,000	\$	333,333	\$	405,000	
			\$	10,000,000	\$	-	\$	333,333	\$	450,000	\$	333,333	\$	435,000	\$	333,333	\$	420,000	\$	333,333	\$	405,000
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	27	\$	95,000		\$	19,000	\$	4,275	\$	19,000	\$	3,420	\$	19,000	\$	2,565	\$	19,000	\$	1,710	
			\$	95,000	\$	-	\$	19,000	\$	4,275	\$	19,000	\$	3,420	\$	19,000	\$	2,565	\$	19,000	\$	1,710
5 MT. AUBURN SI NON PARTICIPATORY FUNDS	BR	27	\$	500,000		\$	100,000	\$	22,500	\$	100,000	\$	18,000	\$	100,000	\$	13,500	\$	100,000	\$	9,000	
5 HIGHWAY RECONSTRUCTION BONDS	STB	27	\$	2,400,000		\$	480,000	\$	108,000	\$	480,000	\$	86,400	\$	480,000	\$	64,800	\$	480,000	\$	43,200	
5 HWY RECONST-CONNECTOR ROADS/LONGER STREETS (RIVERSIDE)	STB	27	\$	2,400,000		\$	480,000	\$	108,000	\$	480,000	\$	86,400	\$	480,000	\$	64,800	\$	480,000	\$	43,200	
5 SIDEWALK RECONSTRUCTION BONDS	SWB	27	\$	600,000		\$	120,000	\$	27,000	\$	120,000	\$	21,600	\$	120,000	\$	16,800	\$	120,000	\$	10,800	
			\$	5,900,000	\$	-	\$	1,180,000	\$	265,500	\$	1,180,000	\$	212,400	\$	1,180,000	\$	159,300	\$	1,180,000	\$	106,200
15 ADMIN: LIGHTING AND ELECTRICAL UPGRADES	BR	28	\$	300,000		\$		\$	20,000	\$	13,500	\$	20,000	\$	12,600	\$	20,000	\$	11,700	\$		
15 PARKER: ADA/CODE UPDATE REQUIREMENTS	BR	28	\$	841,000		\$		\$	56,067	\$	37,845	\$	56,067	\$	33,222	\$	56,067	\$	32,799	\$		
10 PARKER: ELEVATOR MODERNIZATION	BR	28	\$	450,000		\$		\$	45,000	\$	20,250	\$	45,000	\$	18,225	\$	45,000	\$	16,200	\$		
5 PHILLIPS: Replace Boiler #2/Design Deep Energy Retrofit Heat Pumps	BR	28	\$	100,000		\$		\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$		
5 PHILLIPS: DESIGN/MODERNIZE/REPLACE ELEVATOR	BR	28	\$	100,000		\$		\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$		
5 PHILLIPS: ROOF REPAIR/REPLACEMENT	BR	28	\$	1,000,000		\$		\$	200,000	\$	45,000	\$	200,000	\$	36,000	\$	200,000	\$	27,000	\$		
15 MISC BUILD: ADA UPGRADES PER KMA AUDIT	BR	28	\$	275,000		\$		\$	18,333	\$	12,375	\$	18,333	\$	11,550	\$	18,333	\$	10,725	\$		
5 MISC BUILD: FIRE ALARM PANEL & DEVICE UPGRADES	BR	28	\$	190,000		\$		\$	38,000	\$	8,550	\$	38,000	\$	6,840	\$	38,000	\$	5,130	\$		
20 MISC BUILD: GEOTHERMAL UPGRADES	BR	28	\$	500,000		\$		\$	25,000	\$	22,500	\$	25,000	\$	21,375	\$	25,000	\$	20,250	\$		
10 CDP: WATERTOWN SQ TRANSPORTATION	BR	28	\$	5,000,000		\$		\$	500,000	\$	225,000	\$	500,000	\$	202,500	\$	500,000	\$	180,000	\$		
10 CDP: LOWER SALTSTALL TOT LOT & EQUIPMENT	BR	28	\$	500,000		\$		\$	50,000	\$	22,500	\$	50,000	\$	20,250	\$	50,000	\$	18,000	\$		
10 CDP: COMMUNITY PATH DESIGN - TAYLOR/LINEAR	BR	28	\$	325,000		\$		\$	32,500	\$	14,625	\$	32,500	\$	13,163	\$	32,500	\$	11,700	\$		
10 CDP: VICTORY FIELD DESIGN PLAYGROUND	BR	28	\$	100,000		\$		\$	10,000	\$	4,500	\$	10,000	\$	4,050	\$	10,000	\$	3,600	\$		
10 CDP: VICTORY FIELD PHASE III - FIELD HOUSE & ELEVATOR CONSTRUCTION	BR	28	\$	4,000,000		\$		\$	400,000	\$	180,000	\$	400,000	\$	162,000	\$	400,000	\$	144,000	\$		
5 IT: DOCUMENT SCANNING	BE	28	\$	200,000		\$		\$	40,000	\$	9,000	\$	40,000	\$	7,200	\$	40,000	\$	5,400	\$		
5 IT: CLOUD OPTIMIZATION & COST MANAGEMENT	BE	28	\$	125,000		\$		\$	25,000	\$	5,625	\$	25,000	\$	4,500	\$	25,000	\$	3,375	\$		
5 FIRE: MAIN STATION INTERIOR REPAIRS	BR	28	\$	100,000		\$		\$	20,000	\$	4,500	\$	20,000	\$	3,600	\$	20,000	\$	2,700	\$		
5 FIRE: DOT TYPE III EMERGENCY AMBULANCE VEHICLE	BE	28	\$	600,000		\$		\$	120,000	\$	27,000	\$	120,000	\$	21,600	\$	120,000	\$	12,000	\$		
5 POLICE: UNINTERRUPTED POWER SOURCE BATTERY REPL	BE	28	\$	52,000		\$		\$	10,400	\$	2,340	\$	10,400	\$	1,872	\$	10,400	\$	1,404	\$		
5 HIGHWAY: WHEELED EXCAVATOR #12	BE	28	\$	150,000		\$		\$	30,000	\$	6,750	\$	30,000	\$	5,400	\$	30,000	\$	4,050	\$		
5 HIGHWAY: LOADER #29	BE	28	\$	385,000		\$		\$	77,000	\$	17,325	\$	77,000	\$	13,860	\$	77,000	\$	10,395	\$		
5 HIGHWAY: 6-WHEEL DUMP TRUCK #34	BE	28	\$	300,000		\$		\$	60,000	\$	13,500	\$	60,000	\$	10,800	\$	60,000	\$	8,100	\$		
5 SNOW & ICE: 6 WHEEL DUMP/SANDER #30	BE	28	\$	385,000		\$		\$	77,000	\$	17,325	\$	77,000	\$	13,860	\$	77,000	\$	10,395	\$		
5 PARKS & FORESTRY: DUMP TRUCK #75	BE	28	\$	150,000		\$		\$	30,000	\$	6,750	\$	30,000	\$	5,400	\$	30,000	\$	4,050	\$		
5 PARKS & FORESTRY:IRRIGATION INSTALLATION & IMPROVEMENTS	BE	28																				

CITY OF WATERTOWN CIP GENERAL FUND COST ANALYSIS FY 2027 - FY 2031

10 HIGHWAY: TRIAXLE DUMP TRUCK WITH SLIDING SANDER & PLOW #43	BE	29	\$	340,000						\$	34,000	\$	15,300	\$	34,000	\$	13,770	
5 HIGHWAY: PAINT CREW TRUCK #26	BE	29	\$	180,000						\$	36,000	\$	8,100	\$	36,000	\$	6,480	
10 SNOW & ICE: 2 - SALTER 6 WHEELERS (#18 & #39)	BE	29	\$	725,000						\$	72,500	\$	32,625	\$	72,500	\$	29,363	
10 SNOW & ICE: SIDEWALK TRACTOR	BE	29	\$	230,000						\$	23,000	\$	10,350	\$	23,000	\$	9,315	
5 PARKS & FORESTRY: PICKUP TRUCK #72	BE	29	\$	95,000						\$	19,000	\$	4,275	\$	19,000	\$	3,420	
5 PARKS & FORESTRY: IRRIGATION INSTALLATION & IMPROVEMENTS	BE	29	\$	60,000						\$	12,000	\$	2,700	\$	12,000	\$	2,160	
5 ST LIGHTING & WIRING: ORNAMENTAL STREET LIGHTING	BR	29	\$	300,000						\$	60,000	\$	13,500	\$	60,000	\$	10,800	
5 PUBLIC BLDG: SIDWALK SNOWBLOWER/CABS	BE	29	\$	70,000						\$	14,000	\$	3,150	\$	14,000	\$	2,520	
5 PUB BLDGS: ADD EV STATIONS	BR	29	\$	120,000						\$	24,000	\$	5,400	\$	24,000	\$	4,320	
30 NEW SENIOR CENTER	BR	29	\$	17,400,000						\$	580,000	\$	783,000	\$	580,000	\$	786,900	
			\$	33,008,000	\$	-	\$	-	\$	-	\$	2,296,700	\$	1,485,360	\$	2,296,700	\$	1,382,009
30 NEW MIDDLE SCHOOL	BR	29	\$	44,000,000						\$	1,466,667	\$	1,980,000	\$	1,466,667	\$	1,914,000	
			\$	44,000,000	\$	-	\$	-	\$	-	\$	1,466,667	\$	1,980,000	\$	1,466,667	\$	1,914,000
5 CUNNIFF: GENERATOR DESIGN/INSTALL	BR	29	\$	150,000						\$	30,000	\$	6,750	\$	30,000	\$	5,400	
5 HOSMER: RETROCOMMISSIONING STUDY/REPAIRS	BR	29	\$	500,000						\$	50,000	\$	22,500	\$	50,000	\$	20,250	
5 LOWELL: GENERATOR DESIGN/INSTALL	BE	29	\$	100,000						\$	20,000	\$	4,500	\$	20,000	\$	3,600	
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	29	\$	95,000						\$	19,000	\$	4,275	\$	19,000	\$	3,420	
			\$	845,000	\$	-	\$	-	\$	-	\$	119,000	\$	38,025	\$	119,000	\$	32,670
5 HIGHWAY RECONSTRUCTION BONDS	STB	29	\$	2,600,000						\$	520,000	\$	117,000	\$	520,000	\$	93,600	
5 HWY RECONST-CONNECTOR ROADS/LONGER STREETS (WESTMINSTER)	STB	29	\$	2,600,000						\$	520,000	\$	117,000	\$	520,000	\$	93,600	
5 SIDEWALK RECONSTRUCTION BONDS	SWB	29	\$	650,000						\$	130,000	\$	29,250	\$	130,000	\$	23,400	
			\$	5,850,000	\$	-	\$	-	\$	-	\$	1,170,000	\$	263,250	\$	1,170,000	\$	210,600
15 ADMN: UPGRADE FIRE PROTECTION SYSTEM DESIGN/INSTALL	BR	30	\$	100,000										\$	6,667	\$	4,500	
15 MISC BUILD: ADA UPGRADES PER KMA AUDIT	BR	30	\$	333,000										\$	22,200	\$	14,985	
20 MISC BUILD: GEOTHERMAL UPGRADES	BR	30	\$	2,500,000										\$	125,000	\$	112,500	
10 CDP: WATERTOWN SQ TRANSPORTATION	BR	30	\$	5,000,000										\$	500,000	\$	225,000	
10 CDP: HOW PARK PHASE 2 CONSTRUCTION	BR	30	\$	2,500,000										\$	250,000	\$	112,500	
10 CDP: MOXLEY PARK FIELD	BR	30	\$	250,000										\$	25,000	\$	11,250	
10 CDP: FILLIPELLO PICKLEBALL DESIGN & INSTALLATION	BR	30	\$	400,000										\$	40,000	\$	18,000	
10 CDP: FILLIPELLO - GROVE & ARLINGTON PLAYGROUND	BR	30	\$	150,000										\$	15,000	\$	6,750	
5 IT: DOCUMENT SCANNING	BE	30	\$	200,000										\$	40,000	\$	9,000	
5 IT: NETWORK INFRASTRUCTURE IMPROVEMENTS	BE	30	\$	425,000										\$	85,000	\$	19,125	
5 FIRE: SOLAR POWERED RADIO BOX FOR EMERGENCY REPORTING(S)	BR	30	\$	75,000										\$	15,000	\$	3,375	
5 FIRE: MAIN & NORTH STATION SECURITY UPGRADES/ACCESS CONTROL	BR	30	\$	50,000										\$	10,000	\$	2,250	
5 FIRE: UTV REPLACEMENT	BR	30	\$	50,000										\$	10,000	\$	2,250	
5 POLICE: EQUIPMENT PHONE LINE SYSTEM RECORDING EQUIP	BE	30	\$	22,000										\$	4,400	\$	990	
5 POLICE: TRANSPORT VEHICLE (FORD F-150 EV)	BR	30	\$	82,000										\$	16,400	\$	3,690	
5 ENGINEER: SE AWD #126	BR	30	\$	65,000										\$	13,000	\$	2,925	
20 HIGHWAY: PARKER SCHOOL CONSTRUCTION	BR	30	\$	1,750,000										\$	87,500	\$	78,750	
5 SNOW & ICE: 4X4 SANDER #38	BE	30	\$	385,000										\$	77,000	\$	17,325	
5 SNOW & ICE: SKID STEER #102	BE	30	\$	125,000										\$	25,000	\$	5,625	
5 SNOW & ICE: SANDER #20	BE	30	\$	175,000										\$	35,000	\$	7,875	
10 SNOW & ICE: SIDEWALK TRACTOR #48	BE	30	\$	245,000										\$	24,500	\$	11,025	
5 PARKS & FORESTRY: IRRIGATION INSTALLATION & IMPROVEMENTS	BE	30	\$	70,000										\$	14,000	\$	3,150	
5 TRAFFIC CONTROL: ADAPTIVE TRAFFIC MANAGEMENT	BE	30	\$	100,000										\$	20,000	\$	4,500	
5 ST LIGHTING & WIRING: ORNAMENTAL STREET LIGHTING	BR	30	\$	300,000										\$	60,000	\$	13,500	
5 ST LIGHTING & WIRING: UNDERGROUND DUCT	BR	30	\$	300,000										\$	60,000	\$	13,500	
5 PUBLIC BLDG: SIDWALK SNOWBLOWER/CABS	BE	30	\$	75,000										\$	15,000	\$	3,375	
5 PUB BLDGS: ADD EV STATIONS	BR	30	\$	130,000										\$	26,000	\$	5,850	
5 PUB BLDGS: DPW GENERATOR REPLACEMENT	BE	30	\$	200,000										\$	40,000	\$	9,000	
			\$	16,057,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	1,661,667	\$	722,565
5 CUNNIFF: GENERATOR DESIGN/INSTALL	BR	30	\$	600,000										\$	120,000	\$	27,000	
10 LOWELL: RETROCOMMISSIONING STUDY/REPAIRS	BR	30	\$	500,000										\$	50,000	\$	22,500	
5 LOWELL: GENERATOR DESIGN/INSTALL	BE	30	\$	650,000										\$	130,000	\$	29,250	
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	30	\$	95,000										\$	19,000	\$	4,275	
			\$	1,845,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	319,000	\$	83,025
5 HIGHWAY RECONSTRUCTION BONDS	STB	30	\$	2,700,000										\$	540,000	\$	121,500	
5 HWY RECONST-CONNECTOR ROADS/LONGER STREETS (TOWNLY)	STB	30	\$	2,700,000										\$	540,000	\$	121,500	
5 SIDEWALK RECONSTRUCTION BONDS	SWB	30	\$	675,000										\$	135,000	\$	30,375	
			\$	6,075,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	1,215,000	\$	273,375
15 ADMN: UPGRADE FIRE PROTECTION SYSTEM DESIGN/INSTALL	BR	31	\$	800,000														
10 CITY HALL: ROOF REPLACEMENT	BR	31	\$	300,000														
15 MISC BUILD: ADA UPGRADES PER KMA AUDIT	BR	31	\$	366,000														
20 MISC BUILD: GEOTHERMAL UPGRADES	BR	31	\$	2,500,000														
10 CDP: WATERTOWN SQ TRANSPORTATION	BR	31	\$	5,000,000														
10 CDP: MOXLEY PARK FIELD	BR	31	\$	5,000,000														
10 CDP: CASEY PLAYGROUND DESIGN	BR	31	\$	125,000														
10 CDP: FILLIPELLO - GROVE & ARLINGTON PLAYGROUND	BR	31	\$	960,000														
5 IT: FIBER LOOP BUILD-OUT & CABLING	BE	31	\$	150,000														
5 IT: DOCUMENT SCANNING	BE	31	\$	200,000														
5 IT: SERVER & VITUALIZATION REFRESH	BE	31	\$	400,000														
5 FIRE: INCIDENT COMMAND VEHICLE	BE	31	\$	120,000														
10 POLICE: ROOF REPLACEMENT	BR	31	\$	275,000														
5 POLICE: GENERATOR REPLACEMENT	BE	31	\$	120,000														
5 HIGHWAY: DUMP TRUCK/SANDER #52	BE	31	\$	350,000														
5 HIGHWAY: F550 RACK TRUCK #28	BE	31	\$	170,000														
5 SNOW & ICE: SIDEWALK TRACTOR	BE	31	\$	250,000														
5 SNOW & ICE: 10 WHEEL HOOKLIFT SANDER #46	BE	31	\$	375,000														
5 SNOW & ICE: 6 WHEEL CHASSIS MT. SANDER #32	BE	31	\$	325,000														
5 PARKS: IRRIGATION INSTALLATION & IMPROVEMENTS	BE	31	\$	80,000														
5 ST LIGHTING & WIRING: ORNAMENTAL STREET LIGHTING	BR	31	\$	300,000														
5 PUBLIC BLDG: SIDWALK SNOWBLOWER/CABS	BE	31	\$	80,000														
5 PUB BLDGS: ADD EV STATIONS	BR	31	\$	140,000														
5 RINK: DESSICANT DEHUMIDIFIER	BR	31	\$	300,000														
			\$	18,686,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
5 DISTRICT: SECURITY SYSTEM ENHANCEMENTS	BR	31	\$	95,000				</										

CITY OF WATERTOWN CIP GENERAL FUND COST ANALYSIS FY 2027 - FY 2031

TOTAL PERMANENT DEBT	\$ 17,725,000	\$ 11,752,000	\$ 17,205,000	\$ 10,887,763	\$ 16,585,000	\$ 10,081,818	\$ 15,750,000	\$ 9,278,708	\$ 14,910,000	\$ 8,500,050
TOTAL AUTHORIZED UNISSUED DEBT	\$ 2,707,453	\$ 1,205,375	\$ 2,707,453	\$ 1,083,540	\$ 2,707,453	\$ 961,704	\$ 2,707,453	\$ 839,869	\$ 2,707,453	\$ 718,033
TOTAL PLANNED DEBT (FY27 - FY 31)	\$ 2,699,486	\$ 670,159	\$ 5,250,426	\$ 1,636,388	\$ 10,160,393	\$ 4,472,403	\$ 15,212,760	\$ 7,781,820	\$ 18,408,427	\$ 8,176,211
TOTAL	\$ 23,131,939	\$ 13,627,534	\$ 25,162,879	\$ 13,607,691	\$ 29,452,846	\$ 15,515,925	\$ 33,670,213	\$ 17,900,397	\$ 36,025,880	\$ 17,394,294
	\$ 36,759,473		\$ 38,770,570		\$ 44,968,771		\$ 51,570,610		\$ 53,420,174	

	FY 27		FY 28		FY 29		FY 30		FY 31	
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
Permanent Debt/Interest	\$ 4,845,000	\$ 1,297,050	\$ 4,320,000	\$ 1,068,363	\$ 3,850,000	\$ 865,488	\$ 3,095,000	\$ 690,450	\$ 2,275,000	\$ 538,850
ESCO - Permanent Debt/Interest	\$ 400,000	\$ 85,950	\$ 410,000	\$ 74,400	\$ 425,000	\$ 60,980	\$ 345,000	\$ 48,408	\$ 335,000	\$ 36,850
Three Elem. School & High School Proj. - Permanent Debt/Interest	\$ 12,480,000	\$ 10,369,000	\$ 12,475,000	\$ 9,745,000	\$ 12,310,000	\$ 9,155,350	\$ 12,310,000	\$ 8,539,850	\$ 12,300,000	\$ 7,924,350
TOTAL PERMANENT DEBT/INTEREST	\$ 17,725,000	\$ 11,752,000	\$ 17,205,000	\$ 10,887,763	\$ 16,585,000	\$ 10,081,818	\$ 15,750,000	\$ 9,278,708	\$ 14,910,000	\$ 8,500,050
Street & Sidewalk - Auth/Unissued & Planned	\$ 2,765,000	\$ 622,125	\$ 3,945,000	\$ 763,200	\$ 5,170,000	\$ 861,300	\$ 6,340,000	\$ 891,900	\$ 7,555,000	\$ 879,975
New Middle School - Authorized/Unissued & Planned	\$ -	\$ -	\$ 333,333	\$ 450,000	\$ 1,800,000	\$ 2,415,000	\$ 3,266,667	\$ 4,314,000	\$ 3,266,667	\$ 4,167,000
New Senior Center - Authorized/Unissued & Planned	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000	\$ 783,000	\$ 580,000	\$ 756,900
Watertown Square - Authorized/Unissued & Planned	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 225,000	\$ 1,000,000	\$ 427,500	\$ 1,500,000	\$ 607,500
Other Debt - Authorized/Unissued & Planned	\$ 2,641,939	\$ 1,253,409	\$ 3,679,546	\$ 1,506,728	\$ 5,397,846	\$ 1,932,807	\$ 6,733,546	\$ 2,205,289	\$ 8,214,213	\$ 2,482,869
TOTAL AUTHORIZED/UNISSUED & PLANNED DEBT	\$ 5,406,939	\$ 1,875,534	\$ 7,957,879	\$ 2,719,928	\$ 12,867,846	\$ 5,434,107	\$ 17,920,213	\$ 8,621,689	\$ 21,115,880	\$ 8,894,244
TOTAL PERMANENT, AUTH/UNISSUED & PLANNED DEBT	\$ 23,131,939	\$ 13,627,534	\$ 25,162,879	\$ 13,607,691	\$ 29,452,846	\$ 15,515,925	\$ 33,670,213	\$ 17,900,397	\$ 36,025,880	\$ 17,394,294
	\$ 36,759,473		\$ 38,770,570		\$ 44,968,771		\$ 51,570,610		\$ 53,420,174	

\$ - \$ - \$ - \$ - \$ -

FY27 \$	24,171,200
FY28 \$	68,273,000
FY29 \$	83,703,000
FY30 \$	23,977,000
FY31 \$	25,081,000

Forecasted Revenue	\$ 222,642,674	\$ 230,016,138	\$ 237,825,844
Forecasted Expenditure	\$ 226,245,566	\$ 233,055,134	\$ 242,486,901
	\$ 17,738,573	\$ 19,608,037	\$ 22,538,221
	7.97%	8.52%	9.48%
	7.84%	8.41%	9.29%

	FY'27	FY'28	FY'29	FY'30	FY'31
PERMANENT DEBT					
FY09 Bond (Jul 08)					
Prin (15,650,000)	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -
L/T Int	\$ 57,500	\$ 34,688	\$ 11,563	\$ -	\$ -
Subtotal	\$ 557,500	\$ 534,688	\$ 511,563	\$ -	\$ -
FY10 Bond (Feb 10)					
Prin (5,452,000)	\$ 210,000	\$ 210,000	\$ 210,000	\$ 210,000	\$ -
L/T Int	\$ 33,600	\$ 25,200	\$ 16,800	\$ 8,400	\$ -
Subtotal	\$ 243,600	\$ 235,200	\$ 226,800	\$ 218,400	\$ -
FY12 Bond (June 12)					
Prin (3,722,000)	\$ 125,000	\$ -	\$ -	\$ -	\$ -
L/T Int	\$ 3,750	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 128,750	\$ -	\$ -	\$ -	\$ -
FY 14 Bond (Nov 13)					
Prin (6,000,000) ESCO	\$ 310,000	\$ 320,000	\$ 335,000	\$ 345,000	\$ 355,000
L/T Int	\$ 79,650	\$ 70,350	\$ 59,630	\$ 48,408	\$ 36,850
Subtotal	\$ 389,650	\$ 390,350	\$ 394,630	\$ 393,408	\$ 391,850
FY 12 Bond (May 2014)					
Prin (1,088,000) Victory Field	\$ 80,000	\$ -	\$ -	\$ -	\$ -
L/T Int	\$ 800	\$ -	\$ -	\$ -	\$ -
Subtotal	\$ 80,800	\$ -	\$ -	\$ -	\$ -
FY 13 Bond (May 2014)					
Prin (1,350,000) ESCO	\$ 90,000	\$ 90,000	\$ 90,000	\$ -	\$ -
L/T Int	\$ 6,300	\$ 4,050	\$ 1,350	\$ -	\$ -
Subtotal	\$ 96,300	\$ 94,050	\$ 91,350	\$ -	\$ -
FY 13 Bond (May 2014)					
Prin (207,000) Various School Buildings	\$ 10,000	\$ 10,000	\$ 5,000	\$ -	\$ -
L/T Int	\$ 550	\$ 300	\$ 75	\$ -	\$ -
Subtotal	\$ 10,550	\$ 10,300	\$ 5,075	\$ -	\$ -
FY 13 Bond (May 2014)					
Prin (370,000) Casey Park	\$ 25,000	\$ 25,000	\$ 20,000	\$ -	\$ -
L/T Int	\$ 1,600	\$ 975	\$ 300	\$ -	\$ -
Subtotal	\$ 26,600	\$ 25,975	\$ 20,300	\$ -	\$ -
FY 18 Bond (January 2018)					
Prin (1,793,000) Various Equipment & Vehicles	\$ 115,000	\$ 115,000	\$ 30,000	\$ 30,000	\$ 30,000
L/T Int	\$ 13,700	\$ 9,100	\$ 4,500	\$ 3,300	\$ 2,100
Subtotal	\$ 128,700	\$ 124,100	\$ 34,500	\$ 33,300	\$ 32,100
FY 18 Bond (January 2018)					
Prin (1,327,200) Various Municipal Buildings	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
L/T Int	\$ 17,100	\$ 14,100	\$ 11,100	\$ 8,100	\$ 5,100

Subtotal	\$	92,100	\$	89,100	\$	86,100	\$	83,100	\$	80,100
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FY 18 Bond (January 2018)								
Prin (4,034,800) Street and Sidewalks	\$	80,000	\$	-	\$	-	\$	-
L/T Int	\$	3,200	\$	-	\$	-	\$	-
Subtotal	\$	83,200	\$	-	\$	-	\$	-
FY 19 Bond (June 2019)								
Prin (247,500) Middle School Girls Locker Rooms	\$	25,000	\$	25,000	\$	20,000	\$	-
L/T Int	\$	3,500	\$	2,250	\$	1,000	\$	-
Subtotal	\$	28,500	\$	27,250	\$	21,000	\$	-
FY 19 Bond (June 2019)								
Prin (908,000) Filippello Park	\$	90,000	\$	90,000	\$	90,000	\$	-
L/T Int	\$	13,500	\$	9,000	\$	4,500	\$	-
Subtotal	\$	103,500	\$	99,000	\$	94,500	\$	-
FY 19 Bond (June 2019)								
Prin (1,443,500) Various Equipment & Vehicles	\$	120,000	\$	120,000	\$	105,000	\$	-
L/T Int	\$	17,250	\$	11,250	\$	5,250	\$	-
Subtotal	\$	137,250	\$	131,250	\$	110,250	\$	-
FY 20 Bond (June 2020)								
Prin (3,223,467) Cunniff Elementary Design	\$	160,000	\$	160,000	\$	160,000	\$	160,000
L/T Int	\$	69,600	\$	61,600	\$	53,600	\$	45,600
Subtotal	\$	229,600	\$	221,600	\$	213,600	\$	205,600
FY 20 Bond (June 2020)								
Prin (5,729,088) Hosmer Elementary Design	\$	285,000	\$	285,000	\$	285,000	\$	285,000
L/T Int	\$	123,975	\$	109,725	\$	95,475	\$	81,225
Subtotal	\$	408,975	\$	394,725	\$	380,475	\$	366,225
FY 20 Bond (June 2020)								
Prin (1,122,445) Hosmer Elementary OPM	\$	55,000	\$	55,000	\$	55,000	\$	55,000
L/T Int	\$	23,925	\$	21,175	\$	18,425	\$	15,675
Subtotal	\$	78,925	\$	76,175	\$	73,425	\$	70,675
FY 20 Bond (June 2020)								
Prin (245,000) Middle School Men's Locker room	\$	25,000	\$	25,000	\$	20,000	\$	20,000
L/T Int	\$	4,500	\$	3,250	\$	2,000	\$	1,000
Subtotal	\$	29,500	\$	28,250	\$	22,000	\$	21,000
FY 20 Bond (June 2020)								
Prin (1,100,000) Ladder Truck	\$	75,000	\$	75,000	\$	75,000	\$	75,000
L/T Int	\$	24,100	\$	20,350	\$	16,600	\$	12,850
Subtotal	\$	99,100	\$	95,350	\$	91,600	\$	87,850
FY 20 Bond (June 2020)								
Prin (1,175,375) Filippello Lights & Scoreboard	\$	115,000	\$	115,000	\$	115,000	\$	115,000
L/T Int	\$	23,000	\$	17,250	\$	11,500	\$	5,750

Subtotal	\$	138,000	\$	132,250	\$	126,500	\$	120,750	\$	-
FY 21 Bond (January 2021)										
Prin (52,145,000) 3 Elementary School Project	\$	2,610,000	\$	2,610,000	\$	2,610,000	\$	2,610,000	\$	2,605,000
L/T Int	\$	1,173,250	\$	1,042,750	\$	912,250	\$	781,750	\$	651,250
Subtotal	\$	3,783,250	\$	3,652,750	\$	3,522,250	\$	3,391,750	\$	3,256,250
FY 21 Bond (April 2021)										
Prin (34,106,200) 3 Elem School Bldg.	\$	1,705,000	\$	1,705,000	\$	1,705,000	\$	1,705,000	\$	1,705,000
L/T Int	\$	733,150	\$	647,900	\$	596,750	\$	511,500	\$	426,250
Subtotal	\$	2,438,150	\$	2,352,900	\$	2,301,750	\$	2,216,500	\$	2,131,250
FY 21 Bond (April 2021)										
Prin (1,469,800) Middle Sch. Boilers & HVAC Cafeteria	\$	145,000	\$	145,000	\$	145,000	\$	145,000	\$	140,000
L/T Int	\$	31,700	\$	24,450	\$	20,100	\$	12,850	\$	5,600
Subtotal	\$	176,700	\$	169,450	\$	165,100	\$	157,850	\$	145,600
FY 21 Bond (April 2021)										
Prin (1,771,000) Public Safety Radio Infrastructure	\$	175,000	\$	175,000	\$	175,000	\$	175,000	\$	170,000
L/T Int	\$	38,300	\$	29,550	\$	24,300	\$	15,550	\$	6,800
Subtotal	\$	213,300	\$	204,550	\$	199,300	\$	190,550	\$	176,800
FY 21 Bond (April 2021)										
Prin (355,000) Fire Ambulance	\$	-	\$	-	\$	-	\$	-	\$	-
L/T Int	\$	-	\$	-	\$	-	\$	-	\$	-
Subtotal	\$	-	\$	-	\$	-	\$	-	\$	-
FY 21 Bond (April 2021)										
Prin (188,000) Admin. Bldg. Elevator	\$	-	\$	-	\$	-	\$	-	\$	-
L/T Int	\$	-	\$	-	\$	-	\$	-	\$	-
Subtotal	\$	-	\$	-	\$	-	\$	-	\$	-
FY 21 Bond (April 2021)										
Prin (1,200,000) Streets & Sidewalks	\$	-	\$	-	\$	-	\$	-	\$	-
L/T Int	\$	-	\$	-	\$	-	\$	-	\$	-
Subtotal	\$	-	\$	-	\$	-	\$	-	\$	-
FY 22 Bond (April 2022)										
Prin (243,000) Highway Dump Truck	\$	25,000	\$	25,000	\$	25,000	\$	25,000	\$	20,000
L/T Int	\$	7,000	\$	5,750	\$	4,500	\$	3,250	\$	2,000
Subtotal	\$	32,000	\$	30,750	\$	29,500	\$	28,250	\$	22,000

FY 22 Bond (April 2022)								
Prin (265,000) SN & I:Combo Body 6-wheeler	\$	25,000	\$	25,000	\$	25,000	\$	25,000
L/T Int	\$	7,500	\$	6,250	\$	5,000	\$	2,500
Subtotal	\$	32,500	\$	31,250	\$	30,000	\$	27,500
FY 22 Bond (April 2022)								
Prin (85,000) Highway Service Flat Bed	\$	10,000	\$	10,000	\$	10,000	\$	5,000
L/T Int	\$	2,250	\$	1,750	\$	1,250	\$	750
Subtotal	\$	12,250	\$	11,750	\$	11,250	\$	5,750
FY 22 Bond (April 2022)								
Prin (120,000) Prop & Bldg. Sign Truck	\$	20,000	\$	-	\$	-	\$	-
L/T Int	\$	1,000	\$	-	\$	-	\$	-
Subtotal	\$	21,000	\$	-	\$	-	\$	-
FY 22 Bond (April 2022)								
Prin (85,000) Hwy Street Vactor	\$	10,000	\$	10,000	\$	10,000	\$	5,000
L/T Int	\$	2,250	\$	1,750	\$	1,250	\$	750
Subtotal	\$	12,250	\$	11,750	\$	11,250	\$	5,750
FY 22 Bond (April 2022)								
Prin (280,000) SN & I: Salter 6-wheeler	\$	30,000	\$	30,000	\$	25,000	\$	25,000
L/T Int	\$	8,000	\$	6,500	\$	5,000	\$	3,750
Subtotal	\$	38,000	\$	36,500	\$	30,000	\$	28,750
FY 22 Bond (April 2022)								
Prin (300,000) SNOW & ICE: Loader	\$	30,000	\$	30,000	\$	30,000	\$	30,000
L/T Int	\$	9,000	\$	7,500	\$	6,000	\$	4,500
Subtotal	\$	39,000	\$	37,500	\$	36,000	\$	34,500
FY 22 Bond (April 2022)								
Prin (250,000) Street Sweeper	\$	25,000	\$	25,000	\$	25,000	\$	25,000
L/T Int	\$	7,500	\$	6,250	\$	5,000	\$	3,750
Subtotal	\$	32,500	\$	31,250	\$	30,000	\$	28,750
FY 22 Bond (April 2022)								
Prin (775,674) Hwy Cont./Throughways Waverly	\$	155,000	\$	-	\$	-	\$	-
L/T Int	\$	7,750	\$	-	\$	-	\$	-
Subtotal	\$	162,750	\$	-	\$	-	\$	-
FY 22 Bond (April 2022)								
Prin (423,826) Admin Bldg.: Replace Chiller	\$	20,000	\$	20,000	\$	20,000	\$	20,000
L/T Int	\$	13,250	\$	12,250	\$	11,250	\$	10,250
Subtotal	\$	33,250	\$	32,250	\$	31,250	\$	30,250
FY 22 Bond (April 2022)								
Prin (1,250,000)Fire Lader Truck	\$	85,000	\$	85,000	\$	85,000	\$	85,000
L/T Int	\$	41,000	\$	36,750	\$	32,500	\$	28,250
Subtotal	\$	126,000	\$	121,750	\$	117,500	\$	113,250

FY 22 Bond (April 2022)						
Prin (2,376,00)Public Safety Ph 2 Radio Infrast.	\$	240,000	\$	235,000	\$	235,000
L/T Int	\$	70,750	\$	58,750	\$	23,500
Subtotal	\$	310,750	\$	293,750	\$	258,500
FY 22 Bond (April 2022)						
Prin (110,000)DPW Bldg. Sidewalks & Pkg Lot	\$	10,000	\$	10,000	\$	10,000
L/T Int	\$	3,000	\$	2,500	\$	1,000
Subtotal	\$	13,000	\$	12,500	\$	11,000
FY 22 Bond (April 2022)						
Prin (300,000)Prop & Bldg: Underground Ducts	\$	60,000	\$	-	\$	-
L/T Int	\$	3,000	\$	-	\$	-
Subtotal	\$	63,000	\$	-	\$	-
FY 22 Bond (June 2022)						
Prin (2,862,150)Elem School Design 1	\$	145,000	\$	145,000	\$	145,000
L/T Int	\$	105,600	\$	98,350	\$	76,600
Subtotal	\$	250,600	\$	243,350	\$	221,600
FY 22 Bond (June 2022)						
Prin (572,301)Elem School Design 2	\$	30,000	\$	30,000	\$	30,000
L/T Int	\$	21,000	\$	19,500	\$	15,000
Subtotal	\$	51,000	\$	49,500	\$	45,000
FY 22 Bond (June 2022)						
Prin (1,144,277 3 Elem School Projects OPM Services,	\$	60,000	\$	60,000	\$	55,000
L/T Int	\$	41,700	\$	38,700	\$	29,700
Subtotal	\$	101,700	\$	98,700	\$	84,700
FY 22 Bond (June 2022)						
Prin (22,211,272) Elem Schools (Lowell, Hosmer & Cunniff)	\$	1,110,000	\$	1,110,000	\$	1,110,000
L/T Int	\$	821,400	\$	765,900	\$	599,400
Subtotal	\$	1,931,400	\$	1,875,900	\$	1,709,400
FY 23 Bond (June 2023)						
Prin (50,000,000) High School Construction #1	\$	1,670,000	\$	1,670,000	\$	1,670,000
L/T Int	\$	2,016,400	\$	1,932,900	\$	1,682,400
Subtotal	\$	3,686,400	\$	3,602,900	\$	3,352,400
FY 23 Bond (June 2023)						
Prin (23,895,000) Elem Schools (Lowell, Hosmer & Cunniff)	\$	1,195,000	\$	1,195,000	\$	1,195,000
L/T Int	\$	967,750	\$	908,000	\$	728,750
Subtotal	\$	2,162,750	\$	2,103,000	\$	1,923,750

FY 23 Bond (June 2023)							
Prin (835,000) Elem Schools (Lowell, Hosmer & Cunniff	\$	165,000	\$	165,000	\$	-	\$ -
L/T Int	\$	16,500	\$	8,250	\$	-	\$ -
Subtotal	\$	181,500	\$	173,250	\$	-	\$ -
FY 23 Bond (June 2023)							
Prin (1,700,000) Streets & Sidewalks	\$	340,000	\$	340,000	\$	-	\$ -
L/T Int	\$	34,000	\$	17,000	\$	-	\$ -
Subtotal	\$	374,000	\$	357,000	\$	-	\$ -
FY 23 Bond (June 2023)							
Prin (200,000) Swap Loader Trash Compactor	\$	20,000	\$	20,000	\$	20,000	\$ 20,000
L/T Int	\$	7,000	\$	6,000	\$	5,000	\$ 4,000
Subtotal	\$	27,000	\$	26,000	\$	25,000	\$ 24,000
FY 23 Bond (June 2023)							
Prin (300,000) Handicap Ramp (Ryan Skating Arena)	\$	30,000	\$	30,000	\$	30,000	\$ 30,000
L/T Int	\$	10,500	\$	9,000	\$	7,500	\$ 6,000
Subtotal	\$	40,500	\$	39,000	\$	37,500	\$ 36,000
FY 23 Bond (June 2023)							
Prin (1,500,000) Victory Field Turf Replace	\$	150,000	\$	150,000	\$	150,000	\$ 150,000
L/T Int	\$	52,500	\$	45,000	\$	37,500	\$ 30,000
Subtotal	\$	202,500	\$	195,000	\$	187,500	\$ 180,000
FY 23 Bond (June 2023)							
Prin (1,180,000) Moxley Field/Court Renovation	\$	120,000	\$	120,000	\$	120,000	\$ 115,000
L/T Int	\$	41,000	\$	35,000	\$	29,000	\$ 23,000
Subtotal	\$	161,000	\$	155,000	\$	149,000	\$ 138,000
FY 23 Bond (June 2023)							
Prin (700,000) Filippello Spray Park Renovation	\$	70,000	\$	70,000	\$	70,000	\$ 70,000
L/T Int	\$	24,500	\$	21,000	\$	17,500	\$ 14,000
Subtotal	\$	94,500	\$	91,000	\$	87,500	\$ 84,000

FY 23 Bond (June 2024)						
Prin (8,708,000)Arsenal Park Renovation	\$ 580,000	\$ 580,000	\$ 580,000	\$ 580,000	\$ 580,000	\$ 580,000
L/T Int	\$ 371,200	\$ 342,200	\$ 313,200	\$ 284,200	\$ 255,200	\$ 255,200
Subtotal	\$ 951,200	\$ 922,200	\$ 893,200	\$ 864,200	\$ 835,200	\$ 835,200
FY 24 Bond (June 2024)						
Prin (2,625,000)Street & Sidewalk Reconstruction	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000
L/T Int	\$ 112,000	\$ 103,250	\$ 94,500	\$ 85,750	\$ 77,000	\$ 77,000
Subtotal	\$ 287,000	\$ 278,250	\$ 269,500	\$ 260,750	\$ 252,000	\$ 252,000
FY 24 Bond (June 2024)						
Prin (1,620,000)High School Construction #2	\$ 1,620,000	\$ 1,620,000	\$ 1,620,000	\$ 1,620,000	\$ 1,620,000	\$ 1,620,000
L/T Int	\$ 2,007,200	\$ 1,926,200	\$ 1,845,200	\$ 1,764,200	\$ 1,683,200	\$ 1,683,200
Subtotal	\$ 3,627,200	\$ 3,546,200	\$ 3,465,200	\$ 3,384,200	\$ 3,303,200	\$ 3,303,200
FY 24 Bond (June 2024)						
Prin (2,000,000) Morse Street Long Road & Connectors	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ -	\$ -
L/T Int	\$ 80,000	\$ 60,000	\$ 40,000	\$ 20,000	\$ -	\$ -
Subtotal	\$ 480,000	\$ 460,000	\$ 440,000	\$ 420,000	\$ -	\$ -
FY 25 Bond (June 2025)						
Prin (54,000) Fire Ambulance FY25	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -	\$ -
L/T Int	\$ 2,000	\$ 1,500	\$ 1,000	\$ 500	\$ -	\$ -
Subtotal	\$ 12,000	\$ 11,500	\$ 11,000	\$ 10,500	\$ -	\$ -
FY 25 Bond (June 2025)						
Prin (885,000) Engine Truck 1 FY25	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
L/T Int	\$ 40,700	\$ 37,700	\$ 34,700	\$ 31,700	\$ 28,700	\$ 28,700
Subtotal	\$ 100,700	\$ 97,700	\$ 94,700	\$ 91,700	\$ 88,700	\$ 88,700
FY 25 Bond (June 2025)						
Prin (300,000) Underground Ducts for Utilities FY24	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -
L/T Int	\$ 12,000	\$ 9,000	\$ 6,000	\$ 3,000	\$ -	\$ -
Subtotal	\$ 72,000	\$ 69,000	\$ 66,000	\$ 63,000	\$ -	\$ -
FY 25 Bond (June 2025)						
Prin (870,000) Various DPW Vehicles FY25	\$ 95,000	\$ 95,000	\$ 90,000	\$ 90,000	\$ 85,000	\$ 85,000
L/T Int	\$ 38,750	\$ 34,000	\$ 29,250	\$ 24,750	\$ 20,250	\$ 20,250
Subtotal	\$ 133,750	\$ 129,000	\$ 119,250	\$ 114,750	\$ 105,250	\$ 105,250
FY 25 Bond (June 2025)						
Prin (50,000,000)New HS Construction	\$ 1,670,000	\$ 1,665,000	\$ 1,665,000	\$ 1,665,000	\$ 1,665,000	\$ 1,665,000
L/T Int	\$ 2,247,550	\$ 2,164,050	\$ 2,080,800	\$ 1,997,550	\$ 1,914,300	\$ 1,914,300
Subtotal	\$ 3,917,550	\$ 3,829,050	\$ 3,745,800	\$ 3,662,550	\$ 3,579,300	\$ 3,579,300
	17,725,000	17,205,000	16,585,000	15,750,000	14,910,000	14,910,000
	11,752,000	10,887,763	10,081,818	9,278,708	8,500,050	8,500,050
Subtotal	\$ 29,477,000	\$ 28,092,763	\$ 26,666,818	\$ 25,028,708	\$ 23,410,050	\$ 23,410,050
PROOF LINE	\$ 29,477,000	\$ 28,092,763	\$ 26,666,818	\$ 25,028,708	\$ 23,410,050	\$ 23,410,050
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

TOTAL AUTHORIZED UNISSUED DEBT

FY 24 Bond (May 2024)								
Prin (95,000) School Items	\$	19,000	\$	19,000	\$	19,000	\$	19,000
L/T Int (4.5%)	\$	4,275	\$	3,420	\$	2,565	\$	855
Subtotal	\$	23,275	\$	22,420	\$	21,565	\$	19,855
FY 24 Bond (May 2024)								
Prin (250,000) IT Infrastructure Buildout	\$	50,000	\$	50,000	\$	50,000	\$	50,000
L/T Int (4.5%)	\$	11,250	\$	9,000	\$	6,750	\$	2,250
Subtotal	\$	61,250	\$	59,000	\$	56,750	\$	52,250
FY 24 Bond (May 2024)								
Prin (125,000) Parker: Point/Repair Ext Masonry Façade	\$	25,000	\$	25,000	\$	25,000	\$	25,000
L/T Int (4.5%)	\$	5,625	\$	4,500	\$	3,375	\$	1,125
Subtotal	\$	30,625	\$	29,500	\$	28,375	\$	26,125
FY 24 Bond (May 2024)								
Prin (750,000) Parker: Install Fire Suppression System	\$	50,000	\$	50,000	\$	50,000	\$	50,000
L/T Int (4.5%)	\$	33,750	\$	31,500	\$	29,250	\$	24,750
Subtotal	\$	83,750	\$	81,500	\$	79,250	\$	74,750
FY 25 Bond (May 2025)								
Prin (1,350,000) Bemis Install Playground Equipment & Spray Pad	\$	135,000	\$	135,000	\$	135,000	\$	135,000
L/T Int (4.5%)	\$	60,750	\$	54,675	\$	48,600	\$	36,450
Subtotal	\$	195,750	\$	189,675	\$	183,600	\$	171,450
FY 25 Bond (May 2025)								
Prin (2,217,000) Parker 2nd Floor Renovations	\$	110,850	\$	110,850	\$	110,850	\$	110,850
L/T Int (4.5%)	\$	99,765	\$	94,777	\$	89,789	\$	79,812
Subtotal	\$	210,615	\$	205,627	\$	200,639	\$	190,662
FY 25 Bond (May 2025)								
Prin (65,000) DPW Highway: Skid Steer	\$	13,000	\$	13,000	\$	13,000	\$	13,000
L/T Int (4.5%)	\$	2,925	\$	2,340	\$	1,755	\$	585
Subtotal	\$	15,925	\$	15,340	\$	14,755	\$	13,585
FY 25 Bond (May 2025)								
Prin (107,000) DPW Snow & Ice Loader 3/4 Yard	\$	10,700	\$	10,700	\$	10,700	\$	10,700
L/T Int (4.5%)	\$	4,815	\$	4,334	\$	3,852	\$	2,889
Subtotal	\$	15,515	\$	15,034	\$	14,552	\$	13,589

FY 25 Bond (May 2025)

Prin (30,000) DPW Cemetery Off Road Utility Veh (4x4) (2)	\$	6,000	\$	6,000	\$	6,000	\$	6,000	\$	6,000
L/T Int (4.5%)	\$	1,350	\$	1,080	\$	810	\$	540	\$	270
Subtotal	\$	7,350	\$	7,080	\$	6,810	\$	6,540	\$	6,270

FY 25 Bond (May 2025)

Prin (140,000) DPW Cemetery Backhoe	\$	14,000	\$	14,000	\$	14,000	\$	14,000	\$	14,000
L/T Int (4.5%)	\$	6,300	\$	5,670	\$	5,040	\$	4,410	\$	3,780
Subtotal	\$	20,300	\$	19,670	\$	19,040	\$	18,410	\$	17,780

FY 25 Bond (May 2025)

Prin (75,000) DPW Parks & Forestry Tree Chipper	\$	7,500	\$	7,500	\$	7,500	\$	7,500	\$	7,500
L/T Int (4.5%)	\$	3,375	\$	3,038	\$	2,700	\$	2,363	\$	2,025
Subtotal	\$	10,875	\$	10,538	\$	10,200	\$	9,863	\$	9,525

FY 25 Bond (May 2025)

Prin (2,200,000) Highway Reconstruction Bonds	\$	440,000	\$	440,000	\$	440,000	\$	440,000	\$	440,000
L/T Int (4.5%)	\$	99,000	\$	79,200	\$	59,400	\$	39,600	\$	19,800
Subtotal	\$	539,000	\$	519,200	\$	499,400	\$	479,600	\$	459,800

FY 25 Bond (May 2025)

Prin (550,000) Sidewalk Reconstruction Bonds	\$	110,000	\$	110,000	\$	110,000	\$	110,000	\$	110,000
L/T Int (4.5%)	\$	24,750	\$	19,800	\$	14,850	\$	9,900	\$	4,950
Subtotal	\$	134,750	\$	129,800	\$	124,850	\$	119,900	\$	114,950

FY 25 Bond (May 2025)

Prin (2,200,000) Highway (Connector/Longer Streets) Fifth Ave	\$	440,000	\$	440,000	\$	440,000	\$	440,000	\$	440,000
L/T Int (4.5%)	\$	99,000	\$	79,200	\$	59,400	\$	39,600	\$	19,800
Subtotal	\$	539,000	\$	519,200	\$	499,400	\$	479,600	\$	459,800

FY 26 Bond (May 2026)

Prin (230,000) Parker 2nd Floor Renovations	\$	23,000	\$	23,000	\$	23,000	\$	23,000	\$	23,000
L/T Int (4.5%)	\$	10,350	\$	9,315	\$	8,280	\$	7,245	\$	6,210
Subtotal	\$	33,350	\$	32,315	\$	31,280	\$	30,245	\$	29,210

FY 26 Bond (May 2026)

Prin (2,106,000) Parker ADA/Code Update Requirements	\$	140,400	\$	140,400	\$	140,400	\$	140,400	\$	140,400
L/T Int (4.5%)	\$	94,770	\$	88,452	\$	82,134	\$	75,816	\$	69,498
Subtotal	\$	235,170	\$	228,852	\$	222,534	\$	216,216	\$	209,898

FY 26 Bond (May 2026)								
Prin (350,000) Parker Building: Masonry Additional Costs	\$	35,000	\$	35,000	\$	35,000	\$	35,000
L/T Int (4.5%)	\$	15,750	\$	14,175	\$	12,600	\$	11,025
Subtotal	\$	50,750	\$	49,175	\$	47,600	\$	46,025
FY 26 Bond (May 2026)								
Prin (60,000) Public Buildings Sidewalk Snowblower	\$	12,000	\$	12,000	\$	12,000	\$	12,000
L/T Int (4.5%)	\$	2,700	\$	2,160	\$	1,620	\$	1,080
Subtotal	\$	14,700	\$	14,160	\$	13,620	\$	13,080
FY 26 Bond (May 2026)								
Prin (1,886,000) Roof Replace/Solar & Solar Canopy DPW Parking Lot	\$	125,733	\$	125,733	\$	125,733	\$	125,733
L/T Int (4.5%)	\$	84,870	\$	79,212	\$	73,554	\$	67,896
Subtotal	\$	210,603	\$	204,945	\$	199,287	\$	193,629
FY 26 Bond (May 2026)								
Prin (8,932,206) Victory Track, Field & CRT Reno Phase 2	\$	595,480	\$	595,480	\$	595,480	\$	595,480
L/T Int (4.5%)	\$	401,949	\$	375,153	\$	348,356	\$	321,559
Subtotal	\$	997,429	\$	970,633	\$	943,836	\$	917,039
FY 26 Bond (May 2026)								
Prin (911,900) How Park Phase 1	\$	91,190	\$	91,190	\$	91,190	\$	91,190
L/T Int (4.5%)	\$	41,036	\$	36,932	\$	32,828	\$	28,725
Subtotal	\$	132,226	\$	128,122	\$	124,018	\$	119,915
FY 26 Bond (May 2026)								
Prin (80,000) DPW Traffic Supervisor Vehicle (#C10)	\$	16,000	\$	16,000	\$	16,000	\$	16,000
L/T Int (4.5%)	\$	3,600	\$	2,880	\$	2,160	\$	1,440
Subtotal	\$	19,600	\$	18,880	\$	18,160	\$	17,440
FY 26 Bond (May 2026)								
Prin (300,000) DPW Highway Hotbox #49	\$	30,000	\$	30,000	\$	30,000	\$	30,000
L/T Int (4.5%)	\$	13,500	\$	12,150	\$	10,800	\$	9,450
Subtotal	\$	43,500	\$	42,150	\$	40,800	\$	39,450
FY 26 Bond (May 2026)								
Prin (320,000) DPW Snow & Ice Sander (#37)	\$	32,000	\$	32,000	\$	32,000	\$	32,000
L/T Int (4.5%)	\$	14,400	\$	12,960	\$	11,520	\$	10,080
Subtotal	\$	46,400	\$	44,960	\$	43,520	\$	42,080
FY 26 Bond (May 2026)								
Prin (100,000) DPW Cemetery Dump Truck (#202)	\$	20,000	\$	20,000	\$	20,000	\$	20,000
L/T Int (4.5%)	\$	4,500	\$	3,600	\$	2,700	\$	1,800
Subtotal	\$	24,500	\$	23,600	\$	22,700	\$	21,800

FY 26 Bond (May 2026)						
Prin (200,000) DPW Parks & Forestry Chipper Body #74	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
L/T Int (4.5%)	\$ 9,000	\$ 7,200	\$ 5,400	\$ 3,600	\$ 1,800	\$ 1,800
Subtotal	\$ 49,000	\$ 47,200	\$ 45,400	\$ 43,600	\$ 41,800	\$ 41,800
FY 26 Bond (May 2026)						
Prin (1,156,000) Parker Envelope & Mechanical Energy Upgrades	\$ 115,600	\$ 115,600	\$ 115,600	\$ 115,600	\$ 115,600	\$ 115,600
L/T Int (4.5%)	\$ 52,020	\$ 46,818	\$ 41,616	\$ 36,414	\$ 31,212	\$ 31,212
Subtotal	\$ 167,620	\$ 162,418	\$ 157,216	\$ 152,014	\$ 146,812	\$ 146,812
Prin	\$ 2,707,453	\$ 2,707,453	\$ 2,707,453	\$ 2,707,453	\$ 2,707,453	\$ 2,707,453
L/T Int	\$ 1,205,375	\$ 1,083,541	\$ 961,704	\$ 839,869	\$ 718,033	\$ 718,033
Total Authorized Unissued	\$ 3,912,828	\$ 3,790,994	\$ 3,669,157	\$ 3,547,322	\$ 3,425,486	\$ 3,425,486

PLANNED BOND DEBT

FY 23 Bond (May 2023)						
Prin (400,000) See Schedule	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
L/T Int (4.5%)	\$ 18,000	\$ 14,400	\$ 10,800	\$ 7,200	\$ 3,600	\$ 3,600
Subtotal	\$ 98,000	\$ 94,400	\$ 90,800	\$ 87,200	\$ 83,600	\$ 83,600
FY 24 Bond (May 2024)						
Prin (478,432) See Schedule	\$ 95,686	\$ 95,686	\$ 95,686	\$ 95,686	\$ 95,686	\$ 95,686
L/T Int (4.5%)	\$ 21,529	\$ 17,224	\$ 12,918	\$ 8,612	\$ 4,306	\$ 4,306
Subtotal	\$ 117,215	\$ 112,910	\$ 108,604	\$ 104,298	\$ 99,992	\$ 99,992
FY 24 Bond (May 2024)						
Prin (2,100,000) Walk, & Conn/Thrwys	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000	\$ 420,000
L/T Int (4.5%)	\$ 94,500	\$ 75,600	\$ 56,700	\$ 37,800	\$ 18,900	\$ 18,900
Subtotal	\$ 514,500	\$ 495,600	\$ 476,700	\$ 457,800	\$ 438,900	\$ 438,900
FY 25 Bond (May 2025)						
Prin (1,390,000) See Schedule	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000	\$ 209,000
L/T Int (4.5%)	\$ 62,550	\$ 53,145	\$ 43,740	\$ 34,335	\$ 24,930	\$ 24,930
Subtotal	\$ 271,550	\$ 262,145	\$ 252,740	\$ 243,335	\$ 233,930	\$ 233,930
FY 25 Bond (May 2025)						
Prin (500,000) Str, Walk, & Conn/Thrwys	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
L/T Int (4.5%)	\$ 22,500	\$ 18,000	\$ 13,500	\$ 9,000	\$ 4,500	\$ 4,500
Subtotal	\$ 122,500	\$ 118,000	\$ 113,500	\$ 109,000	\$ 104,500	\$ 104,500

FY 25 Bond (May 2025)						
Prin (95,000) School Items	\$	19,000	\$	19,000	\$	19,000
L/T Int (4.5%)	\$	4,275	\$	3,420	\$	1,710
Subtotal	\$	23,275	\$	22,420	\$	19,855
FY 26 Bond (May 2026)						
Prin (3,337,000) See Schedule	\$	457,400	\$	457,400	\$	457,400
L/T Int (4.5%)	\$	150,165	\$	129,582	\$	88,416
Subtotal	\$	607,565	\$	586,982	\$	525,233
FY 26 Bond (May 2026)						
Prin (6,275,000) Str, Walk, & Conn/Thrws	\$	1,255,000	\$	1,255,000	\$	1,255,000
L/T Int (4.5%)	\$	282,375	\$	225,900	\$	112,950
Subtotal	\$	1,537,375	\$	1,480,900	\$	1,311,475
FY 26 Bond (May 2026)						
Prin (317,000) School Items	\$	63,400	\$	63,400	\$	63,400
L/T Int (4.5%)	\$	14,265	\$	11,412	\$	5,706
Subtotal	\$	77,665	\$	74,812	\$	66,253
FY 27 Bond)						
Prin (8,176,200) See Schedule	\$	-	\$	1,018,607	\$	1,018,607
L/T Int (4.5%)	\$	-	\$	367,929	\$	276,254
Subtotal	\$	-	\$	1,386,536	\$	1,294,861
FY 27 Bond)						
Prin (10,000,000) New Middle School Project Borrowing #1	\$	-	\$	333,333	\$	333,333
L/T Int (4.5%)	\$	-	\$	450,000	\$	420,000
Subtotal	\$	-	\$	783,333	\$	738,333
FY 27 Bond						
Prin (95,000) School Items	\$	-	\$	19,000	\$	19,000
L/T Int (4.5%)	\$	-	\$	4,275	\$	1,710
Subtotal	\$	-	\$	23,275	\$	20,710
FY 27 Bond						
Prin (5,900,000) Str, Walk, Conn/Thrwy Light	\$	-	\$	1,180,000	\$	1,180,000
L/T Int (4.5%)	\$	-	\$	265,500	\$	159,300
Subtotal	\$	-	\$	1,445,500	\$	1,339,300
FY 28 Bond						
Prin (17,653,000) See Schedule	\$	-	\$	-	\$	2,159,300
L/T Int (4.5%)	\$	-	\$	-	\$	794,385
Subtotal	\$	-	\$	-	\$	2,953,685
					\$	2,856,517
					\$	2,759,348

FY 28 Bond)										
Prin (44,000,000) New Middle School Project Borrowing #2	\$	-	\$	-	\$	1,466,667	\$	1,466,667	\$	1,466,667
L/T Int (4.5%)	\$	-	\$	-	\$	1,980,000	\$	1,914,000	\$	1,848,000
Subtotal	\$	-	\$	-	\$	3,446,667	\$	3,380,667	\$	3,314,667
FY 28 Bond										
Prin (495,000) School Items	\$	-	\$	-	\$	59,000	\$	59,000	\$	59,000
L/T Int (4.5%)	\$	-	\$	-	\$	22,275	\$	19,620	\$	16,965
Subtotal	\$	-	\$	-	\$	81,275	\$	78,620	\$	75,965
FY 28 Bond										
Prin (6,125,000)Str, Walk, Conn/Thrwy Light	\$	-	\$	-	\$	1,225,000	\$	1,225,000	\$	1,225,000
L/T Int (4.5%)	\$	-	\$	-	\$	275,625	\$	220,500	\$	165,375
Subtotal	\$	-	\$	-	\$	1,500,625	\$	1,445,500	\$	1,390,375
FY 29 Bond										
Prin (33,008,000) See Schedule	\$	-	\$	-	\$	-	\$	2,296,700	\$	2,296,700
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$	1,485,360	\$	1,382,009
Subtotal	\$	-	\$	-	\$	-	\$	3,782,060	\$	3,678,709
FY 29 Bond)										
Prin (44,000,000) New Middle School Project Borrowing #3	\$	-	\$	-	\$	-	\$	1,466,667	\$	1,466,667
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$	1,980,000	\$	1,914,000
Subtotal	\$	-	\$	-	\$	-	\$	3,446,667	\$	3,380,667
FY 29 Bond										
Prin (845,000) School Items	\$	-	\$	-	\$	-	\$	119,000	\$	119,000
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$	38,025	\$	32,670
Subtotal	\$	-	\$	-	\$	-	\$	157,025	\$	151,670
FY 29 Bond										
Prin (5,850,000)Str, Walk, Conn/Thrwy Light	\$	-	\$	-	\$	-	\$	1,170,000	\$	1,170,000
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$	263,250	\$	210,600
Subtotal	\$	-	\$	-	\$	-	\$	1,433,250	\$	1,380,600
FY 30 Bond										
Prin (16,057,000) See Schedule	\$	-	\$	-	\$	-	\$	-	\$	1,661,667
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$	-	\$	722,565
Subtotal	\$	-	\$	-	\$	-	\$	-	\$	2,384,232
FY 30 Bond										
Prin (1,845,000) School Items	\$	-	\$	-	\$	-	\$	-	\$	319,000
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$	-	\$	83,025
Subtotal	\$	-	\$	-	\$	-	\$	-	\$	402,025

FY 30 Bond							
Prin (6,075,000)Str, Walk, Conn/Thrwy Light	\$	-	\$	-	\$	-	\$ 1,215,000
L/T Int (4.5%)	\$	-	\$	-	\$	-	\$ 273,375
Subtotal	\$	-	\$	-	\$	-	\$ 1,488,375

TOTAL PLANNED BOND DEBT

Principal	\$	2,699,486	\$	5,250,426	\$	10,160,393	\$	15,212,760	\$	18,408,427
Long Term Interest	\$	670,159	\$	1,636,387	\$	4,472,403	\$	7,781,820	\$	8,176,211
TOTAL PLANNED DEBT	\$	3,369,645	\$	6,886,813	\$	14,632,796	\$	22,994,580	\$	26,584,638

Total Permanent, Authorized/Unissued, & Planned

Principal	\$	23,131,939	\$	25,162,879	\$	29,452,846	\$	33,670,213	\$	36,025,880
Long Term Interest	\$	13,627,534	\$	13,607,691	\$	15,515,925	\$	17,900,397	\$	17,394,294
Grand Total	\$	36,759,473	\$	38,770,570	\$	44,968,771	\$	51,570,610	\$	53,420,174